### **GOVERNMENT SERVICES APPLICATIONS**

# FY25 Capital Request FY25-FY27 Operations Requests





#### What is the name of your organization?

Big Sky County Water and Sewer District #363

### Are your services located within the Big Sky Resort Area District (BSRAD) boundary?

Yes

### How many people does your organization serve on an annual basis?

3,000

#### How do you to track or measure the number of people served?

This number represents the approximate number of full time residents served in a given year, tracked by account records. In addition to this population, the District serves a large number of tourists and visitors who visit Big Sky each year by providing service to hotels, restaurants, and other commercial connections.

#### Does your organization have audited financials?

Yes

# Please explain any upcoming major changes, occurring within FY25-FY27, that are driving significant operational expansion.

Along with continued growth and development within the District service area, the new wastewater treatment plant will be completed and online early in FY25. The new plant's operating expenses are expected to be significantly higher than the existing facility, as a modern and much more highly effective new process will be used to treat wastewater. Increases in cost will include staffing, chemicals, training, and overhead.

#### Does your organization have revenue generating authority using property taxes?

Yes

#### What is the current taxable value of your area?

\$67,603,232

#### Does your district levy any of the following? (Mills, Bonds, Assessments, Fees)

Mills

#### What is your current mill levy rate?

4.79

#### What is your max mill levy rate?

0

#### Please provide a brief (1-2 sentence) description of your operations request.

Help cover additional cost incurred due to plant expansion and staffing not covered by recent rate increases.

#### What is the amount you are requesting from Resort Tax for operations?

FY25: \$500,000 FY26: \$500,000 FY27: \$500,000

#### How would your operations be affected if Resort Tax funding were not awarded?

Not being awarded the resort tax funding would greatly impact operations due to the increase in

costs incurred by the new Water Resource Recovery Facility (WRRF). The new WRRF requires significantly more staff, more energy and more chemicals than the old Big Sky Wastewater Treatment Plant. Without Resort Tax funding, the District will have to substantially raise user rates, which have already been raised significantly, annually over the last five years. Staffing challenges would become even greater as ability to pay salaries diminishes in an already extremely challenging hiring environment.

If applicable, provide the tax burden per \$100,000 property value, if mill levy authority would be used to fund this project rather than Resort Tax funds.

No response

If applicable, provide the tax burden per property, if fee or assessment authority would be used to fund this project rather than Resort Tax funds.

No response

Please select the Impact Area that best pertains to your operations.

Public Works

Choose the Public Works Strategy this project best corresponds with.

Improve and Maintain Water and Sewer Infrastructure

Choose the Public Works SMART goal that this project is working towards.

50,000 GPD Existing Wastewater System Connections by 6/30/27

How will you measure progress towards the above SMART goal? If your answer does not include a number it is not measurable and will be considered an incomplete response. Please use numbers to show how this project will help achieve this SMART goal.

Operations funding support would enable the District to fully utilize the potential of the new WRRF, including: staff training and full coverage of facility Operations, Maintenance and Replacement (OM&R) activities, paying for the electricity to power treatment equipment, utilize chemicals meant to enhance the treatment process, and afford to replace short-life- span treatment equipment such as instruments, lab equipment, diffusers, membranes and lubricants.

Are there any long- term planning documents (Strategic Plan, Capital Improvement Plan, Master Plan) that directly relate to this request? If so, please list them below.

Strategic Plan, Capital Improvement Plan, Master Plan.

What additional information would you like to share with the District regarding this request?

The request is for a portion of the WRRF operational expenses, which include payroll and benefits, electricity and gas, chemicals and expendable materials, for the three-year period. The new plant operating expenses are expected to be significantly more based on the new treatment process. The new plant is expected to begin processing liquids in Spring of 2024. The District will have more definitive costs of the new plant in 2024-2025 and can accommodate the increased costs over time with user rate increases, but in the meantime funding assistance from BSRAD will help reduce the immediate and large magnitude of cost increases to the District's rate base.

Are you forecasting requesting funds for capital requests in FY26 or FY27?

No

#### **Capital Project Name:**

Little Coyote Sewer Access and New Road Engineering

#### Please provide a brief (1-2 sentence) description of this request.

Engineering recommendations and design for a new road with sewer access to approximately 1430 feet of sewer pipe currently clogging up and inaccessible to the District for maintenance. Completion of this engineering design is the first step towards fixing the accessibility issue so that staff can clean an inspect the pipeline.

### What is the amount you are requesting from Resort Tax for the Capital Project listed above in FY25?

\$100,000

#### How would this request be affected if Resort Tax funding were not awarded?

The Big Sky County Water and Sewer District would have to collect funding from ratepayers to fund this project, increasing rates and potentially delaying completion of the work and increasing risks to conveyance of wastewater in this section of the District's collection system.

#### Please select the Impact Area that best pertains to this project.

Public Works

#### Choose the Public Works Strategy this project best corresponds with.

Improve and Maintain Water and Sewer Infrastructure

#### Choose the Public Works SMART goal that this project is working towards.

50,000 GPD Existing Wastewater System Connections by 6/30/27

How will you measure progress towards the above SMART goal? If your answer does not include a number it is not measurable and will be considered an incomplete response. Please use numbers to show how this project will help achieve this SMART goal.

This project will be a critical step towards achieving the SMART goal by increasing sewer capacity in 1430 feet of sewer pipe, by a yet to be determined percentage, by removing existing fats, oils, grease, sand and grit from the sewer and allowing continued maintenance by providing access to District personnel.

# Provide a bulleted list of the milestones of this project. Include a planned completion date or a timeline for completion with each milestone.

- Award contract and begin work Summer 2024
- Preliminary Engineering Report Fall 2024
- 30% Design Winter 2024/2025
- 60% Design Spring 2025
- Final Design Summer 2025

#### What are the project dates from inception to 100% completion?

Start: Summer 2024 End: Summer 2025

#### What is the life span of the project beyond completion?

The engineering itself will last indefinitely. The final constructed road that begins with this project

should last for several decades, other than occasional repaving and maintenance work, and the sewer lifespan will be increased potentially by decades by introducing access to the sewer.

### Is this project reflected in the District's Capital Improvement Plan?

Yes

#### What is your bidding process for this project?

Project will be bid by typical public bidding process for engineering work.

Does this project have large-scale (\$100,000+) involvement of contractors to construct, develop, or improve infrastructure?

No

#### **Capital Project Name:**

BSCWSD Water Master Plan and Capital Improvements Plan

#### Please provide a brief (1-2 sentence) description of this request.

Funding for engineering produced water master plan and associated capital improvements plan to guide the operations, capital improvements, and priorities of the drinking water portion of the District's services.

### What is the amount you are requesting from Resort Tax for the Capital Project listed above in FY25?

\$185,000

#### How would this request be affected if Resort Tax funding were not awarded?

The District would be required to raise fees again after recent raises, or fore-go the industry standard use of Master Plans and CIPs to guide capital expenses and best ways to achieve the goals of the District.

#### Please select the Impact Area that best pertains to this project.

**Public Works** 

#### Choose the Public Works Strategy this project best corresponds with.

Improve and Maintain Water and Sewer Infrastructure

#### Choose the Public Works SMART goal that this project is working towards

Conserve water usage and water loss by 10% by 6/30/26

How will you measure progress towards the above SMART goal? If your answer does not include a number it is not measurable and will be considered an incomplete response. Please use numbers to show how this project will help achieve this SMART goal.

The proposed Master Plan will provide a guiding document for the District to follow in pursuit of the above water conservation goals.

### Provide a bulleted list of the milestones of this project. Include a planned completion date or a timeline for completion with each milestone.

- Workshop 1: Project Kickoff June 2024
- Workshops associated with the major components of the Master Plan:
- Workshop 2: Existing Water System Summary, Current and Future (Projected) Water Demand Analysis, Current Water Supply and Water Rights Summary, Future Water Supply Evaluation, Distribution System Hydraulic Model Update – October 2024
- Risk Assessment, Capital Improvements Recommendations, CIP with Opinions of Project Costs and Funding Plan – February 2025
- Final Master Plan Delivery Workshop April 2025

#### What are the project dates from inception to 100% completion?

Start: June 2024 End: April 2025

#### What is the life span of the project beyond completion?

5 Years. These projects typically begin to need updating around this time frame.

#### Is this project reflected in the District's Capital Improvement Plan?

Yes

#### What is your bidding process for this project?

A typical RFQ/RFP process will be used to select the engineering firm to produce the Master Plan.

# Does this project have large-scale (\$100,000+) involvement of contractors to construct, develop, or improve infrastructure?

No

#### **Capital Project Name:**

Mountain Village Water Tank Replacement Engineering

#### Please provide a brief (1-2 sentence) description of this request.

The existing tank was refurbished in 2021 after being empty for years. The piping collapsed when filled with water, and there is concern that the foundation is compromised. A geotechnical report is required to make recommendations for the foundation and engineering is needed to resize and replace the tank for fire storage and address infrastructure age and condition.

### What is the amount you are requesting from Resort Tax for the Capital Project listed above in FY25?

\$250,000

#### How would this request be affected if Resort Tax funding were not awarded?

The current unusable state of the Mountain Village Tank is part of the larger public water system operational and maintenance issues including inefficiencies and burden on operations resulting in unnecessary pumping cost of more than \$50,000 annually in energy alone. District staff will be forced to continue unsustainable operations and paying excessive costs until the rates or reserves have reached adequate amounts and the project can be completed.

#### Please select the Impact Area that best pertains to this project.

Public Works

#### Choose the Public Works Strategy this project best corresponds with.

Improve and Maintain Water and Sewer Infrastructure

#### Choose the Public Works SMART goal that this project is working towards.

Conserve water usage and water loss by 10% by 6/30/26

# How will you measure progress towards the above SMART goal? If your answer does not include a number it is not measurable and will be considered an incomplete response. Please use numbers to show how this project will help achieve this SMART goal.

The geotechnical report and engineering design work is the first step towards having a useable water storage tank in the Mountain Village. While the exact percentage of progress towards the 10% conservation would be purely speculative, this improvement would increase the efficiency of the system and provide new, leak-free storage working towards the goal of decreased water loss. Water loss and conservation can be estimated with great accuracy using water meter readings, discharge volumes from the water treatment plant, and flow metering into the wastewater treatment plant via standard industry equations.

# Provide a bulleted list of the milestones of this project. Include a planned completion date or a timeline for completion with each milestone.

- Geotechnical investigation Spring 2024
- Engineering Procurement and Design Summer 2024
- Bidding Winter 2024
- Construction Spring 2025

#### What are the project dates from inception to 100% completion?

Start: Spring 2024 End: Fall 2025

#### What is the life span of the project beyond completion?

The engineering itself will last indefinitely. The final tanks lifespan will be approximately 40-50 years.

#### What is your bidding process for this project?

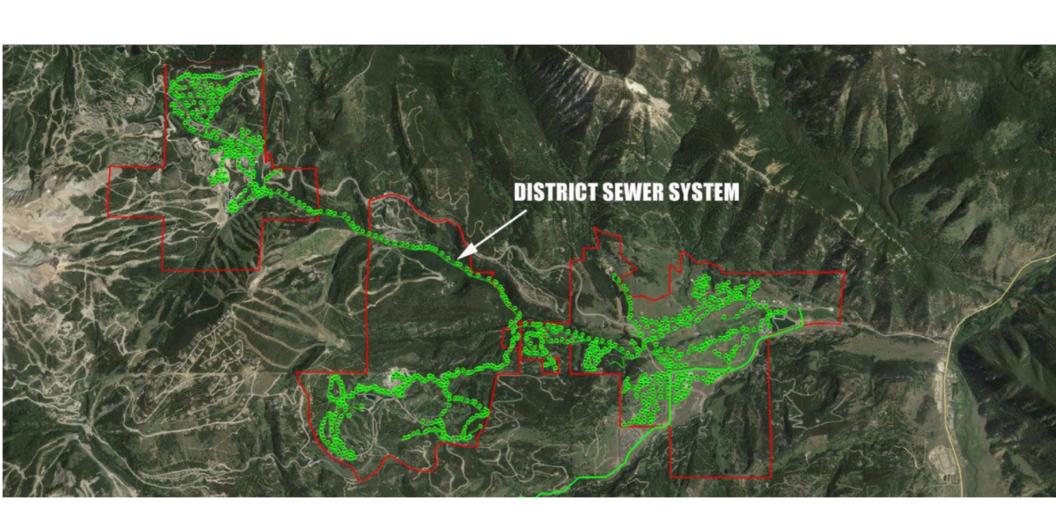
The engineer will be competitively procured through the typical public process per Montana law.

Does this project have large-scale (\$100,000+) involvement of contractors to construct, develop, or improve infrastructure?

No

# BIG SKY COUNTY WATER AND SEWER DISTRICT SERVICE AREA FIGURE

SERVICE AREA OUTLINED IN RED



BS			•					
FY2	:3	FY24					FY27	% of
(Ac	tual)	(Bu	dget)	(Budget)	(Bu	dget)	(Budget)	total (FY24)
\$	2,750,000	\$	2,950,000	\$ 3,250,000	\$	3,500,000	\$3,750,000	38%
\$	870,000							0%
								0%
<u> </u>								0%
<u> </u>								0%
\$	4,149,243	\$	4,758,000	\$ 4,995,900	\$	5,245,695	\$5,507,980	62%
								0%
\$	7,769,243	\$	7,708,000	\$ 8,245,900	\$	8,745,695	\$9,257,980	100%
		-		-	-		-	-
FY2	3-FY24	FY24	1-FY25	FY25-FY26	FY2	?6-FY27	-	-
	7%		10%	8%		7%	-	-
	-100%						-	-
							-	-
							-	-
							-	-
	15%		5%	5%		5%	-	-
							-	-
FY2	3	FY24	l .	FY25	FY2	26	FY27	% of
(Ac	tual)	(Bu	dget)	(Budget)	(Bu	dget)	(Budget)	total (FY24)
\$	1,339,135	\$	1,729,301	\$ 1,798,473	\$	1,870,412	\$1,945,228	29%
\$	3,560,517	\$	4,253,358	\$ 4,678,694	\$	5,146,563	\$5,661,219	71%
\$	4,899,652	\$	5,982,659	\$ 6,477,167	\$	7,016,975	\$7,606,447	100%
FY2	3-FY24	FY24	I-FY25	FY25-FY26	FY2	.6-FY27	-	-
	29%		4%	4%		4%	-	-
	19%		10%	10%		10%	-	-
FY2	:3	FY24	ı	FY25	FY2	26	FY27	
(Ac	tual)	(Bu	dget)	(Budget)	(Bu	dget)	(Budget)	
	10		15	16		16	16	
\$	1,141,016	\$	1,825,176	\$ 1,898,183	\$	1,974,110	\$2,053,074	
) \$								
'   ~	4,899,652	\$	5,389,617	\$ 5,928,579	\$	6,521,437	\$7,173,580	
\$	4,899,652 25,328,727	\$	5,389,617 14,180,781	\$ 5,928,579 \$ 5,000,000		6,521,437 5,000,000	\$7,173,580 \$5,000,000	
\$		\$			\$			
\$	25,328,727	\$	14,180,781	\$ 5,000,000 FY25-FY26	\$	5,000,000		
\$ <i>FY2</i>	25,328,727 3-FY24	\$	14,180,781 I-FY25 10%	\$ 5,000,000 FY25-FY26	\$	5,000,000 ?6-FY27		
\$ <i>FY2</i>	25,328,727 3-FY24 10% ount	\$ FY24	14,180,781 <i>1-FY25</i> 10% pose	\$ 5,000,000 FY25-FY26 10%	\$ FY2	5,000,000 26-FY27 10%	\$ 5,000,000 - -	
\$ FY2	25,328,727 3-FY24 10%	\$ FY24	14,180,781 <i>1-FY25</i> 10% pose	\$ 5,000,000 FY25-FY26	\$ FY2	5,000,000 26-FY27 10%	\$ 5,000,000 - -	
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	1	Operations P	l Oject bi	MAGEL	I	I
1) REVENUES	FY25 R	Request	FY26 Re	eguest	FY27	FY25 Matching
Cash only, not including In-Kind		-		-	Request	Funds %
Resort Tax	\$	500,000	\$	500,000	\$ 500,000	31%
Other Public Funding						0%
Private Donations						0%
Corporate Donations & Sponsorships						0%
Grants						0%
Events						0%
Dues, Fees, Sales	\$	1,125,446	\$	1,224,780	\$1,293,771	69%
Other* (explain below)						0%
TOTAL	\$	1,625,446	\$	1,724,780	\$1,793,771	100%
-	-		-		-	-
Other Revenue Amount	Source	<u> </u>	-		-	-
			-		-	-
			-		-	-
	FY25 R	Resort	FY25 To	otal		
2) EXPENSES	Tax Re	quest	Project			
Contract Services					1	
Marketing, Advertising, and Communications					1	
Materials and Supplies					1	
Payroll and Benefits	\$	500,000	\$	1,658,443	1	
Repairs and Maintenance					1	
Travel & Training					1	
Insurance (Liability, D&O, Vehicle, Umbrella, etc	<del>.</del> )				1	
Office Expenses					1	
Rent and Mortgage					1	
Other (explain below, if significant)					1	
EXPENSES TOTAL	\$	500,000	\$	1,658,443	1	
-	_		_		1	

Brief explanation

Other Expenses Amount

Little Coyote Sewer Acc	cess and New Road Engir	leering Project i	puaget	•
1) REVENUES Cash only, not including In-Kind	FY25 Request	FY26 Forecast	FY27 Forecast	FY25 Matching Funds %
Resort Tax	\$ 100,000			67%
Other Public Funding				0%
Private Donations				0%
Corporate Donations & Sponsorships				0%
Grants				0%
Events				0%
Dues, Fees, Sales				0%
Other* (explain below)	\$ 50,000			33%
TOTAL	\$ 150,000	\$ -	\$ -	100%
Other Revenues	-	-	-	-
Amount	Source		-	-
	District			
	Matching funds	-	-	-
	FY25 Resort	FY25 Total		
2) EXPENSES	Tax Request	Project		
0	d 100.000	d 450,000	1	

	1 123 Ke301t		1123 Total		
2) EXPENSES	Тах	Request	Proje	ect	
Contract Services	\$	100,000	\$	150,000	
Marketing, Advertising, and Communications					
Materials and Supplies					
Payroll and Benefits					
Repairs and Maintenance					
Travel & Training					
Insurance (Liability, D&O, Vehicle, Umbrella, etc)					
Office Expenses					
Rent and Mortgage					
Other (explain below, if significant)					
EXPENSES TOTAL	\$	100,000	\$	150,000	
			Brief		
	Amo	Amount		anation	

1) REVENUES Cash only, not including In-Kind	FY25 Request	FY26 Forecast	FY27 Forecast	FY25 Matching Funds %
Resort Tax	\$ 185,000			62%
Other Public Funding				0%
Private Donations				0%
Corporate Donations & Sponsorships				0%
Grants	\$ 15,000			5%
Events				0%
Dues, Fees, Sales	\$ 100,000			33%
Other* (explain below)				0%
TOTAL	\$ 300,000	\$ -	\$ -	100%
Other Revenues	-	-	-	-
Amount	Source		-	-
		-	-	-
2) EXPENSES	FY25 Resort	FY25 Total Project		

2) EXPENSES	FY25 Resort Tax Request	FY25 Total Project
Contract Services	\$ 300,000	
Marketing, Advertising, and Communications		
Materials and Supplies		
Payroll and Benefits		
Repairs and Maintenance		
Travel & Training		
Insurance (Liability, D&O, Vehicle, Umbrella, etc	:)	
Office Expenses		
Rent and Mortgage		
Other (explain below, if significant)		
EXPENSES TOTAL	\$ 300,000	\$ -
		Brief
	Amount	explanation

### Mountain Village Water Tank Replacement Engineering project budget

1) REVENUES	F	Y25		FY26	FY27	FY25 Matching
Cash only, not including In-Kind	Red	quest	F	orecast	Forecast	Funds %
Resort Tax	\$	250,000				83%
Other Public Funding						0%
Private Donations						0%
Corporate Donations & Sponsorships						0%
Grants						0%
Events						0%
Dues, Fees, Sales						0%
Other* (explain below)	\$	50,000				17%
TOTAL	\$	300,000	\$	-	\$ -	100%
Other Revenues	-		-		-	-
Amount	Source				-	-
		Matching				
	funds		-		-	-
	FY25 Re		FY25 1			
2) EXPENSES	Request		Projec	t		
Contract Services	\$	250,000	\$	300,000		
Marketing, Advertising, and Communications						
Materials and Supplies						
Payroll and Benefits						
Repairs and Maintenance						
Travel & Training						
Insurance (Liability, D&O, Vehicle, Umbrella, et	c)					
Office Expenses						
Rent and Mortgage						
Other (explain below, if significant)						
EXPENSES TOTAL	\$	250,000	\$	300,000		
	Amount			xplanation		
			I	t matching		
			\$5000	0, or 16.7%.		

#### What is the name of your organization?

Big Sky Fire Department

### Are your services located within the Big Sky Resort Area District (BSRAD) boundary?

Yes

#### How many people does your organization serve on an annual basis?

10,000

#### How do you to track or measure the number of people served?

People served is difficult to quantify for BSFD in this questions capacity. We could calculate total number of calls, inspections, permits, service calls, and use a multiplying factor of how many people each of those impacts, but ultimately it is not an accurate representation of how many people we "serve".

#### Does your organization have audited financials?

Yes

# Please explain any upcoming major changes, occurring within FY25-FY27, that are driving significant operational expansion.

We are planning on opening a new station in Spanish Peaks in 2026. In preparation, we are hiring 12 new FTE firefighters to fill the station over a three-year cycle leading up to the 2026 opening. We hired the first three in 2023, another in 2024, and the final in 2025. These twelve new firefighters increase our total staffing by approximately 30%. Within the same timeframe, we plan to add two new administrative staff to assist with the expansion and maintain an effective span of control. In addition to these new FTE staff positions, we are bringing on seasonal wildfire mitigation modules this summer to meet the community demand and growing concerns for wildfire mitigation. For this effort, we are hiring five seasonal employees from May to October each year to assist homeowners in mitigating their properties for wildfire.

### Does your organization have revenue generating authority using property taxes?

Yes

#### What is the current taxable value of your area?

\$193,934,545

#### Does your district levy any of the following? (Mills, Bonds, Assessments, Fees)

Mills

#### What is your current mill levy rate?

55.65

#### What is your max mill levy rate?

55.65

#### Please provide a brief (1-2 sentence) description of your operations request.

BSRAD funds will be utilized to help support staff salary/benefits and wildfire detection cameras. We are asking for a one-time higher-than- average percentage to reflect our FY 24/25 union contract

wage increases to keep up with the cost of living and comparable market wages. After year 1, we propose decreasing operational support back to a lower percentage for years 2-3.

#### What is the amount you are requesting from Resort Tax for operations?

FY25: \$1,150,000 FY26: \$1,184,500 FY27: \$1,220,035

#### How would your operations be affected if Resort Tax funding were not awarded?

If we don't receive the BSRAD funding, it will affect the hiring plan for Station 3 and other additional positions. This will cause a delay in staffing the future Spanish Peaks Fire Station 3 and will impact the overall staffing plan. However, we have budgeted conservatively and can absorb the impact with proper planning and timelines. We have no plans to approach resort tax for capital purchases during this MOU cycle. We have already purchased the ladder truck that was on the BSRAD radar with capital reserves and we will not be seeking any BSRAD contributions.

# If applicable, provide the tax burden per \$100,000 property value, if mill levy authority would be used to fund this project rather than Resort Tax funds.

To raise the proposed \$1,150,000 the tax burden impact on a \$100,000 property at a 0.0135 Tax Rate pursuant of 15-6-134(3)(a) - property value would be \$1,350

If applicable, provide the tax burden per property, if fee or assessment authority would be used to fund this project rather than Resort Tax funds.

NA

Please select the Impact Area that best pertains to your operations.

Health & Safety

Choose the Health & Safety Strategy this project best corresponds with.

High Quality Public Safety

Choose the Health & Safety SMART goal that this project is working towards.

Decrease response time by 3% by 6/30/25

How will you measure progress towards the above SMART goal? If your answer does not include a number it is not measurable and will be considered an incomplete response. Please use numbers to show how this project will help achieve this SMART goal.

We continue to monitor these benchmarks and are in the process of developing GIS dashboards to enhance the accessibility of this information. Preliminary data analysis shows that in 2023 the 90th percentile avg response time was 10 min 16 sec and so far in 2024 the 90th percentile avg is 10 min 06 sec which is a 1% decrease. I am not entirely sure what the baseline metric was to measure against, but we will continue to monitor for continuous improvement. Our focus includes enhancing data analysis standards through the implementation of our new records management system and admin staff. A future initiative involves attaining a higher level of insurance protection class to address citizens' concerns about insurability. Concurrently, we are actively pursuing international accreditation, aiming to become one of the first organizations in the region. This extensive process involves benchmarking our organization against national standards, providing a roadmap for continuous improvement.

# Are there any long-term planning documents (Strategic Plan, Capital Improvement Plan, Master Plan) that directly relate to this request? If so, please list them below.

We are currently undergoing a Strategic Planning Process that will create strategic priorities for 2025-2027. Other planning documents are listed below:

- Strategic Community Risk Reduction Plan
- Master Plan
- Standard of Cover/Community Risk Assessment
- Insurance Services ISO Protection Report

#### What additional information would you like to share with the District regarding this request?

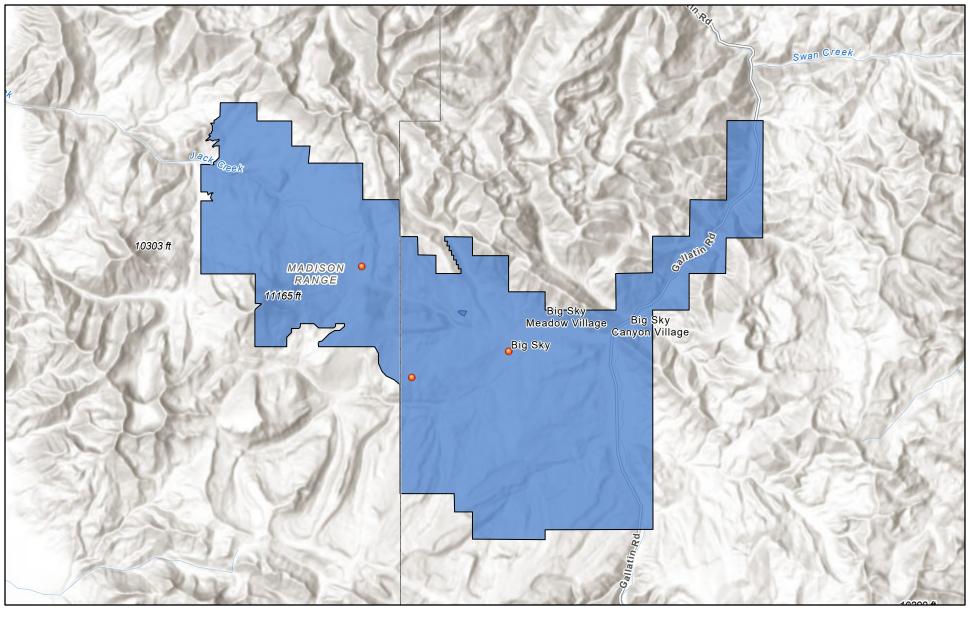
Non-residents continue to be the most significant users of the 911 system in Big Sky. The average ratio over the past five years is 65% non-resident, and in recent years, we have seen that spike to upwards of 69% of all calls. As our local population ages and workers residing in workforce housing increase, we anticipate those numbers will fluctuate some in favor of more resident usage.

We do not plan to have capital requests for this MOU cycle and intend to utilize the offset of BSRAD operational support funding to allow for more flexibility with our capital savings plans. This will allow us to sustainably utilize district funds for capital purchasing in lieu of seeking BSRAD support.

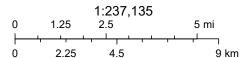
- The Admin/planning budget worksheet does not pertain to our budgetary process.
- The mill rates shown are for Gallatin County, and Madison is a 47.3 for FY 23/24

Are you forecasting requesting funds for capital requests in FY26 or FY27?

### 2024 Big Sky Fire District Boundary



2/21/2024



Esri, NASA, NGA, USGS, Montana State Library, Esri, TomTom, Garmin, SafeGraph, METI/NASA, USGS, Bureau of Land Management, EPA, NPS,

			BSFD Sp	onsor	Efficiency Wo	orksh	neet										
Local Public Funds-Resort Tax	1) REVENUE	FY23		FY24	,	FY2	25	FY2	6	FY27	% of total						
Local Public Funds-Southy	(Cash only, do not include in-kind)	(Actu	al)	(Bud	lget)	(Bu	dget)	(Bu	dget)	(Budget)	(FY24)						
Outside Public Funds-State Outside Public Funds-State Outside Public Funds-State Outside Public Funds-State Outside Public Funds-Federal S 50,000 \$ 261,500 \$ 1,750,000 \$ 1,75	Local Public Funds-Resort Tax	\$	1,030,589	\$	1,150,000	\$	1,184,500	\$	1,220,035	TBD	10%						
Outside Public Funds-Federal  Outside Public Funds-Federal  Outside Public Funds-Federal  S 50,000 \$ 261,500  Direct Revenue-Fees, rates, dues, etc  S 324,670 \$ 1,140,000  S 1,450,000 \$ 1,600,000  Total  Oberte-Explanation  Rent, investment interest, donations, entitlements  PVP & Change by Revenue Category  FY23-FY24  FY24-FY25  FY24-FY25  FY24-FY25  FY25-FY26  FY26-FY27  Outside Public Funds-Seator Tax  Cocal Public Funds-Seator Tax  Outside Public Funds-Seator  Outsid				\$		_		\$		\$ 10,787,188	77%						
Outside Public Funds-Federal   S   50,000   \$   261,500   \$   1,450,000   \$   1,600,000   \$							· · ·			, , ,	0%						
Direct Revenue-Fees, rates, dues, etc   S 324,670   S 1,140,000   S 1,600,000   S 1,750,000											0%						
Direct Revenue-Fees, rates, dues, etc   S 324,670   S 1,140,000   S 1,600,000   S 1,750,000	Outside Public Funds-Federal	\$	50,000	\$	261,500						2%						
Other-Explain below	Direct Revenue-Fees, rates, dues, etc			\$	-	\$	1,450,000	\$	1,600,000	\$ 1,600,000	10%						
S   9,893,112   S   11,581,230   S   12,295,334   S   13,171,627   S   12,562,188   10				<u> </u>		_		_		<u> </u>	1%						
Other Explanation	·							_			100%						
FY23	Other Explanation			t inte						-	-						
Local Public Funds-Resort Tax	•							FY2	6-FY27	-	_						
Local Public Funds-County										-	_						
Outside Public Funds-County         -<									6%	-	_						
Outside Public Funds-State         423%         -100%         -         -           Outside Public Funds-Federal         423%         -100%         -         -           Other         251%         27%         10%         0%         -           Other         45%         6%         17%         0%         -           2 EXPENSES         (Actual)         (Budget)         (Budget)         (Budget)         (FY24)           Administration         NA         -         0         0         0         0         0         0           **Change by Expense Category         FY23-FY24         FY24-FY25         FY25-FY26         FY26-FY27         -         -           **Administration         FY23-FY24         FY24-FY25         FY25-FY26         FY26-FY27         -         -           **Administration         FY23-FY24         FY24-FY25         FY25-FY26         FY27-FY27         -         <					<u>-</u>		<u></u>			-	-						
Outside Public Funds-Federal	,									-	_						
Direct Revenue-Fees, rates, dues, etc			423%		-100%					-	_						
Commonstration				-		1	10%		0%	-	_						
FY23											_						
Administration		FY23		FY24		FY2		FY2			% of total						
Administration NA	2) EXPENSES	(Actu	al)	(Bud	iget)	(Bu	dget)	(Bu	dget)	(Budget)							
Programming		•	- 1	,	07		- 0 ,	•	- 0 7	( 0 )	, ,						
Total																	
## FY23-FY24   FY24-FY25   FY25-FY26   FY26-FY27		IVA	0		0		0		0	0							
Administration   Fr23   Fr24   Fr25   Fr26   Fr27		FY23-								-	_						
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FY23										-	_						
Total # of FTE 32 35 41 42 43 Payroll & Benefits \$5,391,116.00 \$8,106,335.00 \$8,606,465.00 \$9,019,678.00 \$10,120,124.00 Total Operating Budget(including payroll & benefits) \$6,565,670.00 \$11,312,715.00 \$11,915,366.00 \$12,619,660.00 \$13,435,397.00 Capital Expenditures (exclude from line above) \$5,178,357.00 \$2,281,500.00 \$1,100,000.00 \$810,000.00 tbd  - FY23-FY24 FY24-FY25 FY25-FY26 FY26-FY27 - Operating Budget Growth 50% 6% 5% 12% -  4) RESERVES (on hand) Amount Purpose Restricted 5800000 Capital Improvement Plan Unrestriced 4294746 - Goal 20000000 -  5) PAYROLL DETAILS Level of Position Salary Range Benefits Summary Full employer paid health, dental, vision, aflac. MT FURS Pension Tier 1 (Eg Executive) \$176871.11 System, 457B with employer 4% contribution, EAP Full employer paid health, dental, vision, aflac. MT FURS Pension System, 457B with employer 4% contribution, EAP Full employer paid health, dental, vision, aflac. MT FURS Pension System, 457B with employer 4% contribution, EAP Full employer paid health, dental, vision, aflac. MT FURS Pension System, 457B with employer 4% contribution, EAP Full employer paid health, dental, vision, aflac. MT FURS Pension System, 457B with employer 4% contribution, EAP Full employer paid health, dental, vision, aflac. MT FURS Pension System, 457B with employer 4% contribution, EAP Full employer paid health, dental, vision, aflac. MT FURS Pension System, 457B with employer 4% contribution, EAP Full employer paid health, dental, vision, aflac. MT FURS Pension System, 457B with employer 4% contribution, EAP Full employer paid health, dental, vision, aflac. MT FURS Pension System, 457B with employer paid health, dental, vision, aflac. MT FURS Pension	.0.1	FY23		FY24	,	FY2	25	FY2	6	FY27							
Payroll & Benefits	3) GROWTH FORECAST	(Actu	al)	(Bud	lget)	(Bu	dget)	(Bu	dget)	(Budget)							
Total Operating Budget(including payroll & benefits) \$ 6,565,670.00 \$ 11,312,715.00 \$ 11,915,366.00 \$ 12,619,660.00 \$ 13,435,397.00 \$ 2,281,500.00 \$ 1,100,000.00 \$ 810,000.00 tbd \$ 1,100,000.00 \$ 810,000.00 tbd \$ 1,100,000.00 \$ 1,1	Total # of FTE		32		35		41		42	43	1						
Total Operating Budget(including payroll & benefits) \$ 6,565,670.00 \$ 11,312,715.00 \$ 11,915,366.00 \$ 12,619,660.00 \$ 13,435,397.00 \$ 2,281,500.00 \$ \$ 1,100,000.00 \$ \$ 810,000.00 \$ tbd \$ 1,725.7724 \$ 1,000.00 \$ 1,100	Payroll & Benefits	\$5,3	91,116.00	\$ 8	,106,335.00	\$	8,606,465.00	\$ 9	9,019,678.00	\$10,120,124.00	1						
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Full employer paid health, dental, vision, aflac. MT FURS Pension	Tier 4 (Fg Manager)	s	93.783 00														
Time F (For Consideration April 2014)	(-5 (4)01/0501)	Υ .	55,755.00							RS Pension	ĺ						
Tier 5 (Eg Coordinator/Assistant) \$ 82,928.00   System, 457B with employer 4% contribution, EAP	Tier 5 (Eg Coordinator/Assistant)	\$	82,928.00	Syste	m, 457B with	n em	ıployer 4% con	tribu	ition, EAP								

	BSFD Op	erations Proje	ct Bud	get			
1) REVENUES							FY25 Matching
Cash only, not including In-Kind	FY25	Request	FY26	Request	FY27	Request	Funds %
Resort Tax	\$	1,150,000	\$	1,184,500	\$	1,220,035	10%
Other Public Funding	\$	8,888,630	\$	9,510,834	\$	10,176,592	77%
Private Donations							0%
Corporate Donations & Sponsorships							0%
Grants	\$	261,500					2%
Events							0%
Dues, Fees, Sales	\$	1,140,000	\$	1,450,000	\$	1,600,000	10%
Other* (explain below)	\$	141,100	\$	150,000	\$	175,000	1%
TOTAL	\$	11,581,230	\$	12,295,334	\$	13,171,627	100%
-	-		-		-		-
Other Revenue Amount	Sour	ce	-		-		-
			-		-		-
	FY25	Resort	FY25	Total			
2) EXPENSES	Tax F	Request	Proje	ct			
Contract Services	\$	80,000	\$	80,000			
Marketing, Advertising, and Communications							

	FY25	Resort	FY25 Total			
2) EXPENSES	Tax R	lequest	Projec	t		
Contract Services	\$	80,000	\$	80,000		
Marketing, Advertising, and Communications						
Materials and Supplies						
Payroll and Benefits	\$	1,070,000	\$	1,104,500		
Repairs and Maintenance						
Travel & Training						
Insurance (Liability, D&O, Vehicle, Umbrella, etc)						
Office Expenses						
Rent and Mortgage						
Other (explain below, if significant)						
EXPENSES TOTAL	\$	1,150,000	\$	1,184,500		
-	-		-			
Other Expenses Amount	Brief	explanation	-			
			-			

#### What is the name of your organization?

Big Sky School District #72

#### Are your services located within the Big Sky Resort Area District (BSRAD) boundary?

Yes

#### How many people does your organization serve on an annual basis?

395

#### How do you to track or measure the number of people served?

As a public school, we track the number of people served through our enrollment on a yearly basis.

#### Does your organization have audited financials?

Yes

# Please explain any upcoming major changes, occurring within FY25-FY27, that are driving significant operational expansion.

None anticipated.

#### Does your organization have revenue generating authority using property taxes?

Yes

#### What is the current taxable value of your area?

\$106,704,259

#### Does your district levy any of the following? (Mills, Bonds, Assessments, Fees)

Bonds

#### What is your current bond rate collected via property tax bills?

\$2,456,050

#### What is your max bond rate?

\$2,456,050

#### Please provide a brief (1-2 sentence) description of your operations request.

The request is to support pre-K program in the Big Sky School District.

#### What is the amount you are requesting from Resort Tax for operations?

FY25: \$50,000 FY2

FY26: \$50.000 FY27: \$50.000

#### How would your operations be affected if Resort Tax funding were not awarded?

Our operations would be somewhat affected as we would not be able to offer the same level of preschool to the maximum number of students. The cap that the school district needs to work with are as follows: 1 certified teacher allows the school district to enroll 12 students and an additional staff / faculty allows the school district to enroll 18 students.

## If applicable, provide the tax burden per \$100,000 property value, if mill levy authority would be used to fund this project rather than Resort Tax funds.

We do not have the ability to levy more property taxes or tap into reserves. The school district can only vote a particular amount of money for operations in a given year. FY25, that amount is app.

\$65K which we will send to the voters for approval. We would have to tap into our current budget and determine the number of students to enroll balanced with how much our expenses are.

If applicable, provide the tax burden per property, if fee or assessment authority would be used to fund this project rather than Resort Tax funds. N/A

Please select the Impact Area that best pertains to your operations.

**Education & Childcare** 

Choose the Education & Childcare Strategy this project best corresponds with.

Accessible Affordable Childcare for Working Families (0-5)

Choose the Education & Childcare SMART goal that this project is working towards.

Annually, families pay no more than 7-10% of gross income on childcare tuition

How will you measure progress towards the above SMART goal? If your answer does not include a number it is not measurable and will be considered an incomplete response. Please use numbers to show how this project will help achieve this SMART goal.

The Big Sky School District 4K program is free to attend so the program, by design meets the SMART goal of families paying less and 7% - 10% of gross income on childcare tuition. Ultimately, should the district's 4k program enroll 18 students, the \$50K from BSRAD would amount to \$15 / day per student for 177 days.

Are there any long-term planning documents (Strategic Plan, Capital Improvement Plan, Master Plan) that directly relate to this request? If so, please list them below.

Big Sky School District Strategic Plan has a goal area for pre-K to be implemented.

What additional information would you like to share with the District regarding this request? We would just like to share that we are currently in our 2nd year of having PreK on campus and in FY23 we served 20 students and in FY24 we have 18 students. This is completely free for the families of the students, including transportation. When we look at this, the economic impact for these families, in aggregate is approximately (18 students x \$1200 / month for 9 months) \$195,000 in monies not spent on childcare for their 4 year old and can go back into the community. We really want to keep having our 4K program, however we are steadily decreasing in enrollment across the k-12 and that is leading to significant revenue decreases in our per pupil allocations; should we be in a position to cut programming, 4k would be one of those programs that we would look at.

#### **Capital Project Name:**

Teacher and School employee Housing.

#### Please provide a brief (1-2 sentence) description of this request.

The school district is requesting funds from BSRAD in order to build 6 more housing units on the campus of the Big Sky School District.

### What is the amount you are requesting from Resort Tax for the Capital Project listed above in FY25?

\$375,000

#### How would this request be affected if Resort Tax funding were not awarded?

If the BSRAD funding was not available, the school district would not go forward with this project until another source of the \$375K was identified and the monies were solidified.

#### Please select the Impact Area that best pertains to this project.

Housing

#### Choose the Housing Strategy this project best corresponds with.

Variety of Affordable Housing Options for All Local Workers

#### Choose the Housing SMART goal that this project is working towards.

Convert or preserve 3% of unit to long-term rentals for Big Sky workers by 6/30/25

# How will you measure progress towards the above SMART goal? If your answer does not include a number it is not measurable and will be considered an incomplete response. Please use numbers to show how this project will help achieve this SMART goal.

Teachers and school employees are by any definition local workers. These would be long term rentals and any new long term rentals on the market would work towards the 3% converted or preserved number that is desired in this SMART goal.

- Provide a bulleted list of the milestones of this project. Include a planned completion date or a timeline for completion with each milestone.
  - February 2024 Big Sky School District Board approves engineering work.
- March 2024 Initial meeting with county to get permitting started
- April / May 2024 County permitting process September 2024 Infrastructure work to begin
- February / March / April 2025 Delivery of units June 2025 Occupancy

#### What are the project dates from inception to 100% completion?

Start: February 2024 End: June 2025

#### What is the life span of the project beyond completion?

Our anticipation that the lifespan of these units will be 30 - 40 years.

#### Is this project reflected in the District's Capital Improvement Plan?

No

#### What is your bidding process for this project?

The school district is required to follow the state bidding process as defined per the Education Finance chapter under Montana Code Annotated 20-9-204, "Conflicts of Interests, Letting of Contracts, and Calling for Bids".

# Does this project have large-scale (\$100,000+) involvement of contractors to construct, develop, or improve infrastructure?

Yes

#### Is the acquisition of real property required for this project?

No

### Does your project budget include a contingency and how do intend to finance unforeseen costs?

Yes it does, 10% and we would fund that with the same intercap loan that we would be applying for to fund the project.

Have you selected a general contractor, architect, and/or engineer to oversee this project, if so whom?

- Engineering is secured. Allied Engineering, Bozeman.
- No general contractor needed.
- Architect Hamilton Homebuilders, Hamilton MT.

# What is your plan for funding the ongoing operations and maintenance of this project upon completion?

We are planning on funding these aspects of the project with the ongoing collection of rental fees.

### What are the necessary permits and zoning approvals for this project and have they been secured?

In process.

#### Have utilities been secured to meet project needs?

Not at this time, but the property has utilities very near the proposed site for the project.

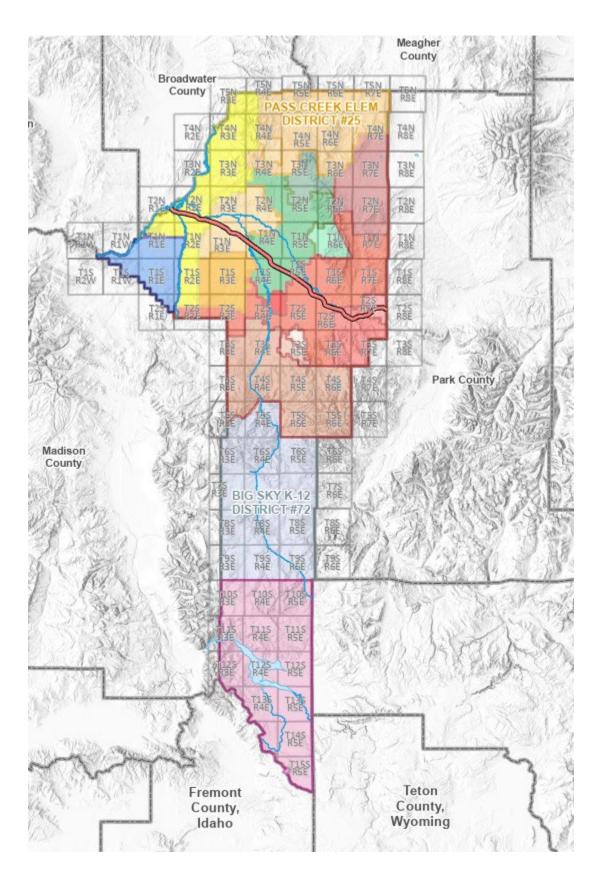
What will the impacts (traffic, noise, environment, etc.) on the surrounding area be during the construction of this project? And how do you plan to minimize any potential negative impacts? Impacts will be minimal. The district will be utilizing district owned property for the project.

Will this project have any long-term impacts, such as increased traffic, parking, environmental impacts, water use, light pollution, and accessibility? And how do you plan to address these impacts?

None anticipated.

Will this project be deed-restricted, if so what restrictions do you intend on putting in place? No deed restrictions. Units will be for rent to school employees.

Are you forecasting requesting funds for capital requests in FY26 or FY27?



BSSD Map

	В	SSD Sponsor I	Effici	ency Workshe	et							
1) REVENUE	FY2	3	FY2	4	FY25		FY.	26	FY2	27	% of tot	al
(Cash only, do not include in-kind)	(Act	tual)	(Bu	dget)	(Bud	lget)	(Bı	udget)	(Bu	dget)	(FY24)	
Local Public Funds-Resort Tax	\$	55,000	\$	-	\$	50,000	\$	50,000	\$	50,000		0%
Local Public Funds-Mills, assessments, or bonds	\$	4,711,102	\$	5,248,379	\$	5,250,000	\$	5,250,000	\$	5,250,000		67%
Outside Public Funds-County	\$	473,925	\$	544,885	\$	550,000	\$	550,000	\$	550,000		7%
Outside Public Funds-State	\$	2,043,348	\$	1,935,431	\$	2,000,000	\$	2,000,000	\$	2,000,000		25%
Outside Public Funds-Federal	\$	267,569	\$	60,000	\$	60,000	\$	60,000	\$	60,000		1%
Direct Revenue-Fees, rates, dues, etc	\$	-	\$	-	\$	-	\$	-	\$	-		0%
Other-Explain below	\$	55,000	\$	10,000	\$	-	\$	-	\$	-		0%
Total	\$	7,605,944	\$	7,798,695	\$	7,910,000	\$	7,910,000	\$	7,910,000		100%
Other Explanation			-		-		-		-		-	
YOY % Change by Revenue Category	FY2	3-FY24	FY2	4-FY25	FY25	5-FY26	FY.	26-FY27	-		-	
Local Public Funds-Resort Tax		-100%				0%		0%	-		-	
Local Public Funds-Mills, assessments, or bonds		11%		0%		0%		0%	-		-	
Outside Public Funds-County		15%		1%		0%		0%	-		-	
Outside Public Funds-State		-5%		3%		0%		0%	-		-	
Outside Public Funds-Federal		-78%		0%		0%		0%	-		-	
Direct Revenue-Fees, rates, dues, etc									-		-	
Other		-82%		-100%					-		-	
	FY2	3	FY2	4	FY25		FY.	26	FY2	27	% of tot	al
2) EXPENSES	(Act	tual)	(Bu	dget)	(Bud	lget)	(Bı	udget)	(Bu	dget)	(FY24)	
Administration	\$	750,000	\$	750,000	\$	750,000	\$	750,000	\$	750,000		7%
Programming	\$	9,786,088	\$	9,494,745	\$	10,000,000	\$	10,000,000	\$ :	10,000,000		93%
Total	\$	10,536,088	\$	10,244,745	\$	10,750,000	\$	10,750,000	\$ :	10,750,000		100%
% Change by Expense Category	FY2	3-FY24	FY2	4-FY25	FY25	5-FY26	FY.	26-FY27	-		-	
Administration		0%		0%		0%		0%	-		-	
Programming		-3%		5%		0%		0%			-	
	FY2		FY2		FY25		FY		FY2			
3) GROWTH FORECAST	(Act	tual)	(Bu	dget)	(Bud	lget)	(Bı	udget)	(Bu	dget)		
Total # of FTE		52		60		52		50		50		
Payroll & Benefits	\$	4,803,807	\$	5,700,000	\$	5,200,000	\$	5,200,000	\$	5,200,000		
Total Operating Budget(including payroll & benefits)	\$	5,205,729	\$	7,788,695	\$	8,250,000	\$	8,250,000	\$	8,250,000		
Capital Expenditures (exclude from line above)	\$	2,457,350	\$	2,456,050	\$	2,500,000	\$	2,500,000	\$	2,500,000		
Operating Budget Growth	FY2	3-FY24	FY2	4-FY25	FY25	5-FY26	FY.	26-FY27	-			
		19%		-9%		0%		0%	-			
4) RESERVES (on hand)	Am	ount	Pur	pose							=	
Restricted		0										
I lawactuined				·								
Unrestriced		0	-									
Goal		0	-				_					
		0	-				Ī					
Goal	Sala	0 ary Range	-	efits Summar	y		Ī					
Goal <b>5) PAYROLL DETAILS</b>	_		- Ben	efits Summar 0 - 14,000	y							
Goal 5) PAYROLL DETAILS Level of Position	_	ary Range	- Ben		y							
Goal  5) PAYROLL DETAILS  Level of Position  Tier 1 (Eg Executive)	110	ary Range	- <b>Ben</b> 850		У							
Goal  5) PAYROLL DETAILS  Level of Position  Tier 1 (Eg Executive)  Tier 2 (Eg Vice President)	110 NA	ary Range	- <b>Ben</b> 850 NA		y							

BSSD Operat	ions P	roject Bud	get					
1) REVENUES Cash only, not including In-Kind	FY2	5 Request	FY26 Request		FY27 Request		FY25 Matching Funds %	
Resort Tax	\$	50,000	\$	50,000	\$	50,000	45%	
Other Public Funding	\$	50,000	\$	50,000	\$	50,000	45%	
Private Donations	\$	10,000	\$	10,000	\$	10,000	9%	
Corporate Donations & Sponsorships	\$	-	\$	-	\$	-	0%	
Grants	\$	-	\$	-	\$	-	0%	
Events	\$	-	\$	-	\$	-	0%	
Dues, Fees, Sales	\$	-	\$	-	\$	-	0%	
Other* (explain below)	\$	-	\$	-	\$	-	0%	
TOTAL	\$	110,000	\$	110,000	\$:	110,000	100%	
-	<b>-</b>		-		-		-	
Other Revenue Amount	Sou	rce	-		-		-	
			-		-		-	
	FY2	5 Resort	FY:	25 Total				
2) EXPENSES	Tax	Request	Pr	oject				
Contract Services	\$	-	\$	-				
Marketing, Advertising, and Communications	\$	-	\$	-				
Materials and Supplies	\$	-	\$	10,000				
Payroll and Benefits	\$	50,000	\$	100,000				
Repairs and Maintenance	\$	-	\$	-				
Travel & Training	\$	-	\$	-				
Insurance (Liability, D&O, Vehicle, Umbrella, etc)	\$	-	\$	-				
Office Expenses	\$	-	\$	-				
Rent and Mortgage	\$	-	\$	-				
Kent and Mortgage			\$					
Other (explain below, if significant)	\$	-	P	-				
	\$ <b>\$</b>	50,000		110,000				
Other (explain below, if significant)		50,000		110,000				
Other (explain below, if significant)	\$ -	50,000 f explanati	\$	110,000				

	BSSD Capit	al Project B	udget				
1) REVENUES	FY25				FY27		FY25 Matching
Cash only, not including In-Kind	Request	t	FY26	Forecast	Fored	cast	Funds %
Resort Tax	\$	375,000	\$	-	\$	-	25%
Other Public Funding	\$	750,000	\$	-	\$	-	50%
Private Donations	\$	375,000	\$	-	\$	-	25%
Corporate Donations & Sponsorships	\$	-	\$	-	\$	-	0%
Grants	\$	-	\$	-	\$	-	0%
Events	\$	-	\$	-	\$	-	0%
Dues, Fees, Sales	\$	-	\$	-	\$	-	0%
Other* (explain below)	\$	-	\$	-	\$	-	0%
TOTAL	\$	1,500,000	\$	-	\$	-	100%
Other Revenues	-		-		-		-
Amount	Source				-		-
			-		-		-
	FY25 Re	sort	FY25	Total			
2) EXPENSES	Tax Req	uest	Proje	ct			
Contract Services	\$	375,000	\$	1,500,000			
Marketing, Advertising, and Communications	\$	-					
Materials and Supplies	\$	-					
Payroll and Benefits	\$	-					
Repairs and Maintenance							
Travel & Training	\$	-					
Insurance (Liability, D&O, Vehicle, Umbrella, etc)	\$	-					
Office Expenses	\$	-					
Rent and Mortgage	\$	-					
Other (explain below, if significant)	\$	-					
EXPENSES TOTAL	\$	375,000	\$	1,500,000			
			Brief				
	Amount	<u> </u>	expla	nation			

#### What is the name of your organization?

Big Sky Transportation District

# Are your services located within the Big Sky Resort Area District (BSRAD) boundary? Yes

How many people does your organization serve on an annual basis? 950

#### How do you to track or measure the number of people served?

Drivers record each passenger when they board the vehicle. We measure the number of "rides" that we provide, which is also known as the number of "unlinked passenger trips." When someone steps on one of our vehicles and we transport them, that is a "ride." We have many people who use our services on a regular (five to seven days per week) basis, while others may use our services for only a few rides/trips. We therefore estimate how many unique individuals use our services based on the number of rides provided. As a public funded transit service, there are no restrictions as to whom may use our services.

Our service is very seasonal: Winter, Spring, Summer and Fall seasons. Winter is by far the busiest. Annually we transport nearly 1/4 of a million passenger trips.

#### Does your organization have audited financials?

Yes

# Please explain any upcoming major changes, occurring within FY25-FY27, that are driving significant operational expansion.

BSTD 5 Year Strategic Plan (Board Approved January 2024)

The Big Sky Transportation District Five Year Strategic Plan (2024-2028) is a planning effort to comprehensively assess current services, analyze travel demand and market potential, identify areas of need and potential growth, formulate system concepts, and ultimately craft a conclusive plan encompassing financial considerations, phases, and strategies for implementation. This study includes:

- Review of existing conditions
- Analysis of demand, route performance, and financial indicators
- Development of refinement of service and network design
- Performance measures
- Operating and capital plan for the next 5 years

Successful implementation of this plan will depend on reliable, ongoing funding from local and federal sources. To invest in new capital assets and support ongoing operating costs, BSTD will pursue funding through a property tax measure. Until then, service will remain essentially status quo.

#### **SKYLINE DOCUMENTS**

### Does your organization have revenue generating authority using property taxes?

Yes

#### What is the current taxable value of your area?

\$75,000,000

### Does your district levy any of the following? (Mills, Bonds, Assessments, Fees)

Mills

#### What is your current mill levy rate?

n

#### What is your max mill levy rate?

n

#### Please provide a brief (1-2 sentence) description of your operations request.

Big Sky Transportation District (BSTD) serves the greater Big Sky Resort area, offering essential public transit service. With increased funding from local and federal partners, the District will operate current services in FY25 but is poised for expansion in service capacity and the development of new service options while driving investments in new facilities & vehicles.

#### What is the amount you are requesting from Resort Tax for operations?

FY25: \$1,475,000 FY26: \$1

FY26: \$1,525,000 FY27: \$1,575,000

#### How would your operations be affected if Resort Tax funding were not awarded?

The funding from the Big Sky Resort Area District makes up about 40 of all revenue for the Transportation District. The services provided at this time are entirely operated by contracted transportation firms following competitive processes for selection.

Therefore, if funding were not awarded, the Transportation District would need to focus on the services provided and cut up to 40 percent of its services to account for the loss of revenue. Given that the Big Sky community is growing, and there is an increasing demand for transportation services, a reduction in funding from the Resort Area District would impact not only Skyline's service, but the entire community and the services provided by the passengers we commute to work.

In addition to pursuing a mill levy request, the District will review our fare structure (what passengers pay) for all of our services, including the LINK service which is the only current service requiring a fare.

### If applicable, provide the tax burden per \$100,000 property value, if mill levy authority would be used to fund this project rather than Resort Tax funds.

The tax burden would be \$27 per \$100,000 of "taxable value" to obtain \$1,500,000 in funding. However, we would use mill levy funds to augment current funding so we could expand services, and not replace BSRAD funding.

If applicable, provide the tax burden per property, if fee or assessment authority would be used to fund this project rather than Resort Tax funds.

N/A

Please select the Impact Area that best pertains to your operations.

**Public Works** 

#### Choose the Public Works Strategy this project best corresponds with.

Big Sky and the Region Have World-Class Transportation Infrastructure and Services

#### Choose the Public Works SMART goal that this project is working towards.

Increasing connections with other transportation providers by 3% by 6/30/25

How will you measure progress towards the above SMART goal? If your answer does not include a number it is not measurable and will be considered an incomplete response. Please use numbers to show how this project will help achieve this SMART goal.

There are key agency and community partners (Streamline - Bozeman's Transit Agency, Yellowstone Club, Montage and Spanish Peaks) with which BSTD must establish stronger partnerships to reduce redundancy in service and explore opportunities to provide complimentary services and strategies. Successful partnerships will accomplish the 3% goal with mutual understanding of funding and service needs.

Our Vision for stronger relationships is built around the following approaches:

- Adding new routes to make travel between major destinations quicker, including additions to evening service for commuters.
- Eliminating routes with lower performance and replacing them with microtransit to offer viable improvements for the system.
- Strengthening regional connections, particularly during times of high demand and avoiding duplicity of services.
- Supporting ongoing and future investments in capital equipment and infrastructure projects, including fleet and mobility hub upgrades.

Are there any long-term planning documents (Strategic Plan, Capital Improvement Plan, Master Plan) that directly relate to this request? If so, please list them below.

- Big Sky Transportation District 5 Year Strategic Plan
- Big Sky Transportation District Five Year Strategic Plan Executive Summary
- Fiscal Year 2024 Coordination Plan

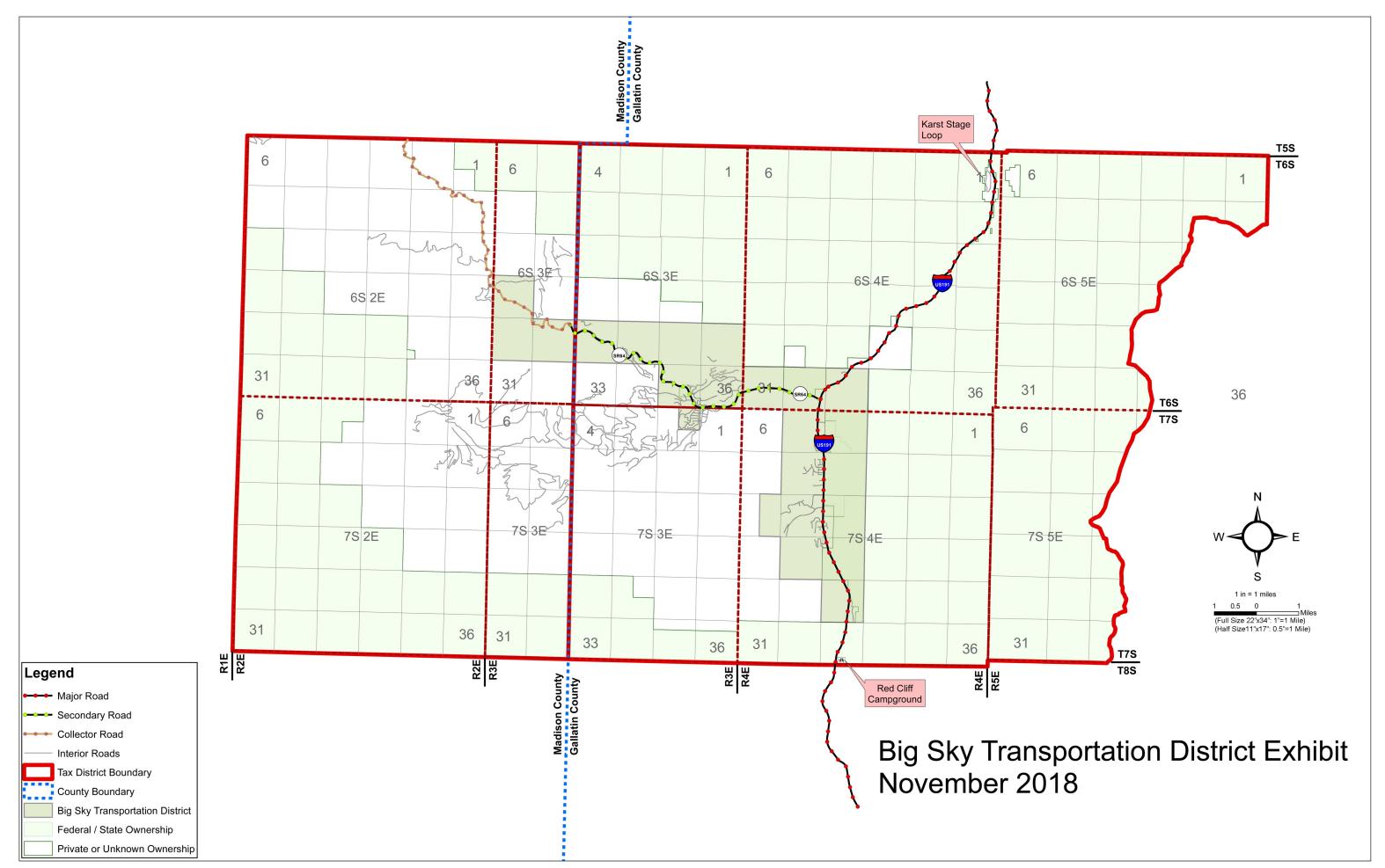
#### SKYLINE DOCUMENTS

#### What additional information would you like to share with the District regarding this request?

A mature agency, the Big Sky Transportation District is confronting a period of unprecedented growth and an increasing need for reliable transit service. Simultaneously, ski resorts across the country are experiencing a surge in visitation, putting additional strain on BSTD.

As opportunities avail themselves, various implementation priorities should be pursued from our Big Sky Transportation District 5 Year Strategic Plan and full implementation of this plan. However, the importance of securing additional funding and staff capacity cannot be understated – without more funding and at least some additional staff capacity, implementation of this plan will be challenging, if not impossible...and thus our ultimate goal of a world class transit infrastructure and services will not be achieved.

Are you forecasting requesting funds for capital requests in FY26 or FY27?



Local Public Funds-Resort Tax	BSTD Sponsor Efficiency Worksheet											
Local Public Funds-Sent Tax	1) REVENUE	FY2	3	FY2	4	FY2	5	FY2	6	FY2	7	
Local Public Funds-Mills, assessments, or bonds   S	(Cash only, do not include in-kind)	(Act	ual)	(Bu	dget)	(Bu	dget)	(Bu	dget)	(Bud	iget)	% of total (FY24)
Outside Public Funds-State         \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	Local Public Funds-Resort Tax	\$	950,000	\$	1,175,000	\$	1,475,000	\$	1,525,000	\$	1,575,000	41%
Outside Public Funds-State         \$ - \$ 1,569,489         \$ 1,309,230         \$ 1,814,410         \$ 1,920,000         \$ 4           Direct Revenue-Fees, rates, dues, etc         \$ 175,604         \$ 160,000         \$ 180,000         \$ 200,000         4           Other-Explain below         \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	Local Public Funds-Mills, assessments, or bonds	\$	-	\$	-	\$	-	\$	-	\$	-	0%
Outside Public Funds-Federal   \$ 1,569,489   \$ 1,309,230   \$ 1,814,410   \$ 1,870,000   \$ 1,920,000   \$ 4	Outside Public Funds-County	\$	80,000	\$	195,000	\$	165,000	\$	175,000	\$	185,000	7%
Direct Revenue-Fees, rates, dues, etc   \$ 175,604   \$ 160,000   \$ 180,000   \$ 200,000	Outside Public Funds-State	\$	-	\$	-	\$	-	\$	-	\$	-	0%
Other-Explain below	Outside Public Funds-Federal	\$	1,569,489	\$	1,309,230	\$	1,814,410	\$	1,870,000	\$	1,920,000	46%
Total	Direct Revenue-Fees, rates, dues, etc	\$	175,604	\$	160,000	\$	160,000	\$	180,000	\$	200,000	6%
Other Explanation	Other-Explain below	\$	-	\$	-	\$	-	\$	-	\$	-	0%
VOY % Change by Revenue Category	Total	\$	2,775,093	\$	2,839,230	\$	3,614,410	\$	3,750,000	\$	3,880,000	100%
Local Public Funds-Resort Tax	Other Explanation		0	-		-		-		-		-
Local Public Funds-Resort Tax	YOY % Change by Revenue Category	FY23	3-FY24	FY2	4-FY25	FY2	5-FY26	FY2	6-FY27	-		-
Dutside Public Funds-County	Local Public Funds-Resort Tax		24%				3%		3%	-		-
Outside Public Funds-Federal         - 17%         39%         3%         3%         17%         39%         3%         3%         17%         17%         39%         3%         3%         17%         17%         39%         3%         3%         17% <td>Local Public Funds-Mills, assessments, or bonds</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>-</td>	Local Public Funds-Mills, assessments, or bonds									-		-
Dutside Public Funds-Federal	Outside Public Funds-County		144%		-15%		6%		6%	-		-
Direct Revenue-Fees, rates, dues, etc	Outside Public Funds-State									-		-
FY23	Outside Public Funds-Federal		-17%		39%		3%		3%	-		-
Company   FY23	Direct Revenue-Fees, rates, dues, etc		-9%		0%		13%		11%	-		-
Administration   \$ 512,437   \$ 583,400   \$ 881,340   \$ 912,187   \$ 944,114   1										-		-
Administration \$ \$ 512,437 \$ \$ 583,400 \$ 881,340 \$ 912,187 \$ 944,114 1 Programming \$ 2,262,655 \$ 2,458,000 \$ 2,810,200 \$ 2,908,557 \$ 3,010,357 8  Total \$ 2,775,092 \$ 3,041,400 \$ 3,691,540 \$ 3,820,744 \$ 3,954,471 10 % Change by Expense Category FY23-FY24 FY24-FY25 FY25-FY26 FY26-FY27 - Administration 14% 51% 4% 4% 4%		FY23	3	FY2	4	FY2	5	FY2	6	FY2	7	% of total
Programming	2) EXPENSES	(Act	ual)	(Bu	dget)	(Bu	dget)	(Bu	dget)	(Buc	iget)	(FY24)
Total   \$ 2,775,092   \$ 3,041,400   \$ 3,691,540   \$ 3,820,744   \$ 3,954,471   10	Administration	\$	512,437	\$	583,400	\$	881,340	\$	912,187	\$	944,114	19%
% Change by Expense Category         FY23-FY24         FY24-FY25         FY25-FY26         FY26-FY27         -         -           Administration         14%         51%         4%         4%         -         -           Programming         9%         14%         4%         4%         -         -           3) GROWTH FORECAST         FY23 (Actual)         FY24 (Budget)         FY25 (Budget)         FY26 (Budget)         FY27 (Budget)           Total # of FTE         16         17         18         19         19           Payroll & Benefits         \$ 1,582,150.00         \$ 1,784,300.00         \$ 2,012,500.00         \$ 2,082,938.00         \$ 2,155,840.00           Total Operating Budget(including payroll & benefits)         \$ 2,775,092.00         \$ 3,691,540.00         \$ 3,820,744.00         \$ 3,954,471.00           Capital Expenditures (exclude from line above)         Poreating Budget Growth         FY23-FY24         FY24-FY25         FY25-FY26         FY26-FY27         -           4) RESERVES (on hand)         Amount         Purpose           Restricted         \$ 1,470,760         Only used for FTA approved expenditures           Unrestriced         \$ -         Goal         \$ 1,100,000           5) PAYROLL DETAILS         Benefits Summary </td <td>Programming</td> <td>\$</td> <td>2,262,655</td> <td>\$</td> <td>2,458,000</td> <td>\$</td> <td>2,810,200</td> <td>\$</td> <td>2,908,557</td> <td>\$</td> <td>3,010,357</td> <td>81%</td>	Programming	\$	2,262,655	\$	2,458,000	\$	2,810,200	\$	2,908,557	\$	3,010,357	81%
Administration 14% 51% 4% 4%	Total	\$	2,775,092	\$	3,041,400	\$	3,691,540	\$	3,820,744	\$	3,954,471	100%
Programming   9%   14%   4%   4%   -   -   -	% Change by Expense Category	FY23	3-FY24	FY2	4-FY25	FY2	5-FY26	FY2	6-FY27	-		-
Salary Range   Salary Range   Salary Range   Salary Range   Service (Souldest)   Salary Range   Salary Range	Administration		14%		51%		4%		4%	-		-
Total # of FTE	Programming		9%		14%		4%		4%	-		-
Payroll & Benefits	3) GROWTH FORECAST	FY23	3 (Actual)	FY2	4 (Budget)	FY2	5 (Budget)	FY2	6 (Budget)	FY2	7 (Budget)	
Total Operating Budget(including payroll & benefits)   \$ 2,775,092.00   \$ 3,041,400.00   \$ 3,691,540.00   \$ 3,820,744.00   \$ 3,954,471.00	Total # of FTE		16		17		18		19		19	
Capital Expenditures (exclude from line above)  Operating Budget Growth  FY23-FY24  FY24-FY25  FY25-FY26  FY26-FY27  13%  Amount  Purpose  Restricted  \$ 1,470,760  Only used for FTA approved expenditures  Unrestriced  \$ -  Goal  \$ 1,100,000  S) PAYROLL DETAILS  Level of Position  Salary Range  Benefits Summary	Payroll & Benefits	\$	1,582,150.00	\$	1,784,300.00	\$ 2	2,012,500.00	\$ 2	2,082,938.00	\$ 2	,155,840.00	
Operating Budget Growth         FY23-FY24         FY24-FY25         FY25-FY26         FY26-FY27         -           13%         13%         4%         3%         -           4) RESERVES (on hand)         Amount         Purpose           Restricted         \$ 1,470,760         Only used for FTA approved expenditures           Unrestriced         \$ -         Goal         \$ 1,100,000           5) PAYROLL DETAILS         Salary Range         Benefits Summary	Total Operating Budget(including payroll & benefits)	\$	2,775,092.00	\$	3,041,400.00	\$ 3	3,691,540.00	\$ 3	3,820,744.00	\$ 3	,954,471.00	
13%   13%   4%   3%   -	Capital Expenditures (exclude from line above)											
A) RESERVES (on hand)  Restricted  \$ 1,470,760 Only used for FTA approved expenditures  Unrestriced  \$ -  Goal  \$ 1,100,000  5) PAYROLL DETAILS  Level of Position  Salary Range  Benefits Summary	Operating Budget Growth	FY23	3-FY24	FY2	4-FY25	FY2	5-FY26	FY2	6-FY27	-		
Restricted \$ 1,470,760 Only used for FTA approved expenditures  Unrestriced \$ -  Goal \$ 1,100,000    5) PAYROLL DETAILS  Level of Position Salary Range Benefits Summary			13%		13%		4%		3%	-		
Unrestriced \$ - Goal \$ 1,100,000 \$  5) PAYROLL DETAILS Level of Position Salary Range Benefits Summary	4) RESERVES (on hand)	Amo	ount	Pur	oose							
Goal \$ 1,100,000   5) PAYROLL DETAILS Level of Position   Salary Range   Benefits Summary	Restricted	\$	1,470,760	Only	used for FTA ap	pro	ved expenditu	ıres		1		
5) PAYROLL DETAILS Level of Position Salary Range Benefits Summary	Unrestriced	\$	-			-	-					
Level of Position Salary Range Benefits Summary	Goal	\$	1,100,000							1		
	5) PAYROLL DETAILS											
	Level of Position	Sala	ry Range	Ben	efits Summary							
	Tier 1 (Eg Executive)											
Tier 2 (Eg Vice President) 0 0	,		0	İ	0							
Tier 3 (Eg Director) 0 0	,		0		0							
Tier 4 (Eg Manager) 0 0	,				0							
Tier 5 (Eg Coordinator/Assistant) \$ 35,000 \$ -	, , ,	\$	35,000	\$	-							

BSTI	Operations Proj	ect Budget					
1) REVENUES				FY25 Matching			
Cash only, not including In-Kind	FY25 Request	FY26 Request	FY27 Request	Funds %			
Resort Tax	\$ 1,475,000	\$ 1,525,000	\$ 1,575,000	41%			
Other Public Funding	\$ 165,000	\$ 175,000	\$ 185,000	5%			
Private Donations				0%			
Corporate Donations & Sponsorships				0%			
Grants	\$ 1,814,410	\$ 1,870,000	\$ 1,920,000	50%			
Events				0%			
Dues, Fees, Sales	\$ 160,000	\$ 180,000	\$ 200,000	4%			
Other* (explain below)				0%			
TOTAL	\$ 3,614,410	\$ 3,750,000	\$ 3,880,000	100%			
•	-	-	-	-			
Other Revenue Amount	Source	-	-	-			
		-	-	-			
	FY25 Resort						
2) EXPENSES	Tax Request	FY25 Total Project		<u></u>			
Contract Services	\$ 1,475,000	\$ 1,975,000					
Marketing, Advertising, and Communications		\$ 30,000					
Materials and Supplies		\$ 26,000					
Payroll and Benefits		\$ 165,000					
Repairs and Maintenance		\$ 590,000					
Travel & Training		\$ 4,000					
Insurance (Liability, D&O, Vehicle, Umbrella, etc)		\$ 490,940					
Office Expenses		\$ 22,400					
Rent and Mortgage		\$ 285,800					
Other (explain below, if significant)		\$ 102,400					
EXPENSES TOTAL	\$ 1,475,000	\$ 3,691,540					
-	-	-					
Other Expenses Amount	Brief explanat	Brief explanation					
200	00 Annual Audit	Annual Audit					
	00 Website Admi						

#### What is the name of our organization?

Big Sky Trails, Recreation and Parks District

### Are your services located within the Big Sky Resort Area District (BSRAD) boundary?

Yes

#### How many people does your organization serve on an annual basis?

50,000

#### How do you to track or measure the number of people served?

BSTRP tracks the number of people served by the data gathered from BSCO's park and trail counters that showed over 240,000 users of Big Sky's parks and trails that are managed by BSCO. Additionally, there were over 67,000 users at BASE which BSCO tracks through pass scans.

#### Does your organization have audited financials?

No

#### Please explain why your organization does not have audited financials?

BSTRP's financials are handled by Gallatin County.

# Please explain any upcoming major changes, occurring within FY25-FY27, that are driving significant operational expansion.

BSTRP is anticipating changes in the facilities and trails that are maintained by BSCO. These changes will include increased staff to maintain the additional recreational and in-town trail connections, expanded athletic fields and sport courts, increased amenities in the Community Park, and an additional neighborhood park in the South Fork area.

#### Does your organization have revenue generating authority using property taxes?

Yes

#### What is the current taxable value of your area?

0

#### Does your district levy any of the following? (Mills, Bonds, Assessments, Fees)

Assessments

#### What is your current assessment rate collected via property tax bills?

62.73

#### What is your max assessment rate?

125.46

#### Please provide a brief (1-2 sentence) description of your operations request.

This request will help fund the ongoing maintenance for our parks, trails and recreation areas in Big Sky. These services include items such as safety, cleanliness, clearing debris, field maintenance, winter maintenance, preventative maintenance, and protection of assets, etc. to ensure that our residents and visitors have a positive and safe experience while recreating.

#### What is the amount you are requesting from Resort Tax for operations?

FY25: \$675,533 FY26: \$743,086 FY27: \$817,395

#### How would your operations be affected if Resort Tax funding were not awarded?

There would be a significant impact to the current and future parks, trails and recreation areas that are serviced. BSTRP would have to seek funding from other sources as the upkeep in operations and maintenance is necessary to the Big Sky community. Some examples on how a reduction in funding would effect the Big Sky community include:

- Struggle to maintain trails effectively, leading to safety hazards, increased erosion and reduced trail quality
- Struggle to maintain parks effectively, leading to high trash volume, safety hazards, poorly maintained athletic fields
- Declining quality parks and trails would lead to an economic impact as outdoor recreation is a significant driver of tourism. Diminished recreational opportunities may impact visitor numbers, tourism revenue, and Resort Tax collections.
- Property tax assessment for Big Sky parcel owners would double.

If applicable, provide the tax burden per \$100,000 property value, if mill levy authority would be used to fund this project rather than Resort Tax funds. N/A

If applicable, provide the tax burden per property, if fee or assessment authority would be used to fund this project rather than Resort Tax funds.

The tax burden would be \$125.46 per parcel if it was fully funding this project rather than Resort Tax funding 50% of project costs.

Please select the Impact Area that best pertains to your operations.

Recreation

Choose the Recreation Strategy this project best corresponds with.

Connected Community Through Trails, Parks, and Open Spaces

Choose the Recreation SMART goal that this project is working towards.

Increase connectivity and trail access by 3% of total miles by 6/30/25

How will you measure progress towards the above SMART goal? If your answer does not include a number it is not measurable and will be considered an incomplete response. Please use numbers to show how this project will help achieve this SMART goal.

In order for BSCO to increase connectivity and trail access, the trails must be properly maintained including general trail maintenance for safety of users. Projects through BSCO will increase trail mileage by 5 miles for better connectivity throughout the Big Sky Community.

Are there any long- term planning documents (Strategic Plan, Capital Improvement Plan, Master Plan) that directly relate to this request? If so, please list them below.

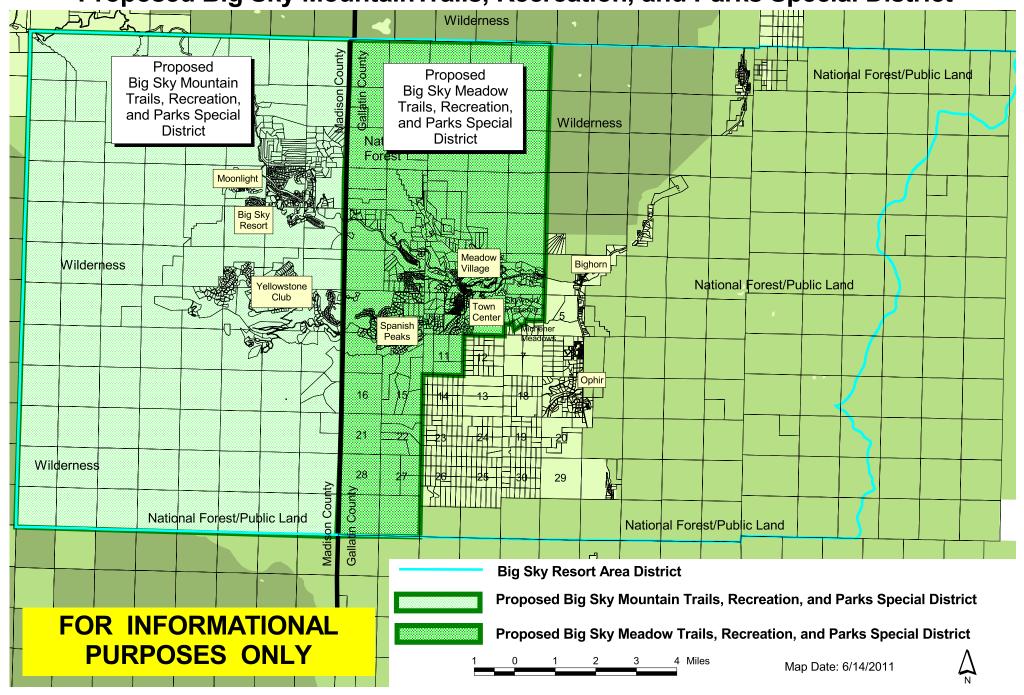
No

What additional information would you like to share with the District regarding this request? BSTRP believes that we have been successful in the implementation of the assessment for Gallatin and Madison Counties despite the challenges that have arisen. BSTRP appreciates the support that we have received from Resort Tax throughout this process.

Are you forecasting requesting funds for capital requests in FY26 or FY27	?
No	

# Proposed Big Sky Meadow Trails, Recreation, and Parks Special District and

Proposed Big Sky MountainTrails, Recreation, and Parks Special District



#### SPONSOR EFFICIENCY WORKSHEET

1) REVENUE	FY23	FY24	FY25	FY26	FY27	% of total
(Cash only, do not include in-kind)	(Actual)	(Budget)	(Budget)	(Budget)	(Budget)	(FY24)
Local Public Funds-Resort Tax	\$ 20,650	\$1,123,936	\$ 675,533	\$ 743,086	\$ 817,395	100%
Local Public Funds-Mills, assessments, or bonds			\$ 675,533	\$ 743,086	\$ 817,395	0%
Outside Public Funds-County						0%
Outside Public Funds-State						0%
Outside Public Funds-Federal						0%
Direct Revenue-Fees, rates, dues, etc						0%
Other-Explain below						0%
Total	\$ 20,650	\$1,123,936	\$1,351,066	\$1,486,172	\$1,634,790	100%
Other Explanation						
YOY % Change by Revenue Category	FY23-FY24	FY24-FY25	FY25-FY26	FY26-FY27		
Local Public Funds-Resort Tax	5343%	-40%	10%	10%		
Local Public Funds-Mills, assessments, or bonds			10%	10%		
Outside Public Funds-County						
Outside Public Funds-State						
Outside Public Funds-Federal						
Direct Revenue-Fees, rates, dues, etc						
Other						
	FY23	FY24	FY25	FY26	FY27	% of total
2) EXPENSES	(Actual)	(Budget)	(Budget)	(Budget)	(Budget)	(FY24)
Administration		\$ 207,287	\$ 184,938	\$ 203,432	\$ 223,775	18%
Programming		\$ 916,649	\$1,166,128	\$1,282,741	\$1,411,015	82%
Total		\$1,123,936	\$1,351,066	\$1,486,173	\$1,634,790	100%
% Change by Expense Category	FY23-FY24	FY24-FY25	FY25-FY26	FY26-FY27	-	-
Administration	#DIV/0!	-11%	10%	10%	-	-
Programming	#DIV/0!	27%	10%	10%	-	-
	FY23	FY24	FY25	FY26	FY27	
3) GROWTH FORECAST	(Actual)	(Budget)	(Budget)	(Budget)	(Budget)	
Total # of FTE		0	0	0	0	
Payroll & Benefits						
Total Operating Budget						
(including payroll & benefits)						
Capital Expenditures						
(exclude from line above)						
	FY23-FY24	FY24-FY25	FY25-FY26	FY26-FY27	-	
Operating Budget Growth	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	-	
4) RESERVES (on hand)	Amount	Purpose				_
Restricted	0		]			
Unrestriced	0					
Goal	0					
5) PAYROLL DETAILS			]			
		Benefits	1			
Level of Position	Salary Range	Summary				
Tier 1 (Eg Executive)	0	0	]			
Tier 2 (Eg Vice President)		0	1			
	0					
Tier 3 (Eg Director)	0	<b>.</b>				
Tier 3 (Eg Director) Tier 4 (Eg Manager)		0	]			

1) REVENUES Cash only, not including In-Kind	FY25 Reques	t	FY2 Red	26 quest	FY2 Red	27 quest	FY25 Matching Funds %
Resort Tax	\$	675,533	\$	743,086	\$	817,395	50%
Other Public Funding	\$	675,533	\$	743,086	\$	817,395	50%
Private Donations							0%
Corporate Donations & Sponsorships							0%
Grants							0%
Events							0%
Dues, Fees, Sales							0%
Other* (explain below)							0%
TOTAL	\$	1,351,066	\$	1,486,172	\$	1,634,790	100%
Other Revenue Amount	Source				-		-
			-		-		-
2) EXPENSES	FY25 Re Tax Req			25 Total oject			
Contract Services	\$	44,880	\$	89,760			
eting, Advertising, and Communications	\$	-	\$	-			
keting, Advertising, and Communications  Materials and Supplies		-	\$	-			
	\$	- 335,554		671,109			
Materials and Supplies	\$		\$	- 671,109 305,806			
Materials and Supplies Payroll and Benefits	\$ \$ \$	335,554	\$ \$				
Materials and Supplies Payroll and Benefits Repairs and Maintenance	\$ \$ \$	335,554 152,903	\$ \$ \$	305,806			
Materials and Supplies Payroll and Benefits Repairs and Maintenance Travel & Training	\$ \$ \$ \$	335,554 152,903	\$ \$ \$	305,806			
Materials and Supplies Payroll and Benefits Repairs and Maintenance Travel & Training Insurance (Liability, D&O, Vehicle,	\$ \$ \$ \$	335,554 152,903 780	\$ \$ \$	305,806 1,560			
Materials and Supplies Payroll and Benefits Repairs and Maintenance Travel & Training Insurance (Liability, D&O, Vehicle, Umbrella, etc)	\$ \$ \$ \$ \$	335,554 152,903 780 59,232	\$ \$ \$ \$	305,806 1,560 118,464			
Materials and Supplies Payroll and Benefits Repairs and Maintenance Travel & Training Insurance (Liability, D&O, Vehicle, Umbrella, etc) Office Expenses	\$ \$ \$ \$ \$	335,554 152,903 780 59,232	\$ \$ \$ \$	305,806 1,560 118,464			
Materials and Supplies Payroll and Benefits Repairs and Maintenance Travel & Training Insurance (Liability, D&O, Vehicle, Umbrella, etc) Office Expenses Rent and Mortgage	\$ \$ \$ \$ \$ \$	335,554 152,903 780 59,232 14,628	\$ \$ \$ \$ \$	305,806 1,560 118,464 29,256			
Materials and Supplies Payroll and Benefits Repairs and Maintenance Travel & Training Insurance (Liability, D&O, Vehicle, Umbrella, etc) Office Expenses Rent and Mortgage Other (explain below, if significant)  EXPENSES TOTAL Other Expenses Amount	\$ \$ \$ \$ \$ \$ \$ \$	335,554 152,903 780 59,232 14,628 - 67,556 <b>675,533</b>	\$ \$ \$ \$ \$	305,806 1,560 118,464 29,256 - 135,111			
Materials and Supplies Payroll and Benefits Repairs and Maintenance Travel & Training Insurance (Liability, D&O, Vehicle, Umbrella, etc) Office Expenses Rent and Mortgage Other (explain below, if significant) EXPENSES TOTAL	\$ \$ \$ \$ \$ \$ \$ \$	335,554 152,903 780 59,232 14,628 - 67,556 <b>675,533</b>	\$ \$ \$ \$ \$	305,806 1,560 118,464 29,256 - 135,111			

\_

utilities and property taxes.

#### What is the name of your organization?

Gallatin County Sheriff's Office/ Gallatin County

Are your services located within the Big Sky Resort Area District (BSRAD) boundary?

Yes

How many people does your organization serve on an annual basis? 435,000

#### How do you to track or measure the number of people served?

Gallatin County Sheriff's Office, covers an expansive 2,600 square miles, is home to approximately 125,000 permanent residents. Big Sky, Montana has approximately 3,000 to 5,000 permanent residents. Gallatin County and the Big Sky area has thousands of daily commuters. Additionally, both Gallatin County and the Big Sky vicinity draw a substantial number of visitors, welcoming an annual influx of approximately 300,000 individuals. We are able to use our RMS and CAD System to track and manage all data.

#### Does your organization have audited financials?

Yes

Please explain any upcoming major changes, occurring within FY25-FY27, that are driving significant operational expansion.

N/A

**Does your organization have revenue generating authority using property taxes?**No

#### Please provide a brief (1-2 sentence) description of your operations request.

The Gallatin County Sheriff's Office remains committed to delivering exceptional, first-class law enforcement services. Our top priority is the public health, safety, and welfare of the entire BSRAD and Big Sky area. These requests play a crucial role in supporting the staff and operations of the Big Sky Patrol.

#### What is the amount you are requesting from Resort Tax for operations?

FY25: \$703,750 FY26: \$729,760 FY27: \$757,069

How would your operations be affected if Resort Tax funding were not awarded?  $\ensuremath{\mathsf{N/A}}$ 

If applicable, provide the tax burden per \$100,000 property value, if mill levy authority would be used to fund this project rather than Resort Tax funds.

N/A

If applicable, provide the tax burden per property, if fee or assessment authority would be used to fund this project rather than Resort Tax funds.

N/A

Please select the Impact Area that best pertains to your operations.

Health & Safety

Choose the Health & Safety Strategy this project best corresponds with.

High Quality Public Safety

Choose the Health & Safety SMART goal that this project is working towards.

Decrease response time by 3% by 6/30/25

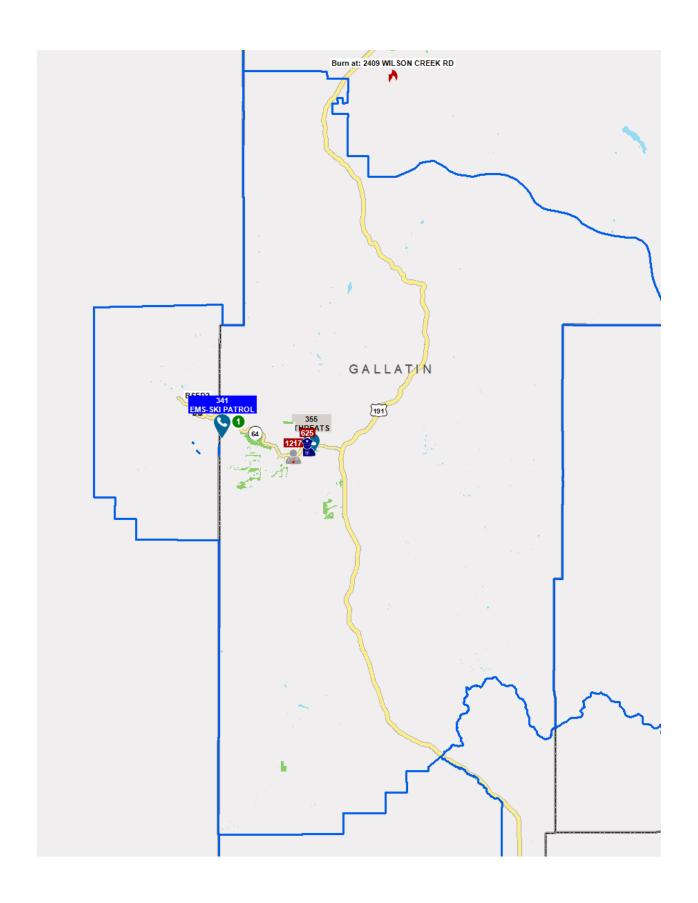
How will you measure progress towards the above SMART goal? If your answer does not include a number it is not measurable and will be considered an incomplete response. Please use numbers to show how this project will help achieve this SMART goal.

We have recently added two deputy positions in the Big Sky area. As a result, of that we now can schedule for 24/7 coverage. To monitor response times effectively, we will utilize our RMS and CAD systems for comprehensive data collection and analysis.

Are there any long- term planning documents (Strategic Plan, Capital Improvement Plan, Master Plan) that directly relate to this request? If so, please list them below. N/A

What additional information would you like to share with the District regarding this request? N/A

Are you forecasting requesting funds for capital requests in FY26 or FY27?



G	CSO Sponsor E	fficiency Worl	ksheet			
1) REVENUE	FY23	FY24	FY25	FY26	FY27	% of total
(Cash only, do not include in-kind)	(Actual)	(Budget)	(Budget)	(Budget)	(Budget)	(FY24)
Local Public Funds-Resort Tax	\$ 323,677	\$ 655,688	\$ 703,750	\$ 729,760	\$ 757,069	37%
Local Public Funds-Mills, assessments, or bonds						
Outside Public Funds-County	\$ 323,677	\$ 555,688	\$ 603,750	\$ 629,760	\$ 657,069	31%
Outside Public Funds-State						0%
Outside Public Funds-Federal						0%
Direct Revenue-Fees, rates, dues, etc						0%
Other-Explain below	\$ 323,677	\$ 555,688	\$ 603,750	\$ 629,760	\$ 657,069	31%
Total	\$ 971,031	\$1,767,064	\$ 1,911,250	\$1,989,280	\$2,071,207	100%
Other Explanation		-	-	-	-	-
YOY % Change by Revenue Category	FY23-FY24	FY24-FY25	FY25-FY26	FY26-FY27	-	-
Local Public Funds-Resort Tax	103%	7%	4%	4%	-	-
Local Public Funds-Mills, assessments, or bonds				-	_	-
Outside Public Funds-County	72%	9%	4%	4%	-	_
Outside Public Funds-State					-	-
Outside Public Funds-Federal					-	-
Direct Revenue-Fees, rates, dues, etc					-	-
Other	72%	9%	4%	4%	-	-
	FY23	FY24	FY25	FY26	FY27	% of total
2) EXPENSES	(Actual)	(Budget)	(Budget)	(Budget)	(Budget)	(FY24)
Administration	n/a					
Programming						
Total	0	0	0	0	0	
% Change by Expense Category	FY23-FY24	FY24-FY25	FY25-FY26	FY26-FY27	-	-
Administration					-	-
Programming					-	-
	FY23	FY24	FY25	FY26	FY27	
3) GROWTH FORECAST	(Actual)	(Budget)	(Budget)	(Budget)	(Budget)	
Total # of FTE	2	3	3	3	3	1
Payroll & Benefits	\$ 259,805	\$ 404,162	\$ 450,085	\$ 472,590	\$ 496,219	1
Total Operating Budget(including payroll & benefits)	\$ 297,521	\$ 465,430	\$ 520,088	\$ 546,093	\$ 573,397	
	\$ 26,156	\$ 43,800	\$ 83,672	\$ 83,672	\$ 83,672	1
Capital Expenditures (exclude from line above)	7 20,200	5) (O 4 5) (O 5	FY25-FY26	FY26-FY27	=	1
Capital Expenditures (exclude from line above)  Operating Budget Growth	FY23-FY24	FY24-FY25	11231120	0		
					-	1
	FY23-FY24				-	]
Operating Budget Growth	FY23-FY24 56%	11%			-	j
Operating Budget Growth  4) RESERVES (on hand)	FY23-FY24 56% Amount	11%			-	]
Operating Budget Growth  4) RESERVES (on hand) Restricted	FY23-FY24 56% Amount	11%			-	1

Benefits

Summary

Salary Range

n/a

Level of Position

Tier 1 (Eg Executive)

Tier 2 (Eg Vice President)
Tier 3 (Eg Director)
Tier 4 (Eg Manager)

Tier 5 (Eg Coordinator/Assistant)

GCSO Operations Project Budget								
1) REVENUES	FY25					FY25 Matching		
Cash only, not including In-Kind	Request	FY26	Request	FY27	Request	Funds %		
Resort Tax	\$ 703,750	\$	729,760	\$	757,069	37%		
Other Public Funding	\$ 603,750	\$	629,760	\$	657,069	32%		
Private Donations						0%		
Corporate Donations & Sponsorships								
Grants						0%		
Events						0%		
Dues, Fees, Sales						0%		
Other* (explain below)	\$ 603,750	\$	629,760	\$	657,069	32%		
TOTAL	\$1,911,250	\$	1,989,280	\$	2,071,207	100%		
-	-	-		-		-		
Other Revenue Amount	Source	-		-		-		
Madison/Gallatin		-		-		-		
	EV2E Pacart	EV2E	Tatal					

	FY:	25 Resort	FY25	Total
2) EXPENSES	Ta	x Request	Proje	ct
Contract Services				
Marketing, Advertising, and Communications	\$	7,875	\$	19,080
Materials and Supplies	\$	20,119	\$	56,333
Payroll and Benefits	\$	450,085	\$	1,200,228
Repairs and Maintenance	\$	6,750	\$	18,900
Travel & Training	\$	4,688	\$	13,125
Insurance (Liability, D&O, Vehicle, Umbrella, etc)	\$	10,125	\$	28,350
Office Expenses	\$	2,625	\$	7,350
Rent and Mortgage	\$	2,250	\$	6,300
Other (explain below, if significant)	\$	199,243	\$	266,725
EXPENSES TOTAL	\$	703,760	\$	1,616,390
-	-		-	
Other Expenses Amount	Bri	ef explana	tion	
100,000- SAR /83671.88- Vehicle/ 15571.47 Indirect Costs			-	
			-	

#### What is the name of your organization?

Gallatin Canyon County Water and Sewer District

### Are your services located within the Big Sky Resort Area District (BSRAD) boundary? Yes

How many people does your organization serve on an annual basis?

0

#### How do you track or measure the number of people served?

The Canyon Sewer Preliminary Engineering Report identifies current and future "population equivalent" (PE) based on projected wastewater collection flow rates. Upon completion of infrastructure the PE is estimated at 763. The 20-year PE is estimated to be 3,343. Note that the PE calculation includes commercial related flow rates such that the estimates and projections should not be construed as full-time resident population served (i.e. PE captures tourist / transient population served).

Flow metering will be used to track the number of people served upon the GCCWSD becoming full operational.

#### Does your organization have audited financials?

No

#### Please explain why your organization does not have audited financials?

Previous fiscal year expenditure totals did not trigger county/state audit requirements. The GCCWSD will be completing an audit at the conclusion of FY24.

## Please explain any upcoming major changes, occurring within FY25-FY27, that are driving significant operational expansion.

There are no significant changes anticipated in the near term. There is potential that the GCCWSD will need to add full time staff in FY27.

### Does your organization have revenue generating authority using property taxes?

#### Please provide a brief (1-2 sentence) description of your operations request.

Provide funding to cover legal, accounting, engineering and administrative services that are not currently grant eligible.

#### What is the amount you are requesting from Resort Tax for operations?

FY25: \$200,000 FY26: \$200,000 FY27: \$200,000

#### How would your operations be affected if Resort Tax funding were not awarded?

The GCCWSD would need to seek alternate funding to cover district operational needs/contracted services not currently covered via the Canyon Sewer Project grants, resulting in potential project implementation of multiple years.

If applicable, provide the tax burden per\$100,000 property value, if mill levy authority would be used to fund this project rather than Resort Tax funds.

No response

If applicable, provide the tax burden per property, if fee or assessment authority would be used to fund this project rather than Resort Tax funds.

No response

Please select the Impact Area that best pertains to your operations.

**Public Works** 

Choose the Public Works Strategy this project best corresponds with.

Improve and Maintain Water and Sewer Infrastructure

Choose the Public Works SMART goal that this project is working towards.

200,000 GPD Canyon Area Disposal/Reuse Capacity by 6/30/27

How will you measure progress towards the above SMART goal? If your answer does not include a number it is not measurable and will be considered an incomplete response. Please use numbers to show how this project will help achieve this SMART goal.

Planning studies completed to date have identified approximately 100,000 gallons per day (gpd) of existing septic based wastewater loads and an additional 100,000+ gpd of future wastewater generation. Disposal and reuse planning completed to date has identified 200,000-600,000 gpd of potential capacity, with the ultimate capacity target dependent on the final scale of the Canyon Sewer project collection limits and disposal needs of the Big Sky County Water and Sewer District (BSCWSD). The proposed infrastructure will facilitate measurement of both collected wastewater flow rates and disposal / reuse flow rates.

Are there any long- term planning documents (Strategic Plan, Capital Improvement Plan, Master Plan) that directly relate to this request? If so, please list them below.

Strategic Plan: Improve and maintain water and sewer infrastructure.

Capital Improvement Plan: Canyon Sewer Project advancement and potential future central water system.

Canyon Sewer PER and supporting documents: <a href="https://www.gallatincanyonwsd.com/canyonsewer">https://www.gallatincanyonwsd.com/canyonsewer</a>

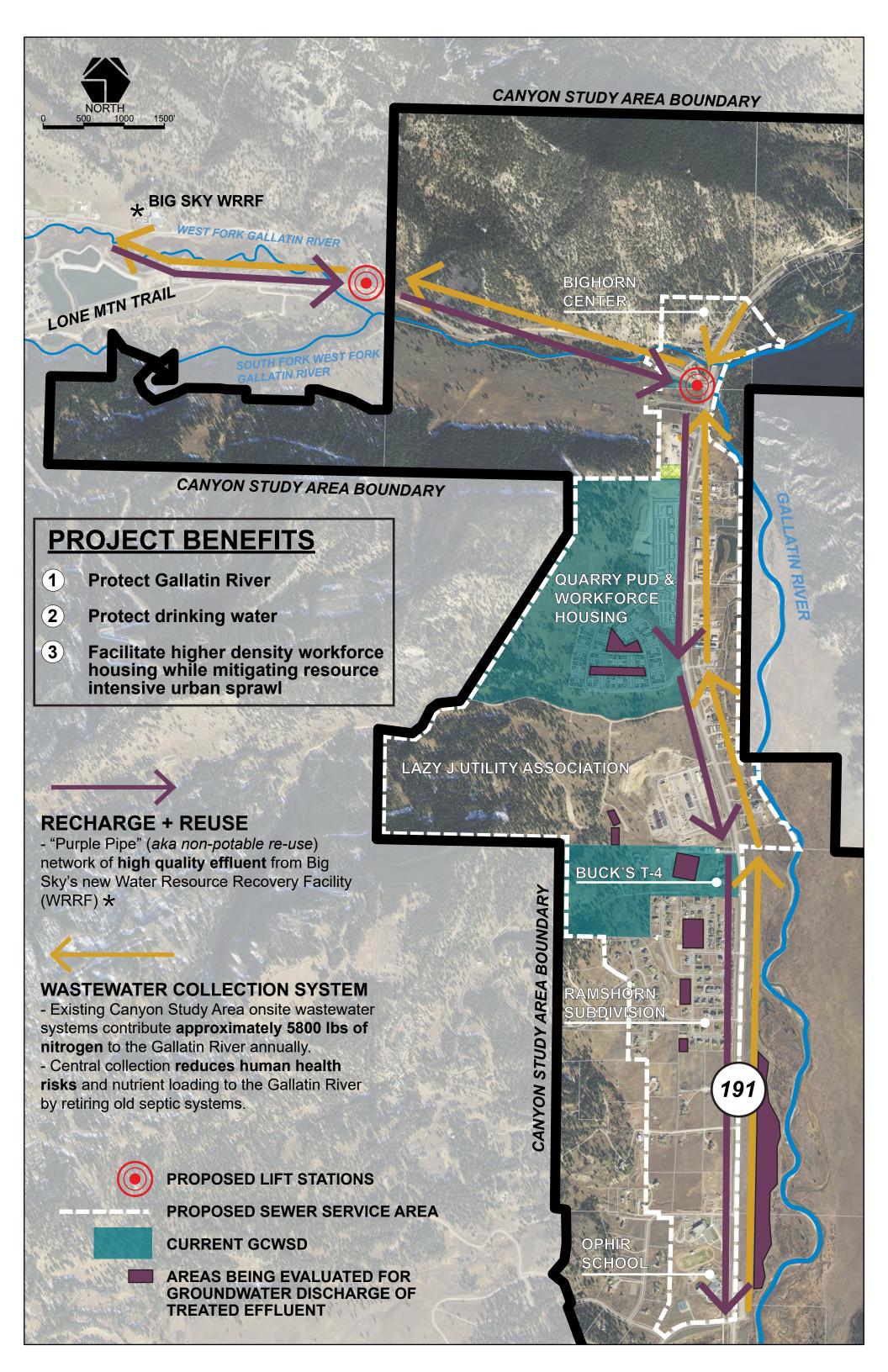
What additional information would you like to share with the District regarding this request? BSRAD operations funding has been critical to solidifying the GCCWSD and supporting the effort to secure expanded funding to advance the Canyon Sewer Project. The project benefits and potential role that the the GCCWSD plays in the long-term vision of Big Sky is notable and broad reaching. The GCCWSD mission statement (provided below) only partially captures the significance of the district long-term.

"Provide central sewer to the Gallatin Canyon corridor in order to protect the Gallatin River water quality and public health by reducing septic wastewater loading to the aquifer while facilitating higher density workforce housing and reducing resource intensive sprawl."

#### Are you forecasting requesting funds for capital requests in FY26 or FY27?

FY26: N/A FY27: \$2,000,000

The FY27 capital forecast is preliminary. The GCCWSD is evaluating a "nutrient credit" to incentivize connection of existing septic systems and improve economic feasibility of extending sewer to the schools. The \$2M listed is provided as a general estimate of the scale of funds needed to support both endeavors. The GCCWSD will be seeking match funding from other sources.



**GCWSD Sponsor Efficiency Worksheet** 

1) REVENUE	FY23		FY2	4	FY2	5	FY2	26	FY2	27	% of tot	al
(Cash only, do not include in-kind)	(Actua	ıl)	(Bu	dget)	(Bu	dget)	(Bu	ıdget)	(Bu	ıdget)	(FY24)	
Local Public Funds-Resort Tax	\$	170,000	\$	580,000	\$	200,000	\$	200,000	\$	200,000		37%
Local Public Funds-Mills, assessments, or bonds										·		0%
Outside Public Funds-County			\$	300,000	\$	300,000	\$	300,000	\$	300,000		19%
Outside Public Funds-State			\$	700,000	\$	700,000	\$	700,000	\$	700,000		44%
Outside Public Funds-Federal										·		0%
Direct Revenue-Fees, rates, dues, etc												0%
Other-Explain below												0%
Total	\$	170,000	\$	1,580,000	\$	1,200,000	\$ :	1,200,000	\$ 1	1,200,000		100%
Other Explanation			-		-		-		-		-	
YOY % Change by Revenue Category	FY23-F	Y24	FY2	4-FY25	FY2.	5-FY26	FY2	26-FY27	-		-	
Local Public Funds-Resort Tax		241%		-66%		0%		0%	-		-	
Local Public Funds-Mills, assessments, or bonds									-		-	
Outside Public Funds-County				0%		0%		0%	-		-	
Outside Public Funds-State				0%		0%		0%	-		-	
Outside Public Funds-Federal									-		-	
Direct Revenue-Fees, rates, dues, etc									-		-	
Other									-		-	
	FY23		FY2	4	FY2	5	FY2	26	FY2	27	% of tot	al
2) EXPENSES	(Actua	ıl)	(Bu	dget)	(Bu	dget)	(Βι	ıdget)	(Bu	ıdget)	(FY24)	
Administration	\$	50,000	\$	60,000	\$	70,000	\$	80,000	\$	90,000		86%
Programming	\$	10,000	\$	10,000	\$	10,000		10,000	\$	10,000		14%
Total	\$	60,000	\$	70,000	\$	80,000	\$	90,000	\$	100,000		100%
% Change by Expense Category	FY23-F	Y24	FY2	4-FY25	FY2	5-FY26	FY2	26-FY27	-	·	-	
Administration		20%		17%		14%		13%	-		-	
Programming		0%		0%		0%		0%	-		-	
	FY23		FY2	4	FY2	5	FY2	26	FY2	27		
3) GROWTH FORECAST	(Actua	ıl)	(Bu	dget)	(Bu	dget)	(Βι	ıdget)	(Bu	ıdget)		
Total # of FTE		0		0		0		0		0	1	
Payroll & Benefits											1	
Total Operating Budget(including payroll & benefits)											1	
Capital Expenditures (exclude from line above)											1	
Operating Budget Growth	FY23-F	Y24	FY2	4-FY25	FY2.	5-FY26	FY2	26-FY27	-		1	
											1	
4) RESERVES (on hand)	Amou	nt	Pur	pose					-		-	
Restricted												
Unrestriced	\$ 5	1,142.00	-									
Goal	\$ 20	0,000.00	-									
5) PAYROLL DETAILS	-		-									
			Ben	efits								
Level of Position	Salary	Range	Sun	nmary								
Tier 1 (Eg Executive)		0		-								
Tier 2 (Eg Vice President)		0										
		0										
		0										
		0										
· -		0										

GCWSD Operations Project Budget							
1) REVENUES							FY25 Matching
Cash only, not including In-Kind	FY25	Request	FY26	Request	FY27 Request		Funds %
Resort Tax	\$	200,000	\$	200,000	\$	200,000	29%
Other Public Funding							0%
Private Donations							0%
Corporate Donations & Sponsorships							0%
Grants	\$	500,000	\$	1,000,000	\$	1,000,000	71%
Events							
Dues, Fees, Sales							0%
Other* (explain below)							0%
TOTAL	\$	700,000	\$	1,200,000	\$	1,200,000	100%
-	-		-		-		-
Other Revenue Amount	Sour	ce	-		-		-
			-		-		-
	EV2E	Resort Tay	EV25	Total			•

	FY25	Resort Tax	FY25 Total
2) EXPENSES	Requ	est	Project
Contract Services	\$	190,000	
Marketing, Advertising, and Communications			
Materials and Supplies			
Payroll and Benefits			
Repairs and Maintenance			
Travel & Training			
Insurance (Liability, D&O, Vehicle, Umbrella, etc)	\$	10,000	
Office Expenses			
Rent and Mortgage			
Other (explain below, if significant)			
EXPENSES TOTAL	\$	200,000	\$ -
-	-		-
Other Expenses Amount	Brief	explanation	-
			-