RESORTTAX
— BUILDING BIG SKY SINCE 1992 —

2015-2016 APPLICATION FOR RESORT TAX FUNDS

As required by law, an applicant must be a legal entity formed under the laws of the State of Montana. The applicant must be "an entity" that is capable of both "legally and practically" carrying out the purpose of the appropriation and located within the resort area district. The applicant must be a governmental unit, corporation or limited partnership with the capability of being legally bound by the Appropriation Agreement.

The purpose of the appropriation request must be within the purposes of the District's Legal Ordinance NO. 98-01 (posted online: www.ResortTax.org), as amended, and must benefit the community at large, and not a single person, organization or corporation.

INSTRUCTIONS:

- For new requests and rollover requests, use the forms provided. Do not use your own format; do not change the applications.
- The application must be signed by the governing Board Chair or Officer of the applicant organization. If funded, the governing Board Chair or Officer must also sign the Contract.
- The applicant must appoint an Applicant Representative whom the applicant's governing Board Chair or Officer deems capable of representing the application during the Appropriation process.
- Please provide seven (7) complete copies of each application. Provide concise answers on two-sided, white, 3-hole punched, 8½ x 11 paper. Staple each copy in the upper left corner. Do not submit copies in folders, binders, etc. Do not include extra materials. In addition, provide a PDF copy of the signed application to Info@ResortTax.org.
- Incomplete applications may not be considered for funding. It is the applicant's responsibility to provide all information requested in the proper format.
- Questions? Contact: Whitney Brunner, Administrative Officer (406) 995-3234, Info@ResortTax.org

APPLICATION DEADLINE: Monday, April 6, 2015 3:00 p.m.

- Applications must be received (not postmarked) by the deadline or they will not be considered.
- Applications will be date and time stamped when received at the resort tax office. Applications will be addressed at the Question and Answer Session in the order in which they were received at the resort tax office.

Mail applications to:
Big Sky Resort Area District
PO Box 160661
Big Sky, MT 59716

Drop off applications at:
11 Lone Peak Drive, Suite 204
Town Center, Big Sky, MT

QUESTION & ANSWER: Wednesday, May 13, 2015 1:00 p.m.
APPROPRIATIONS MEETING: Wednesday, June 10, 2015 1:00 p.m.

- To be held in the Big Sky Chapel Community Room, 510 Little Coyote Road, Big Sky, MT.
- The Applicant Representative must be present to answer questions regarding the application. Applicants that do not have a representative present at the meetings may not be considered for funding.
- The public is welcome at all meetings and will be given the opportunity to comment on the applications.

RESORTTAX
— BUILDING BIG SKY SINCE 1992 —

2015-2016 APPLICATION FOR RESORT TAX FUNDS

PLEASE NOTE:

Permitting: All applicants are responsible for securing any necessary permits for proposed projects.

Bidding Policy: Resort Tax Board policy states that project line items exceeding $50,000 are required to get two bids. If the lowest bidder is not accepted, the entity is to provide a written explanation to the Resort Tax Board.

Alcohol Policy: It is the Big Sky Resort Area District Board's policy to not use resort tax funds to provide for the consumption of alcohol. This policy is applicable for active board members and employees of Big Sky Resort Area District and its appropriation funded entities.

Appropriation funded entities are responsible for adherence to this policy and failure to do so may result in the entity being required to return resort tax funds previously paid or termination of unspent resort tax funds.

RESORTTAX
— BUILDING BIG SKY SINCE 1992 —

2015-2016 APPLICATION FOR RESORT TAX FUNDS

Applicant's Official Name: Big Sky Community Corporation

Project Name: Community Projects

Project Start Date: 7.1.2015 **Project Completion Date**: varied most 7.1.2016

Representative: Jessica Wiese

Address: PO Box 161404 Big Sky, MT 59716

Telephone: 406 993 2112 **Email**: Jessie@bsccmt.org

Total Funds Requested $ 533,934.40

State your estimated payment request schedule for the coming year; amounts should total funds requested.
Please enter dollar amounts.

	July '15	Aug '15	Sep '15	Oct '15	Nov '15	Dec '15
Payment Request	$88,989.07	88,989.07	88,989.07	88,989.07	22,247.27	22,247.27

	Jan '16	Feb '16	Mar '16	Apr '16	May '16	Jun '16
Payment Request	$ 22,247.27	22,247.27	22,247.27	22,247.27	22,247.27	22,247.23

I certify that the application and its attachments are correct to the best of my knowledge.

Signature _____ **Title (Board Chair or Governing Officer)** _____

Printed Name _____ **Date** _____

RESORTTAX
— BUILDING BIG SKY SINCE 1992 —

2015-2016 APPLICATION FOR RESORT TAX FUNDS

1) Provide a description of the entity and the Mission Statement.
State the entity's tax status/legal identity and when it was initiated.
What is the personnel makeup of your office; specifically how many are employees, how many are contractors and what are their duties? What is the full time equivalent (FTE) of each: ¼ , ½, ¾ or full time?
Unless previously provided to the resort tax office, please include a copy of the Articles of Incorporation.
(200 words max)

Founded in 1998 the Big Sky Community Corporation (BSCC) is a nonprofit 501(c) 3 headquartered in Big Sky, MT. Our vision is a community connected by world-class recreation and enrichment opportunities that embrace a vibrant quality of life. To attain that vision, our mission is to promote, acquire and preserve sustainable recreational resources and programming for the use of the Big Sky Community and its visitors. The BSCC was created through the Big Sky Owners Association and managed there through 2008. In 2008 a separate board was formed for BSCC and in 2010 the first staff was hired. Since this time, the BSCC has acquired and manages 83 acres of public park land and over 16 miles of trails. Numerous recreational organizations and programs have formed under the BSCC umbrella including: Big Sky Tennis Association, Camp Big Sky, Crail Ranch Conservators, Big Sky Softball League, Big Sky Disc Golf League, Natural Resource Council, Parks Committee and Trails committee. Throughout this application several of these committees will be referenced as they may be requesting funding through BSCC.

The BSCC currently has 3 employees, 2 are full-time (2 FTE) and 1 is half-time (0.5 FTE). We contract with several companies each year to complete our mission; in 2014-2015 we worked with 152 vendors.

2) Provide a complete description of the project(s). Include the project(s) purpose, goals and objectives. For each project provide measurable objectives, i.e. how you will do something and in what timeframe. The information provided here should be specific regarding what the entity is requesting to be funded by resort tax. If requesting funds for Operations, identify the categories and assign a dollar amount (salaries, software, etc.) If permits are required, please specify what permits are required and what projects they apply to. Please be succinct.

Phase 2, Community Center trails:

In June 2013, BSCC acquired eight miles of trail easements from Gallatin Peaks Master Association, Inc. The easement corridors are centrally located and connect to several miles of existing BSCC trails. Securing the easements began with a master trails planning process in the late 1990s led by the Big Sky Trails Committee.

Momentum for the plan was spurred in part by local concern over the pressures of development on trails. The Trails Master Plan was designed to position trails as a community priority alongside development and to guide planned expansion of the trail system. The Community Center easement corridors were chosen as part of the fabric of the community and considered an opportunity to connect neighborhoods and business centers with transportation and recreation trails.

The Community Center Trails provide a unique trail experience currently unavailable in Big Sky. Many of BSCC's existing trails are highly developed transportation trails that run adjacent to residential areas or roadways. In contrast, a significant portion of the Community Center Trails fall within dedicated open space allowing for a more traditional, natural recreational trail experience.

The trails differ from those maintained by the Forest Service due to their connectivity to neighborhoods and commercial areas providing ease of use for residents and tourists. Combined with existing BSCC trails, the Community Center Trails will create an integrated trail system providing a balance of both transportation and recreation trails that will have wide appeal and will be used year round by individuals of all ages and abilities.

The project has been phased as a result of various stages of coordination with landowners and proposed development in the area. The enclosed map titled, Community Center Trails Phases 1-4, shows the entire project area.

BSCC completed construction of Phase 1, the Hummocks and Uplands Trails and Trailhead, in August 2014. The two natural surface trails added 5 miles of moderate terrain easily accessible from Big Sky Town Center and several residential neighborhoods. The trailhead parking area accommodates 6 vehicles and includes a trailhead information kiosk, dog waste station and bear proof garbage can. This project was made possible by a $25,000 Recreational Trails Program grant awarded to the BSCC in July 2014 and a $24,000 Resort Tax grant awarded in July 2013 (photos of the completed trails and trailhead enclosed).

The objective of the requested grant funds is to:

1. Build Phase 2 (South Fork Trail) which includes constructing a natural surface 40 inch wide trail approximately 2.2 miles in length. Phase 2 is an important connector trail that will link the Hummocks and Uplands Trails to Ousel Falls Trail. From Ousel Falls, trail users can connect to the Gallatin National Forest trails which extend south providing access to 259,000 acres of wilderness in the Lee Metcalf Wilderness Area. A significant portion Phase 2 falls within dedicated subdivision open space and through areas of natural beauty ranging from steep and heavily forested mountains to open grassy meadows. The trail enables users to enjoy views of several Big Sky peaks including Lone Peak and Pioneer Mountain as well as running adjacent to the South Fork of the West Fork of the Gallatin River.
2. Begin work on Phase 3 (Elk Park Trail), which is a 2 mile natural surface trail that will extend from the South Fork Trail south through Greathorn Ranch Subdivision and east through Section 13. A long term goal is to secure easements that would connect the trail to Ophir School and residential subdivisions along Highway 191. BSCC has completed initial mapping of the easement corridor. Project goals for summer 2015 will include a wetland delineation, trail layout, mapping and meetings with landowners.

Overall, the addition of the Community Center Trails will allow BSCC to promote trail use and continue building a shared vision for the community. We are looking forward to our expanded trail system as a way to build momentum around our educational and outreach programming.

We have also applied for a grant from the Montana Fish Wildlife and Parks Recreational Trails Program Grant for this project. Please see attached project budget in Table 1.

Big Sky Natural Resource Council: Bear Smart Big Sky

Big Sky is located in some of the best bear habitat in southwest Montana and as such bear and human interactions are inevitable. We can change the type and frequency of interactions by implementing some relatively inexpensive bear smart strategies.

Our Bear Smart Big Sky Council has been working hard over the last two years to develop strategies to secure waste and food attractants, raise community awareness, and provide regulations and incentives to "become bear smart". While co-existence will be an ongoing process, the first three to five years will be the most critical while the program, process, and infrastructure are developed and established.

The goal of Bear Smart Big Sky Program is to build a community that is living responsibly in bear habitat through small changes in our daily activities that promote lasting resolution towards reversing the trends in human/bear interactions.

Following the "Bear Smart" model we take a three prong approach to reducing human-bear conflicts: 1. waste management, 2. outreach and education, and 3. regulations and/or incentives. In the upcoming year our objectives are to build on the past two years of work by:

1. Contract Wildlife Conservation Society to coordinate, facilitate, and provide technical advice to Bear Smart Big Sky council and assist in researching tools to become bear smart, evaluate progress of the program, and find opportunities to sustain this program. One avenue that has proven successful is through partnerships in which we can leverage funds to meet our mutual bear/human wildlife conflict needs (year round).
2. Attain our goal of a consistent strategy of bear resistant trash can use in Big Sky through HOA resolutions and incentives. Continue working with HOAs and homeowners presently not participating in bear resistant curbside trash service so we can reach our ultimate goal of consistent bear resistant curbside trash cans service for Big Sky. In 2013 we were at 20%, by the end of 2014 at 60%, and the goal is to be 100% in 2016 (year round).
3. Implement an incentive and outreach program to increase bear resistant trash can use and management of attractants via (March-October):
4. Identify additional bear attractant management needs and a strategy to meet this need ex. bear resistant trash cans in public areas (Summer-Fall).
5. Continue to partner with the Beaverhead-Deerlodge National Forest (BDNF) and Custer-Gallatin National Forest (CGNF) to share the costs of a summer seasonal bear steward. This seasonal bear steward will be responsible for increasing public awareness by providing outreach material to Big Sky and neighboring community via bear education trailer, talks, newsletters, trainings to HOA staff and seasonal resort staff, and assisting in managing the Bear Smart Big Sky webpage. Ask us about specific details on this partnership to

leverage funds and allocate work to meet our mutual needs for a bear aware outreach and education program in Big Sky and neighboring public lands and communities. Last year concluded our pilot season in which value was clearly demonstrated (March-October).
6. When needed print additional outreach materials developed over the last year and seek new and fresh outreach materials: including but not limited to (Year round):

The Budget for this project is outlined in Table 1.

Operating and Maintenance

Each year the BSCC is responsible for operating and maintaining the 83 acres of parkland, multiple restrooms, trash, 16 miles of trails, Camp Big Sky, Historic Crail Ranch and much more. The goals of maintaining our assets are:

1. To do an exceptional job maintaining world class recreational facilities;
2. Replacing any necessary items and;
3. Keeping parks and trails safe and functional.

The full breakdown of our expenses is attached as Table 2, listing each planned O and M expense item, and which category it falls into.

You will notice in the spreadsheet that this year is the first year that the BSCC has requested funding for staff time. We are making this request to address to our growth over the last 3 years due to increased demand and requests from the community, the community park construction, trail maintenance needs, and trail construction projects that we have taken on. Through this support, and as part of our 2015-2018 strategic plan, we plan to secure new avenues of funding through planned giving, endowments and capital projects.
We also have identified a gap in the understanding of all the BSCC does for the community and would like to create a brand and communication plan to greatly improve and expand our communication capacity. To put it in perspective, organizations similar in scale in other parts of the state have more than triple the staff that BSCC currently has. This year we are requesting funding to cover 50% of our staff costs and are fundraising the other half internally.
Our goals are to determine the need for and hire:

1. A half time position (0.5 FTE) for development and fundraising, including researching endowments, planned giving, grants, and large foundations. Our goal is to have this person help us fundraise at an even higher capacity, as sources of funds to complement our capital project requests to Resort Tax.
2. A half time position or contractor for Communications and Outreach, specifically to create a communications plan, organization brand and cohesive voice for BSCC and all our programs, website development, and regional marketing as well as support office management (~ 0.5 FTE).

We believe these positions are critical for the continued success of the organization. We cannot predict what the final negotiated salary would be for either of these positions but have budgeted to hire them both between $16-19 an hour.

This year we have also applied for funding to help us cover the cost of renting a new space starting in November 0f 2015. We greatly appreciate the Resort Tax allowing us to use their office for the last several years. With the proposed staffing changes we will have outgrown this location. We are sincerely grateful for the opportunity to have created this arrangement with Resort Tax. Thank you!

You will also see several other standard items on the list such as plowing trailheads in winter, mowing the grass in the summer, cleaning the bathrooms, emptying garbages, etc. The detailed O and M budget in Table 2 outlines these items and all bid information is available upon request.

Ousel Falls Revegetation Effort

The Ousel Falls trail originated as a game trail across private land, ending in a steep, treacherous path down to the falls. As traffic increased, BSCC along with local developers, teamed up with the Forest Service to move the trail to a safer location. BSCC was donated 29 acres of land and constructed a trail in the gully of the south fork drainage. Once a sleepy landmark in Big Sky, now it's one of the busiest trailheads in Gallatin County with trail counters showing over 500 daily hikers on busy days and over 17,000 hikers from mid June to mid August 2014.

The trail enters the drainage and meanders back and forth across the river with several creek crossing and switchbacks that required extensive gradient work. Due to the nature of this trail, hikers are space constrained and often travel off trail to look at various features. Erosion repairs and revegetation are needed all along the trail on an annual basis, especially near the falls area where people tend to congregate. This request outlines revegetation specifications for along this trail.

Following the BSCC's mission to acquire and preserve sustainable recreational resources, the following goals have been identified for revegetation;

1. Enhance scenic beauty using native grass, forb, shrub and tree species;
2. Maintain slope stability using native grass, forb, and shrub species;
3. Minimize soil erosion with native grass, forb, shrub, and tree species;
4. Maintain biodiversity of the surrounding plant communities by planting locally adapted native species, and;
5. Control noxious weeds using only approved herbicides and native grass and forb species.

To meet these goals BSCC would like to begin a comprehensive revegetation effort using TREC Inc. consulting to complete the project work. The revegetation efforts will focus on 5 areas that have been extremely degraded or unsafe and include assessment of soil condition, site preparation, seed mix design and species selection, seeding and planting methodology, planting timing, protective barriers and monitoring of the project.

The Budget for this project is included in Table 1.

Tunnel and Trail to the Park Project

The Big Sky Community Corp began working on a pedestrian tunnel under Hwy 64 in 2009 as part of the pedestrian connectivity goal of our Trails Master Plan. The project was tabled at that time in order to complete the community park. Last year (2014), the board re-identified this project as a priority and requested funding for engineering work from the Resort Tax board. The original scope of engineering work included the trail to the park, with a pedestrian bridge over the westfork of the Gallatin, and a tunnel under Hwy 64. Partway through the year we removed the request for the tunnel engineering in order to determine if that was the proper location and to work with partners whom BSCC would be requesting an easement from to complete the tunnel. Since that time we have determined in order for the easement negotiations to begin we need to have the final engineered plans to show the landowner. Therefore, the tunnel design is being requested for completion this year.

BSCC is also working with the Big Sky Owners Association to determine the proper alignment of the trail to the park. The BSOA will be doing a major pond dredging effort in the coming years and BSCC has partnered with them to have our engineers working together to create a great community amenity with the trail on the west side (pond side) of the road. Initially we did not think that the west side of Little Coyote was an option due to the location of the pond and had started the design process on the other side of the road, which had several parking lot crossings and a difficult pedestrian bridge design. We are really excited about the potential to work with BSOA to move the trail to the west side of the road.

The objective for this funding is to:

1. Complete design work on the trail from Hwy 64 to the park, including a partnership with the BSOA.
2. Complete the design work on the tunnel under Hwy 64.
3. Secure funding for a portion of the trail construction work for the project to take place in May or June 2016.

To meet these goals we plan to continue to work with Stahly Engineering to complete these items.

The costs for this project are outlined in Table 1.

Is the project within the resort tax district? (25 words max)

Yes

Please note: Not every project will fulfill questions #4 through #8. Applications will not be rated on the ability to fulfill multiple questions.

Does the entity and/or project…

3) Benefit the community at large including residents, visitors and tax collectors/the business community? (50 words max)

BSCC creates a higher quality of life, healthier environment, and more livable community by establishing and maintaining outdoor areas where the community can come together to enjoy sports, recreation, and

learn about Big Sky's cultural and natural history. The benefit for year round residents and visitors is evident, with many studies showing parks and trails as one of the number one criteria sought out when people are deciding where to live and vacation which in turn creates a positive effect on the local economy. Tax collectors such as outdoor retailers and concierges carry the BSCC's map and guide and often send their visitors and customers to our parks and trails.

4) Promote tourism and development, help make Big Sky a world class resort community and increase resort tax revenue? (50 words max)

BSCC's infrastructure of programs and assets are critical to year round recreation for visitors. Visitors buy outdoor equipment, rent bikes, and hire guides to enjoy our assets. Ousel Falls averaged 187 people a day from June 15th through August 30th – for a total of 17,428 people, making it easily one of the biggest tourist attractions in Big Sky. Spending a day on a trail in Big Sky also gives visitors a unique opportunity to experience the natural environment here, and develop sense of attachment to the wonderful community we live in that will bring them back for more.

5) Support or improve critical infrastructure, public health, safety and/or welfare in the world class community? (50 words max)

- BSCC works hard to create safe pedestrian pathways throughout the community. Currently, we are experiencing increased demand on our trail system and the addition of the Community Center Trails will minimize user conflicts and increase safety. As traffic and speed on Hwy 64 continue to increase, the tunnel project and the trail to the park addresses a very important safety issue in the community.
- BSCC advocates and encourages exercise and recreation. We function as a recreation department and manage sports and teams for the community.
- BSCC hosts a camp program that allows working parents an affordable, safe option for their kids during the summer.
- The Bear Smart Big Sky effort reduces trends in wildlife conflict and in doing so, increases public safety, reduces potential property damage, provides a cleaner community (reduce litter near our homes and streets), reduces negative interactions with other wildlife (raccoons, ravens, rats) due to unsecured trash, as well as avoids relocating or lethally removing food habituated bears.
- Camp Big Sky provides necessary summer child enrichment programs.

All of these efforts combined will create higher quality of life, a healthier environment and more livable community.

6) Involve collaboration among entities in the community to meet common goals? (100 words max)

The BSCC has a long standing partnership several entities in the community including:

1. **Big Sky Resort Area District (BSRAD)** Since its inception, the money raised from the tax has played a significant role in the funding of services and programs including tourism development, infrastructure facilities, parks and trails, and other services that provide for the public health, safety and welfare within the BSRAD.
2. **Big Sky Trails, Recreation and Parks District** and BSCC work closely together to achieve similar goals. The Big Sky Trails, Recreation and Parks District is dedicated to the creation and implementation of recreation programs and for the creation, acquisition, establishment, operation, improvement, funding and maintenance of parks, trails and recreation in the greater Big Sky area.
3. **Local Businesses** - Many of Big Sky's local businesses work with us to support and spread the word about our programs. Several local retailers sponsor the BSCC trail map and various events.
4. **Big Sky School District** - The 2nd grade class works with BSCC on their noxious weed curriculum and helps us identify and pull weeds on our trail system and parks. The 6th grade class has created an interpretive pamphlet for Ousel Falls trail. The 1st and 7th grade classes are now learning Bear Smart Big Sky in the classroom**.**
5. **Big Sky Chamber of Commerce** - The chamber distributes the BSCC trail map where it is one of the top three most distributed brochures. BSCC also contributes to the chambers summer blog to promote recreation opportunities.
6. **Wildlife Conservation Society** – BSCC and WCS have partnered to make Big Sky Bear Smart programs and policies a reality.
7. **Gallatin National Forest** - BSCC coordinates trail planning efforts with the Gallatin National Forest in order to build a comprehensive trail system. We also worked with the Forest Service to construct the Ousel Falls Trail and continue to partner on trail maintenance and user safety. The Bear Smart Big Sky effort works across multiple national forests and employs a seasonal forest staff person.
8. **Big Sky Non-Profits** - BSCC partners with other Big Sky non-profits on education and outreach including Blue Water Task Force, Gallatin Canyon Noxious Weeds, and the Jack Creek Preserve

7) Fill a community need not currently or adequately being satisfied? (50 words max)

Phase 2 trail funding would make an important connector from the meadow area to National Forest as well as fill the need for recreational trails that are closer to neighborhoods and commercial centers which will increase ease of access for residents and visitors and provide low cost recreation and leisure opportunities for people of all backgrounds and socio economic classes.
The Tunnel and Trail project are critical for pedestrian safety in the community. Right now there is no safe passage across Hwy 64 and to the community park for pedestrians.
Bear Smart Big Sky is critical for wildlife safety of our residents.
Maintaining existing assets and supporting organizational function of the BSCC is a need for both our organization and the community as a whole.

Provide the following financial documents:

8) Copy of the entity's complete operating budget for the period 07/01/15 through 06/30/16.

If your fiscal year does not coincide with this time period, please provide complete budgets for the entity's fiscal year that covers the aforementioned time period. For example, if the entity's fiscal year corresponds with a calendar year, provide two budgets 1) 01/01/2015 through 12/31/2015 and 2) 01/01/2016 through 12/31/2016.

9) Organization's Profit and Loss Report, Budget vs. Actual Report and Balance Sheet from your previous completed fiscal year.

10) Organization's Profit and Loss Report, Budget vs. Actual Report and Balance Sheet from your current fiscal year to date.

11) For applicants with mill levy authority please provide the following:

a. A map of your district's boundaries

b. The current taxable value of your district

c. If applicable, the current mill levy rate

d. **Using the information above, provide a detailed budgetary breakdown of the potential tax burden per $100,000 value, for property owners within your district if mill levy authority would be used to fund this project rather than resort tax funds**.

RESORTTAX
— BUILDING BIG SKY SINCE 1992 —

2015-2016 APPLICATION FOR RESORT TAX FUNDS

TOTAL ORGANIZATIONAL BUDGET

(to include all organization projects and programs; not only those requesting funding for in this cycle)

Total budget for the year the entity is requesting funding $ 878,820.83

What percentage of the above budget is the entity requesting from resort tax? 61 %

PRINCIPLE	ITEM		AMOUNT
Revenue	Private Donor Contributions Total		82,856
	Private Donor Contributions In-kind		0
	Public Grants		575,611.80
	Fundraising Events		138,000
	Sub Total Revenue		796,467.80
	Other*		132,950
	Total Revenue		929,417.80
Expenses	Paid Personnel (not including volunteer time)	# FTE Personnel 3.5	195,936.45
	Operations		25,964.45
	Programming		146,076.35
	Other*		510,843.57
	Total Expenses		878,820.83
Income	Net Income		50,596.97

***Other Description**: Misc income: Interes

Trails, Parks, Camp Big Sky, NRC, HCR

***Other Description**: Events & Campaign

Project Work; BSRAD Projects

Capital Reserves	On Hand Restricted**	15,000
	On Hand Unrestricted**	128,412
	Goal	100,000

****Purpose of Restricted and Unrestricted Capital Reserves**: Restricted reserve is meant for major and unexpected park or trail maintenance. The on hand unrestricted is used for all expenses incurred throughout the year including covering operating and administrative expenses. It is also used as a match in some cases for grants, or to cover ourselves in the event we don't get a grant we have applied for.

RESORTTAX
— BUILDING BIG SKY SINCE 1992 —

2015-2016 APPLICATION FOR RESORT TAX FUNDS

TOTAL CASH FLOW 3-YEAR REQUIREMENT

(to include all organization projects and programs; not only those requesting funding for in this cycle

ITEM	2015	2016	2017	Total Cash Flow 3-Yr Requirement
Paid Personnel (not including volunteer time)	195,936.45	230,242.46	236,397.65	662,576.56
# of FTE Personnel	3.5	4.0	4.0	**NA**
Operations	25,964.45	27,262.67	28,625.81	81,852.93
Programming	146,076.35	153,380.17	161,049.18	460,505.69
Capital Expenditures	343,378.69	938,219.25	300,000	1,581,597.94
Other	167,464.87	175,838.12	184,630.03	527,933.03
Total	878,820.83	1,524,942.67	910,702.66	3,314,466.16

RESORT TAX REQUEST	533,934.40	930,215.03	555,528.62	2,019,678.06

Describe financial increases and decreases and the projects for which resort tax funds may be requested.

2015 **All of these financial increases and decreases are explained in our application this year.**

2016 **We foresee several projects this year including the tunnel under Hwy 64 and the trail to the community park and the Mountain to Meadow trail.**

2017 **We also anticipate a second restroom being needed in the community park and several park related expenses. We anticipate we may need funding for Phase 3 of our new trail system.**

Bear Smart Big Sky Budget	Actual Costs	Request to Big Sky Resort Tax	Secured	Type of Funds
Coordination & Facilitator Time	$17,060	$6,500	$10,063	private
Bear Education Steward (April-Oct)	$36,000	$3,500	$15,000	mix
Printing - signs & outreach	$2,200	$1,500	$0	private
Monitoring Effectiveness	$1,500	$0	$0	private
Web page development	$0	$0	$0	private
USFS Vehicle for Bear Steward	$6,000	$0	$6,000	public
Update Bear Trailer	$1,500	$500	$1,000	public
Travel (bear steward and meetings)	$3,594	$0	$3,594	mix
Community Events	$0	$0	$0	private&corporate
Total	$67,854	$12,000	$35,657	

Note: This budget does not show the other grants we have applied for that we have not been notified on yet.

Phase 2 and 3 Budget	Actual Costs	Request to Big Sky Resort Tax	Secured	Type of Funds
Boundary/Trail Survey	$8,400.0	$6,795.0	$1,605	public
Seed Mix	$944.5	$944.5	$0	public
Trail Construction Contract	$129,202.0	$71,130.0	$38,072	public (assumes Resort Tax Rollover)
Signage	$5,814.6	$5,814.6	$0	public
Easement work (recording fees, legal fees)	$1,131.0	$1,131.0	$0	public
Environmental Permitting	$5,900.0	$0.0	$5,900	public
Wetland delineation	$600.0	$600.0	$0	public
10% contingency on trail construction contract	$12,920.2	$12,920.2	$0	public
Total	$164,912	$99,335	$45,577	

Note: This budget does not show the other grants we have applied for that we have not been notified on yet.

Trail to Park and Tunnel	Actual Costs	Request to Big Sky Resort Tax	Secured	Type of Funds
Design Work Trail to Park and Bridge over Westfork	$37,822.00	$37,822.00	$0	public
Engineering design work - final plans - Tunnel	$62,461.00	$62,461.00	$0	public
25% of estimated cost for Trail and Bridge	$88,489.75	$88,489.75	$0	public
Total	$188,772.75	$188,772.75	$0	

Note: Some funding from 2014-2015 Resort Tax will be used to complete the design work from trail to park and bridge over west fork

Ousel Falls Revegetation	Actual Costs	Request to Big Sky Resort Tax	Secured	Type of Funds
Development of Revegetation Plan and Monitoring	$17,124.41	$17,124.41	$0	public
Implementation and planting of Revegetation Plan	$8,629.43	$8,629.43	$0	public
Signage	$240.00	$240.00	$0	public
10 % Contingency	$2,599.38	$2,599.38		public
Total	$28,593.22	$28,593.22	$0	

Category and Vendor	Total
O&M	
Utilities	
NorthWestern Energy(HCR)	$ 166.09
3-Rivers HCR (alarm)	$ 488.70
3-Rivers HCR (phone)	$ 498.49
NorthWestern Energy(park)	$ 646.12
Big Sky Water & Sewer(park)	$ 732.50
Big Sky Water & Sewer(pavilion)	$ 316.95
Big Sky Water & Sewer (HCR)	$ 85.25
Security Solutions(HCR alarm)	$ 959.25
MeadowView One (tennis building)	$ 227.42
Subtotal	**$ 4,120.77**

Trash	
Allied Waste/Republic Services	$ 7,979.72
Turd Burglar	$ 2,829.75
Turd Burglar - Ousel Falls	$ 1,433.25
Subtotal	**$ 12,242.72**

Toilets	
open/winterize	
Portable Toilets	$ 550.00
Little Stinkers - Ophir	$ 385.00
Little Stinkers - Tennis	$ 522.50
Little Stinkers - HCR	$ 120.00
Pump HCR & Ousel Outhouse	$ 495.00
Simply Sublime Services	$ 20,170.00
Supplies	$ 817.11
Subtotal	**$ 23,059.61**

Community Asset Management	
Picnic table Hummocks	$ 900.00
Mowing at Park(ball field & Playground)	$ 14,000.00
Resurface softball infields	$ 5,000.00
Irrigation for fields	$ 458.59
Irrigation at playground	$ 209.90
Noxious Weeds/Reseeding	$ 3,200.00
Taxes (BSCP, HCR, Ousel & Kircher)	$ 664.35
Tennis yearly maintenance (dividers, nets, lining)	$ 1,612.00
Trails Sweeping	$ 2,000.00
Trails -Tree Work	$ 800.00
Plowing Ousel Falls and Hummocks and Uplands	$ 500.00
Bases and netting - softball	$ 1,000.00
Installation expenses (kiosks, trash cans, signs, etc)	$ 2,000.00
Shed shelving	$ 500.00
Wood chips park	$ 2,102.00
Boulder garden resealing	$ 450.00
Seal pavilion bathroom	$ 2,850.00

Sweeping and striping Ousel falls parking lot	$	2,000.00
Soccer and basketball nets down	$	210.00
Gator repairs	$	500.00
Contingency for unexpected maintenance	$	5,000.00
Crail Ranch window repair	$	500.00
Pest Control	$	575.00
Subtotal	**$**	**47,031.84**

Administrative Support		
MSFT Online Subscription	$	300.00
3-Rivers Telephone	$	1,494.78
Workers Comp	$	907.18
Insurance (Liability, D&O)	$	5,160.87
Health Insurance - Employee	$	4,874.22
Westfork Dues	$	147.46
Gallatin Building Dues	$	2,077.92
NorthWestern Energy - office	$	831.51
Legal Fees	$	3,000.00
Printer	$	1,658.59
Staff	$	73,309.60
Burden	$	11,216.37
Office	$	10,800.00
Office supplies	$	3,000.00
Moving Expenses	$	500.00
Subtotal	**$**	**118,778.49**

Total Publice Services, Parks and Trails (O and M)	**$**	**205,233.43**

Capital Projects		
Phase 2 and 3 trails project	$	99,335.00
NRC - Bear Smart Big Sky	$	12,000.00
Engineering trail costs + 25% of Construction	$	188,772.75
Ousel Falls Revegetation	$	28,593.22
Total Capital Projects	**$**	**328,700.97**

TOTAL RESORT TAX ESTIMATE	**$**	**533,934.40**

Big Sky Community Corporation
Balance Sheet
As of June 30, 2014

	Jun 30, 14
ASSETS	
Current Assets	
Checking/Savings	
1125 · Big Sky Western Bk #107301	28,999.73
1135 · American Bank-Savings621002143	114,744.86
1136 · First Security-080074537	21,328.98
1140 · First Security CD 88000000176	10,160.73
1156 · HCR-First Security 80019094	38,819.54
1157 · HCR-American Bank-7428	4,953.28
Total Checking/Savings	219,007.12
Accounts Receivable	
1200 · Accounts Receivable	14,163.00
1400 · Grant Receivalbe-BSRAD	76,697.00
Total Accounts Receivable	90,860.00
Other Current Assets	
1499 · Undeposited Funds	497.00
Total Other Current Assets	497.00
Total Current Assets	310,364.12
Fixed Assets	
1501 · Park Land	195,961.00
1502 · Kircher Park	25,000.00
1505 · Big Sky Community Park	1,128,000.00
1520 · Bridges-Trails	632,426.00
1521 · Park Land Improvements	470,074.53
1522 · Sod	38,400.00
1523 · Parking Lot	133,196.00
1524 · Fence-Ball Fields	57,817.00
1525 · Gator	11,521.00
1526 · Scoreboard	4,279.00
1527 · Basketball Hoops	4,696.00
1528 · Dumpster Enclosure	9,000.00
1529 · Basketball Court	13,504.00
1530 · Construction in Process	35,000.00
1600 · Improvements	701,112.45
1601 · Accumulated Depreciation	-469,859.58
1610 · Buildings	408,973.30
Total Fixed Assets	3,399,100.70
TOTAL ASSETS	**3,709,464.82**
LIABILITIES & EQUITY	

Big Sky Community Corporation
Balance Sheet
As of June 30, 2014

	Jun 30, 14
Liabilities	
Current Liabilities	
Accounts Payable	
1900 · Accounts Payable	60,531.33
Total Accounts Payable	60,531.33
Other Current Liabilities	
2000 · Current Liabilities	
2010 · Payroll Taxes Payable	-0.74
2050 · Accrued Vacation & Sick Leave	2,228.08
Total 2000 · Current Liabilities	2,227.34
2400 · Payroll Liabilities	1,275.16
Total Other Current Liabilities	3,502.50
Total Current Liabilities	64,033.83
Total Liabilities	64,033.83
Equity	
3900 · Retained Earnings	1,345,673.60
3910 · Unrestricted Net Assets	1,119,567.00
3920 · Temporarily Restricted Net Asse	6,000.00
3930 · Permanently Restricted Net Asse	956,175.00
Net Income	218,015.39
Total Equity	3,645,430.99
TOTAL LIABILITIES & EQUITY	**3,709,464.82**

	Feb 28, 15
ASSETS	
Current Assets	
Checking/Savings	
1125 · Big Sky Western Bk #107301	80,103.88
1135 · American Bank-Savings621002143	118,974.91
1136 · First Security-080074537	21,331.81
1140 · First Security CD 88000000176	10,160.73
1156 · HCR-First Security 80019094	45,845.16
1157 · HCR-American Bank-7428	4,950.28
Total Checking/Savings	281,366.77
Accounts Receivable	
1200 · Accounts Receivable	5,898.00
Total Accounts Receivable	5,898.00
Total Current Assets	287,264.77
Fixed Assets	
1501 · Park Land	195,961.00
1502 · Kircher Park	25,000.00
1505 · Big Sky Community Park	1,128,000.00
1520 · Bridges-Trails	632,426.00
1521 · Park Land Improvements	470,074.53
1522 · Sod	38,400.00
1523 · Parking Lot	133,196.00
1524 · Fence-Ball Fields	57,817.00
1525 · Gator	11,521.00
1526 · Scoreboard	4,279.00
1527 · Basketball Hoops	4,696.00
1528 · Dumpster Enclosure	9,000.00
1529 · Basketball Court	13,504.00
1530 · Construction in Process	35,000.00
1600 · Improvements	701,112.45
1601 · Accumulated Depreciation	-557,059.04
1610 · Buildings	408,973.30
Total Fixed Assets	3,311,901.24
TOTAL ASSETS	**3,599,166.01**
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
1900 · Accounts Payable	757.03
1901 · HCR A/P	857.04
Total Accounts Payable	1,614.07

Credit Cards	
1158 · First Bankcard	61.85
Total Credit Cards	61.85
Other Current Liabilities	
2000 · Current Liabilities	
2010 · Payroll Taxes Payable	2,669.54
2050 · Accrued Vacation & Sick Leave	2,228.08
Total 2000 · Current Liabilities	4,897.62
2400 · Payroll Liabilities	592.26
Total Other Current Liabilities	5,489.88
Total Current Liabilities	7,165.80
Total Liabilities	7,165.80
Equity	
3900 · Retained Earnings	1,563,688.99
3910 · Unrestricted Net Assets	
3910.14 · Broadway Balance	4,613.46
3910.12 · Trails Fund Balance	
3910.13 · M to M Funds Balance	6,000.00
3910.12 · Trails Fund Balance - Other	24,083.00
Total 3910.12 · Trails Fund Balance	30,083.00
3910.6 · Park Funds Balance	
3910.11 · Softball Funds Balance	10,777.00
3910.10 · Disc Golf Funds Balance	4,079.00
3910.9 · Skate Park Funds Balance	4,859.00
3910.8 · Tennis Funds Balance	8,878.00
3910.7 · Park Committee	9,698.00
Total 3910.6 · Park Funds Balance	38,291.00
3910.5 · NRC Funds Balance	10,693.00
3910.4 · Camp Big Sky Balance	23,008.54
3910 · Unrestricted Net Assets - Other	987,750.50
Total 3910 · Unrestricted Net Assets	1,094,439.50
3920 · Temporarily Restricted Net Asse	30,000.00
3930 · Permanently Restricted Net Asse	956,175.00
Net Income	-52,303.28
Total Equity	3,592,000.21
TOTAL LIABILITIES & EQUITY	**3,599,166.01**

P&L 07.01.13-06.30.14

	Jul '13 - Jun 14
Ordinary Income/Expense	
Income	
3200 · Sponsors/Contributions/Donation	
3204 · Farmers Market	132.00
3205 · BSOA Membership Donation	32,574.61
3206 · HOA Donations	12,280.24
3209 · Community Donations	1,375.00
3215 · BSCP Expansion-Restricted	21,500.00
3220 · Parks	875.00
3235 · Other Revenues	309.80
3002 · In-Kind Contrubutions	3,900.00
Total 3200 · Sponsors/Contributions/Donation	72,946.65
3200.2 · Individual Giving	
3216 · Naming Campaign	800.00
Total 3200.2 · Individual Giving	800.00
3200.1 · Events/Campaigns	
3208 · PBR	40,550.00
3249 · Annual Fundraiser Dinner-Auctio	
3249.1 · Annual Event Sponsor	23,700.00
3249 · Annual Fundraiser Dinner-Auctio - Other	136,247.50
Total 3249 · Annual Fundraiser Dinner-Auctio	159,947.50
3254 · Annual Appeal	19,134.79
Total 3200.1 · Events/Campaigns	219,632.29
3400 · Grant Revenue	
3405 · BSRAD	124,020.76
3462 · BSRAD-Park Assets-	258,000.00
3463 · BSRAD-Study	38,979.91
3469 · Yellowstone Club Grant	10,000.00
Total 3400 · Grant Revenue	431,000.67
3300 · Misc. Income	
3305 · Park Use Fees (BSAA/BSSL)	1,900.00
3315 · Interest Income	138.01
3265 · Gallatin Flora Books	235.00
3316 · MT Community Foundation-Interes	1,978.96
Total 3300 · Misc. Income	4,251.97
3200.3 · Trails	
3219 · Trails	528.15
3225 · Trails Collection Boxes	237.96
3230 · Trails Buy-A-Plank	2,050.00
Total 3200.3 · Trails	2,816.11
3200.4 · Parks	

3248 · Dodgeball	1,050.00
3261 · Kickball	700.00
3260 · 4th of July Event	5,726.00
3221 · Skate Park Income	302.00
3255 · Disc Golf	600.00
3223 · Softball League	15,740.18
3600 · Big Sky Tennis Association	
3610 · Donations-Tennis	2,100.00
3611 · Tennis-Maintenance	75.00
3612 · Tennis Tournament	1,336.00
Total 3600 · Big Sky Tennis Association	3,511.00
Total 3200.4 · Parks	27,629.18
3100 · Camp Big Sky Revenue	
3106 · Camp Tuition	
3107 · Tuition-Archery	2,790.00
3108 · Tuition-Golf Camp	4,375.00
3109 · Tuition-Ceramics	1,800.00
3111 · Tuition-Art Splot	2,056.00
3101 · Tuition-Junior Leadership	325.00
3102 · Tuiton Rock Climbing	1,395.00
3105 · Tuition-Best of Big Sky	22,997.00
3112 · Tuition-Paintball	560.00
3113 · Tuition-Broadway	
3113.1 · High School Musical	8,205.65
3113 · Tuition-Broadway - Other	6,545.00
Total 3113 · Tuition-Broadway	14,750.65
3117 · Tuition- Drum Camp	2,020.00
3118 · Camp-Rivers to Rocks	3,620.00
3119 · Camp-High Ropes	280.00
3124 · Camp Tennis	1,011.00
3125 · Tuition Zipline	270.00
3126 · Tuition Rafting	195.00
3127 · Tuition-Dance	1,870.00
3129 · Tuition-Horsebacking	4,830.00
3130 · Tuition Camp Basketball	1,755.00
3131 · Camp-Volleyball	1,500.00
3132 · Camp-Skateboard	1,952.50
3133 · MAERA	7,600.00
3134 · Tuition - Swimming	2,042.00
3135 · Kym's Kids	4,709.93
3106 · Camp Tuition - Other	72.62
Total 3106 · Camp Tuition	84,776.70
3115 · Ticket to Broadway	
3115.5 · Cast Party	1,661.00
3115 · Ticket to Broadway - Other	6,249.12

Total 3115 · Ticket to Broadway	7,910.12
3114 · Broadway T-shirts	
3114.5 · Candy	32.00
Total 3114 · Broadway T-shirts	32.00
3116 · Donations-Broadway	7,186.00
3110 · Donations - Camp Big Sky	9,460.00
3120 · Dog Days of Summer	1,380.00
Total 3100 · Camp Big Sky Revenue	110,744.82
3800 · Natural Resource Council-	
3805 · Bear Smart Big Sky/Events	8,692.96
3810 · Events	3,692.96
Total 3800 · Natural Resource Council-	12,385.92
3380 · Other Income	353.00
3700 · Historic Crail Ranch Income	
3720 · Donations - HCR	
3720-1 · HCR BSOA DONATIONS	2,400.00
3720-2 · HCR-Other Donations	11,313.75
Total 3720 · Donations - HCR	13,713.75
3717 · HCR-Book	2,037.06
3725 · HCR-Grants	20,000.00
3730 · HCR-Annual Appeal	7,690.00
3705 · HCR	500.00
3715 · HCR-Special Events	1,417.50
Total 3700 · Historic Crail Ranch Income	45,358.31
Total Income	927,918.92
Gross Profit	927,918.92
Expense	
4100 · Administrative Expenses	
4140 · Advertising/Promotions	56.25
4005 · Wages	
4005.1 · Office	87,758.10
4005.3 · Broadway Wages	15,800.00
Total 4005 · Wages	103,558.10
4000 · Total Staff Expenses	
4010 · Payroll Taxes	15,855.09
4015 · Employee Benefits	10,322.96
Total 4000 · Total Staff Expenses	26,178.05
4183 · Office Expense/Supplies	
4120 · Mailing Postage	714.29

4183 · Office Expense/Supplies - Other	2,736.40
Total 4183 · Office Expense/Supplies	3,450.69
4130 · Professional Services	9,145.50
4115 · Bank Fees	711.25
4135 · Volunteer Recruitment	200.00
4145 · Other Administrative Expense	
4170 · Depreciation Expense	116,797.00
4177 · Entertainment	89.10
4155 · Dues/Subscriptions	1,490.10
4175 · Training	1,075.75
4176 · Travel	462.37
4184 · Meeting Expense	548.19
4145 · Other Administrative Expense - Other	5,172.96
Total 4145 · Other Administrative Expense	125,635.47
4180 · Rent	
4180.1 · Rent-Tennis Building	1,500.00
4180 · Rent - Other	3,900.00
Total 4180 · Rent	5,400.00
4163 · Rent - Tennis Building	750.00
Total 4100 · Administrative Expenses	275,085.31
4300.1 · Trails Expenses	
4307 · Trails	15,196.09
4317 · Special Projects - Trails	
4307.5 · Bridge Plaque	412.75
Total 4317 · Special Projects - Trails	412.75
Total 4300.1 · Trails Expenses	15,608.84
4300 · Parks/Public Services	
4306 · Parks Repairs/Maint.	12,192.68
4562 · Kickball	84.93
4540 · 4th of July Event	722.22
4539 · Disc Golf	160.00
4313 · Softball	1,813.28
Total 4300 · Parks/Public Services	14,973.11
4200 · Camp Big Sky	
4220 · Camp Advertising	379.87
4210 · External Camp Fees	
4211 · Broadway Expenses	
4211.5 · High School Musical	7,616.15
4211 · Broadway Expenses - Other	24,968.26
Total 4211 · Broadway Expenses	32,584.41
4212 · Camp-Zipline	226.60

4213 · Camp Big Sky-High Ropes	216.30
4214 · Camp Big Sky Paintball	556.20
4222 · Camp-Rock Climbing	1,360.00
4217 · Camp-Dance	1,500.00
4218 · Golf	2,495.00
4219 · Best of Big Sky	1,504.20
4221 · Camp-Archery	2,220.00
4223 · Tuition-Horses	5,530.00
4226 · Artsplot	1,963.00
4227 · Rafting	3,834.60
4228 · Drums	1,800.00
4229 · Camp- Supplies Kym's Kids	332.93
4231 · Camp-Volleyball	679.75
4232 · MAERA	9,150.00
4234 · Basketball	580.00
4237 · Gymnastics	2,979.00
4241 · Ceramics Expenses	274.31
4245 · Tuition-Fitness	500.00
4210 · External Camp Fees - Other	0.00
Total 4210 · External Camp Fees	70,286.30
4203 · Other Camp Expenses	
4240 · Travel	723.43
4236 · Credit Card Fees-	776.26
Total 4203 · Other Camp Expenses	1,499.69
4205 · Camp Supplies	
4205.1 · Best of Big Sky	350.06
4205 · Camp Supplies - Other	299.95
Total 4205 · Camp Supplies	650.01
4233 · Liability Insurance	1,130.25
4005.2 · Camp Wages	61,274.20
4205.2 · Yurt	0.25
Total 4200 · Camp Big Sky	135,220.57
4775 · Natural Resource Council	455.00
4400 · Historical Crail Ranch	
4401 · HCR-Advertising	4,044.94
4405 · HCR-Repairs/Maintenance	1,894.43
4419 · HCR-Office Supplies/Expences	1,149.27
4402 · HCR-Fund Raising	235.36
4417 · HCR-Miscelleanous	746.42
4430 · HCR-Special Projects	
4418 · HCR-Documents Project	3,069.62
Total 4430 · HCR-Special Projects	3,069.62
4426 · HCR - Shed	0.00
4421 · HCR-Annual Meeting	39.89

4422 · HCR-Programs	65.40
4424 · HCR-Museum	3.00
Total 4400 · Historical Crail Ranch	11,248.33
4500 · Events/Campaigns Expenses	
4538 · Annual Appeal Mailing	800.03
4533 · Annual Dinner/Auction	44,097.12
4543 · Annual Auction Item Expense	13,500.00
4544 · Annual Dinner Mailing Expenses	222.01
4561 · PBR Event	30,101.14
4505 · Big Sky Community Pk Expansion	0.20
4510 · Big Sky Community Park Const	0.00
4530 · General Event Expenses	147.00
Total 4500 · Events/Campaigns Expenses	88,867.50
4600 · Grant/Capital Expenditures	
4681 · BSRAD - Projects	
4623 · BSRAD-Assets	5,406.25
4670 · BSRAD-Parks & Trail Maint	116,223.85
4672 · BSRAD - Study	46,011.87
4674 · BSRAD-Trail	800.00
Total 4681 · BSRAD - Projects	168,441.97
4600 · Grant/Capital Expenditures - Other	67.90
Total 4600 · Grant/Capital Expenditures	168,509.87
4700 · Tennis	
4710 · External Tennis Fees	800.00
Total 4700 · Tennis	800.00
Total Expense	710,768.53
Net Ordinary Income	217,150.39
Other Income/Expense	
Other Expense	
4800 · Other Expenses	
4805 · Bad Debt	-865.00
Total 4800 · Other Expenses	-865.00
Total Other Expense	-865.00
Net Other Income	865.00
Net Income	**218,015.39**

P&L 07.01.14-02.28.15

	Jul '14 - Feb 15
Ordinary Income/Expense	
Income	
3200 · Sponsors/Contributions/Donation	
3205 · BSOA Membership Donation	25,000.24
3206 · HOA Donations	10,420.00
3209 · Community Donations	26,480.74
3215 · BSCP Expansion-Restricted	440.00
3002 · In-Kind Contrubutions	3,995.00
Total 3200 · Sponsors/Contributions/Donation	66,335.98
3200.2 · Individual Giving	
3216 · Naming Campaign	0.00
Total 3200.2 · Individual Giving	0.00
3200.1 · Events/Campaigns	
3208 · PBR	54,000.00
3249 · Annual Fundraiser Dinner-Auctio	
3249.1 · Annual Event Sponsor	2,450.00
3249 · Annual Fundraiser Dinner-Auctio - Other	117,244.50
Total 3249 · Annual Fundraiser Dinner-Auctio	119,694.50
3254 · Annual Appeal	26,864.20
Total 3200.1 · Events/Campaigns	200,558.70
3400 · Grant Revenue	
3405 · BSRAD	141,268.03
3462 · BSRAD-Park Assets-	-23,340.00
3480 · Other Grants	30,000.00
Total 3400 · Grant Revenue	147,928.03
3300 · Misc. Income	
3305 · Park Use Fees (BSAA/BSSL)	550.00
3315 · Interest Income	82.81
3300 · Misc. Income - Other	6.60
Total 3300 · Misc. Income	639.41
3200.3 · Trails	
3219 · Trails	4,420.00
3225 · Trails Collection Boxes	254.25
3230 · Trails Buy-A-Plank	1,400.00
Total 3200.3 · Trails	6,074.25
3200.4 · Parks	
3248 · Dodgeball	200.00
3260 · 4th of July Event	5,154.30

3221 · Skate Park Income	4,147.03
3255 · Disc Golf	
3255.1 · Disc Golf Tourney	527.00
Total 3255 · Disc Golf	527.00
3600 · Big Sky Tennis Association	
3610 · Donations-Tennis	500.00
3611 · Tennis-Maintenance	540.00
Total 3600 · Big Sky Tennis Association	1,040.00
3200.4 · Parks - Other	108.00
Total 3200.4 · Parks	11,176.33
3100 · Camp Big Sky Revenue	
3106 · Camp Tuition	
3107 · Tuition-Archery	-486.25
3108 · Tuition-Golf Camp	4,737.60
3109 · Tuition-Ceramics	1,331.70
3111 · Tuition-Art Splot	1,166.25
3101 · Tuition-Junior Leadership	290.00
3102 · Tuiton Rock Climbing	1,889.00
3105 · Tuition-Best of Big Sky	28,266.25
3113 · Tuition-Broadway	
3113.1 · High School Musical	1,000.00
3113 · Tuition-Broadway - Other	500.00
Total 3113 · Tuition-Broadway	1,500.00
3117 · Tuition- Drum Camp	1,365.00
3118 · Camp-Rivers to Rocks	-1,445.00
3121 · Tuition Tennis	408.85
3122 · Tuition-Jake's Horses	964.00
3124 · Camp Tennis	638.75
3126 · Tuition Rafting	20.25
3127 · Tuition-Dance	-143.00
3129 · Tuition-Horsebacking	320.00
3130 · Tuition Camp Basketball	2,217.25
3132 · Camp-Skateboard	2,450.75
3133 · MAERA	2,828.00
3134 · Tuition - Swimming	525.00
3106 · Camp Tuition - Other	688.15
Total 3106 · Camp Tuition	49,532.55
3115 · Ticket to Broadway	5,626.50
3110 · Donations - Camp Big Sky	7,157.75
3120 · Dog Days of Summer	560.00
3100 · Camp Big Sky Revenue - Other	960.25

Total 3100 · Camp Big Sky Revenue	63,837.05
3800 · Natural Resource Council-	
3805 · Bear Smart Big Sky/Events	5,000.00
Total 3800 · Natural Resource Council-	5,000.00
3380 · Other Income	6,882.10
3700 · Historic Crail Ranch Income	
3720 · Donations - HCR	
3720-1 · HCR BSOA DONATIONS	2,625.00
3720-2 · HCR-Other Donations	6,510.83
Total 3720 · Donations - HCR	9,135.83
3717 · HCR-Book	739.85
3725 · HCR-Grants	22,000.00
3730 · HCR-Annual Appeal	5,085.00
3715 · HCR-Special Events	1,276.00
Total 3700 · Historic Crail Ranch Income	38,236.68
Total Income	546,668.53
Gross Profit	546,668.53
Expense	
suspense	0.00
4100 · Administrative Expenses	
4140 · Advertising/Promotions	52.08
4005 · Wages	
4005.1 · Office	74,794.64
4005.3 · Broadway Wages	0.00
4005.5 · Outsourced Accounting	4,354.27
Total 4005 · Wages	79,148.91
4000 · Total Staff Expenses	
4010 · Payroll Taxes	6,523.64
4012 · Benefits (Bonus)	700.00
4015 · Employee Benefits	1,430.67
Total 4000 · Total Staff Expenses	8,654.31
4183 · Office Expense/Supplies	
4120 · Mailing Postage	691.54
4183 · Office Expense/Supplies - Other	2,357.54
Total 4183 · Office Expense/Supplies	3,049.08
4130 · Professional Services	12,711.05
4115 · Bank Fees	594.21

4141 · Website/Commumications/Electron	2,204.08
4145 · Other Administrative Expense	
4170 · Depreciation Expense	87,199.46
4177 · Entertainment	141.36
4155 · Dues/Subscriptions	1,092.05
4176 · Travel	172.82
4184 · Meeting Expense	61.45
4145 · Other Administrative Expense - Other	898.04
Total 4145 · Other Administrative Expense	89,565.18
4185 · Management Fees	-7,199.50
Total 4100 · Administrative Expenses	188,779.40
4300.1 · Trails Expenses	
4317 · Special Projects - Trails	
4314 · Trails Day Material	55.88
4307.5 · Bridge Plaque	622.20
4317 · Special Projects - Trails - Other	2,000.00
Total 4317 · Special Projects - Trails	2,678.08
4319 · Other Expenses - Trails	229.37
4321 · Trails Repairs & Maintenance	291.86
4334 · 6-10% Admin Fee (Trails)	256.94
4300.1 · Trails Expenses - Other	495.13
Total 4300.1 · Trails Expenses	3,951.38
4300 · Parks/Public Services	
4306 · Parks Repairs/Maint.	140.25
4540 · 4th of July Event	560.37
4539 · Disc Golf	80.23
4313 · Softball	3,150.39
4301 · 6% Admin Fee (Parks)	258.07
4300 · Parks/Public Services - Other	729.63
Total 4300 · Parks/Public Services	4,918.94
4200 · Camp Big Sky	
4220 · Camp Advertising	135.00
4210 · External Camp Fees	
4211 · Broadway Expenses	6,890.57
4222 · Camp-Rock Climbing	3,316.25
4218 · Golf	3,500.00
4226 · Artsplot	1,595.00
4227 · Rafting	4,784.35
4228 · Drums	2,550.00
4232 · MAERA	7,010.60
4234 · Basketball	386.25

4237 · Gymnastics	600.00
4241 · Ceramics Expenses	351.81
4245 · Tuition-Fitness	2,052.00
Total 4210 · External Camp Fees	33,036.83
4203 · Other Camp Expenses	
4240 · Travel	375.73
4236 · Credit Card Fees-	3,016.84
4203 · Other Camp Expenses - Other	1.49
Total 4203 · Other Camp Expenses	3,394.06
4205 · Camp Supplies	6,870.59
4233 · Liability Insurance	1,130.25
4005.2 · Camp Wages	41,372.97
4280 · Payroll Expenses	
4280.1 · Payroll Taxes - Camp	4,656.08
4280 · Payroll Expenses - Other	1,485.00
Total 4280 · Payroll Expenses	6,141.08
4200.1 · 6% Admin Fee (Camp BS)	5,581.05
4200.2 · In-Kind Expense-Camp Big Sky	1,200.00
Total 4200 · Camp Big Sky	98,861.83
4775 · Natural Resource Council	
4776 · Bear Smart Big Sky	5,500.00
4778 · 6% Admin Fee (NRC)	180.00
Total 4775 · Natural Resource Council	5,680.00
4400 · Historical Crail Ranch	
4401 · HCR-Advertising	
4423 · Images of America Book	604.75
4401 · HCR-Advertising - Other	400.50
Total 4401 · HCR-Advertising	1,005.25
4405 · HCR-Repairs/Maintenance	2,086.98
4419 · HCR-Office Supplies/Expences	910.60
4402 · HCR-Fund Raising	1,225.94
4417 · HCR-Miscelleanous	1,039.50
4430 · HCR-Special Projects	
4425 · HCR - Presentation Projects	1,259.00
4418 · HCR-Documents Project	7,848.54
4430 · HCR-Special Projects - Other	575.00
Total 4430 · HCR-Special Projects	9,682.54
4426 · HCR - Shed	5,745.00
4422 · HCR-Programs	50.00

4427 · 6% Admin Fee (HCR)	923.44
Total 4400 · Historical Crail Ranch	22,669.25
4500 · Events/Campaigns Expenses	
4538 · Annual Appeal Mailing	1,045.00
4533 · Annual Dinner/Auction	31,100.80
4543 · Annual Auction Item Expense	4,500.00
4561 · PBR Event	41,813.17
4324 · Matching/Fundraising Spent	12,326.25
4500.1 · In-Kind Expense-Events	1,795.00
4530 · General Event Expenses	354.51
Total 4500 · Events/Campaigns Expenses	92,934.73
4600 · Grant/Capital Expenditures	
4681 · BSRAD - Projects	
4681.1 · BSRAD - SF Trails Phase II	322.60
4681.2 · BSRAD - Tunnel Project	39,845.60
4681.3 · BSRAD - Signage Project	14,409.44
4681.4 · BSRAD - Landscaping	22,000.00
4681.5 · BSRAD - NRC	2,531.25
4681.6 · BSRAD - O&M	
4681.61 · Utilities	4,598.12
4681.62 · Trash	13,169.79
4681.63 · Toilet	9,137.34
4681.64 · Communit Assest Manager	27,679.34
4681.65 · Administrative Support	22,482.80
Total 4681.6 · BSRAD - O&M	77,067.39
Total 4681 · BSRAD - Projects	156,176.28
3446 · FWP 2014 RTP Grant	25,000.00
Total 4600 · Grant/Capital Expenditures	181,176.28
Total Expense	598,971.81
Net Ordinary Income	-52,303.28
Net Income	**-52,303.28**

Budget vs Actual 7.1.13-6.30.14

	Jul '13 - Jun 14	Budget	$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
3200 · Sponsors/Contributions/Donation				
3204 · Farmers Market	132.00	300.00	-168.00	44.0%
3205 · BSOA Membership Donation	32,574.61	25,000.00	7,574.61	130.3%
3206 · HOA Donations	12,280.24	10,000.00	2,280.24	122.8%
3209 · Community Donations	1,375.00	500.00	875.00	275.0%
3207 · Corporate Sponsorship	0.00	10,000.00	-10,000.00	0.0%
3215 · BSCP Expansion-Restricted	21,500.00	0.00	21,500.00	100.0%
3220 · Parks	875.00	0.00	875.00	100.0%
3235 · Other Revenues	309.80	0.00	309.80	100.0%
3002 · In-Kind Contrubutions	3,900.00	0.00	3,900.00	100.0%
Total 3200 · Sponsors/Contributions/Donation	72,946.65	45,800.00	27,146.65	159.27%
3200.2 · Individual Giving				
3216 · Naming Campaign	800.00	2,500.00	-1,700.00	32.0%
Total 3200.2 · Individual Giving	800.00	2,500.00	-1,700.00	32.0%
3200.1 · Events/Campaigns				
3208 · PBR	40,550.00	35,000.00	5,550.00	115.86%
3249 · Annual Fundraiser Dinner-Auctio				
3249.1 · Annual Event Sponsor	23,700.00	0.00	23,700.00	100.0%
3249 · Annual Fundraiser Dinner-Auctio - Other	136,247.50	70,000.00	66,247.50	194.64%
Total 3249 · Annual Fundraiser Dinner-Auctio	159,947.50	70,000.00	89,947.50	228.5%
3254 · Annual Appeal	19,134.79	16,000.00	3,134.79	119.59%
Total 3200.1 · Events/Campaigns	219,632.29	121,000.00	98,632.29	181.51%
3400 · Grant Revenue				
3405 · BSRAD	124,020.76	163,000.00	-38,979.24	76.09%
3462 · BSRAD-Park Assets-	258,000.00	258,000.00	0.00	100.0%
3463 · BSRAD-Study	38,979.91	45,000.00	-6,020.09	86.62%
3469 · Yellowstone Club Grant	10,000.00	10,000.00	0.00	100.0%
Total 3400 · Grant Revenue	431,000.67	476,000.00	-44,999.33	90.55%
3300 · Misc. Income				
3305 · Park Use Fees (BSAA/BSSL)	1,900.00	1,200.00	700.00	158.33%
3315 · Interest Income	138.01	400.00	-261.99	34.5%
3265 · Gallatin Flora Books	235.00	50.00	185.00	470.0%
3316 · MT Community Foundation-Interes	1,978.96	1,900.00	78.96	104.16%
Total 3300 · Misc. Income	4,251.97	3,550.00	701.97	119.77%
3200.3 · Trails				
3219 · Trails	528.15	2,000.00	-1,471.85	26.41%
3225 · Trails Collection Boxes	237.96	200.00	37.96	118.98%
3230 · Trails Buy-A-Plank	2,050.00	2,000.00	50.00	102.5%
Total 3200.3 · Trails	2,816.11	4,200.00	-1,383.89	67.05%
3200.4 · Parks				
3248 · Dodgeball	1,050.00	1,000.00	50.00	105.0%
3261 · Kickball	700.00	2,000.00	-1,300.00	35.0%
3260 · 4th of July Event	5,726.00	4,500.00	1,226.00	127.24%
3221 · Skate Park Income	302.00	500.00	-198.00	60.4%
3255 · Disc Golf	600.00	2,400.00	-1,800.00	25.0%
3223 · Softball League	15,740.18	0.00	15,740.18	100.0%
3600 · Big Sky Tennis Association				

3610 · Donations-Tennis	2,100.00	0.00	2,100.00	100.0%
3611 · Tennis-Maintenance	75.00	0.00	75.00	100.0%
3612 · Tennis Tournament	1,336.00	3,000.00	-1,664.00	44.53%
Total 3600 · Big Sky Tennis Association	3,511.00	3,000.00	511.00	117.03%
Total 3200.4 · Parks	27,629.18	13,400.00	14,229.18	206.19%
3100 · Camp Big Sky Revenue				
3106 · Camp Tuition				
3107 · Tuition-Archery	2,790.00	1,500.00	1,290.00	186.0%
3108 · Tuition-Golf Camp	4,375.00	4,000.00	375.00	109.38%
3109 · Tuition-Ceramics	1,800.00	900.00	900.00	200.0%
3111 · Tuition-Art Splot	2,056.00	1,500.00	556.00	137.07%
3101 · Tuition-Junior Leadership	325.00	0.00	325.00	100.0%
3102 · Tuiton Rock Climbing	1,395.00	800.00	595.00	174.38%
3105 · Tuition-Best of Big Sky	22,997.00	22,252.00	745.00	103.35%
3112 · Tuition-Paintball	560.00	500.00	60.00	112.0%
3113 · Tuition-Broadway				
3113.1 · High School Musical	8,205.65	0.00	8,205.65	100.0%
3113 · Tuition-Broadway - Other	6,545.00	9,045.00	-2,500.00	72.36%
Total 3113 · Tuition-Broadway	14,750.65	9,045.00	5,705.65	163.08%
3117 · Tuition- Drum Camp	2,020.00	1,000.00	1,020.00	202.0%
3118 · Camp-Rivers to Rocks	3,620.00	2,500.00	1,120.00	144.8%
3119 · Camp-High Ropes	280.00	350.00	-70.00	80.0%
3124 · Camp Tennis	1,011.00	1,000.00	11.00	101.1%
3125 · Tuition Zipline	270.00	150.00	120.00	180.0%
3126 · Tuition Rafting	195.00	500.00	-305.00	39.0%
3127 · Tuition-Dance	1,870.00	1,500.00	370.00	124.67%
3129 · Tuition-Horsebacking	4,830.00	3,500.00	1,330.00	138.0%
3130 · Tuition Camp Basketball	1,755.00	230.00	1,525.00	763.04%
3131 · Camp-Volleyball	1,500.00	1,275.00	225.00	117.65%
3132 · Camp-Skateboard	1,952.50	2,000.00	-47.50	97.63%
3133 · MAERA	7,600.00	5,500.00	2,100.00	138.18%
3134 · Tuition - Swimming	2,042.00	2,000.00	42.00	102.1%
3135 · Kym's Kids	4,709.93	0.00	4,709.93	100.0%
3106 · Camp Tuition - Other	72.62	0.00	72.62	100.0%
Total 3106 · Camp Tuition	84,776.70	62,002.00	22,774.70	136.73%
3115 · Ticket to Broadway				
3115.5 · Cast Party	1,661.00	0.00	1,661.00	100.0%
3115 · Ticket to Broadway - Other	6,249.12	2,000.00	4,249.12	312.46%
Total 3115 · Ticket to Broadway	7,910.12	2,000.00	5,910.12	395.51%
3114 · Broadway T-shirts		1,693.00		
3114.5 · Candy	32.00	0.00	32.00	100.0%
Total 3114 · Broadway T-shirts	32.00	1,693.00	-1,661.00	1.89%
3116 · Donations-Broadway	7,186.00	3,300.00	3,886.00	217.76%
3110 · Donations - Camp Big Sky	9,460.00	1,100.00	8,360.00	860.0%
3120 · Dog Days of Summer	1,380.00	2,000.00	-620.00	69.0%
Total 3100 · Camp Big Sky Revenue	110,744.82	72,095.00	38,649.82	153.61%
3800 · Natural Resource Council-				
3805 · Bear Smart Big Sky/Events	8,692.96	0.00	8,692.96	100.0%
3810 · Events	3,692.96	0.00	3,692.96	100.0%
Total 3800 · Natural Resource Council-	12,385.92	0.00	12,385.92	100.0%

3380 · Other Income	353.00	0.00	353.00	100.0%
3700 · Historic Crail Ranch Income				
3720 · Donations - HCR				
3720-1 · HCR BSOA DONATIONS	2,400.00	2,400.00	0.00	100.0%
3720-2 · HCR-Other Donations	11,313.75	1,500.00	9,813.75	754.25%
Total 3720 · Donations - HCR	13,713.75	3,900.00	9,813.75	351.64%
3717 · HCR-Book	2,037.06	1,000.00	1,037.06	203.71%
3725 · HCR-Grants	20,000.00	20,000.00	0.00	100.0%
3730 · HCR-Annual Appeal	7,690.00	4,500.00	3,190.00	170.89%
3705 · HCR	500.00	0.00	500.00	100.0%
3715 · HCR-Special Events	1,417.50	5,600.00	-4,182.50	25.31%
Total 3700 · Historic Crail Ranch Income	45,358.31	35,000.00	10,358.31	129.6%
Total Income	927,918.92	773,545.00	154,373.92	119.96%
Gross Profit	927,918.92	773,545.00	154,373.92	119.96%
Expense				
4100 · Administrative Expenses				
4140 · Advertising/Promotions	56.25	2,225.00	-2,168.75	2.53%
4005 · Wages				
4005.1 · Office	87,758.10	65,000.00	22,758.10	135.01%
4005.3 · Broadway Wages	15,800.00	0.00	15,800.00	100.0%
Total 4005 · Wages	103,558.10	65,000.00	38,558.10	159.32%
4000 · Total Staff Expenses				
4010 · Payroll Taxes	15,855.09	7,000.00	8,855.09	226.5%
4015 · Employee Benefits	10,322.96	7,500.00	2,822.96	137.64%
Total 4000 · Total Staff Expenses	26,178.05	14,500.00	11,678.05	180.54%
4183 · Office Expense/Supplies				
4120 · Mailing Postage	714.29	250.00	464.29	285.72%
4183 · Office Expense/Supplies - Other	2,736.40	1,200.00	1,536.40	228.03%
Total 4183 · Office Expense/Supplies	3,450.69	1,450.00	2,000.69	237.98%
4130 · Professional Services	9,145.50	9,000.00	145.50	101.62%
4115 · Bank Fees	711.25	1,500.00	-788.75	47.42%
4135 · Volunteer Recruitment	200.00	1,000.00	-800.00	20.0%
4145 · Other Administrative Expense				
4170 · Depreciation Expense	116,797.00	0.00	116,797.00	100.0%
4177 · Entertainment	89.10	600.00	-510.90	14.85%
4155 · Dues/Subscriptions	1,490.10	1,500.00	-9.90	99.34%
4175 · Training	1,075.75	1,000.00	75.75	107.58%
4176 · Travel	462.37	1,200.00	-737.63	38.53%
4184 · Meeting Expense	548.19	1,000.00	-451.81	54.82%
4145 · Other Administrative Expense - Other	5,172.96	2,000.00	3,172.96	258.65%
Total 4145 · Other Administrative Expense	125,635.47	7,300.00	118,335.47	1,721.03%
4180 · Rent				
4180.1 · Rent-Tennis Building	1,500.00	2,250.00	-750.00	66.67%
4180 · Rent - Other	3,900.00	0.00	3,900.00	100.0%
Total 4180 · Rent	5,400.00	2,250.00	3,150.00	240.0%
4163 · Rent - Tennis Building	750.00	0.00	750.00	100.0%
Total 4100 · Administrative Expenses	275,085.31	104,225.00	170,860.31	263.93%

4300.1 · Trails Expenses				
4307 · Trails	15,196.09	5,000.00	10,196.09	303.92%
4317 · Special Projects - Trails				
4307.5 · Bridge Plaque	412.75	500.00	-87.25	82.55%
Total 4317 · Special Projects - Trails	412.75	500.00	-87.25	82.55%
Total 4300.1 · Trails Expenses	15,608.84	5,500.00	10,108.84	283.8%
4300 · Parks/Public Services				
4306 · Parks Repairs/Maint.	12,192.68	3,000.00	9,192.68	406.42%
4562 · Kickball	84.93	300.00	-215.07	28.31%
4531 - Dodgeball		250.00	-250.00	0.0%
4540 · 4th of July Event	722.22	1,000.00	-277.78	72.22%
4539 · Disc Golf	160.00	1,700.00	-1,540.00	9.41%
4313 · Softball	1,813.28	0.00	1,813.28	100.0%
Total 4300 · Parks/Public Services	14,973.11	6,250.00	8,723.11	239.57%
4200 · Camp Big Sky				
4220 · Camp Advertising	379.87	0.00	379.87	100.0%
4210 · External Camp Fees				
4211 · Broadway Expenses				
4211.5 · High School Musical	7,616.15	0.00	7,616.15	100.0%
4211 · Broadway Expenses - Other	24,968.26	10,000.00	14,968.26	249.68%
Total 4211 · Broadway Expenses	32,584.41	10,000.00	22,584.41	325.84%
4212 · Camp-Zipline	226.60	200.00	26.60	113.3%
4213 · Camp Big Sky-High Ropes	216.30	200.00	16.30	108.15%
4214 · Camp Big Sky Paintball	556.20	550.00	6.20	101.13%
4222 · Camp-Rock Climbing	1,360.00	0.00	1,360.00	100.0%
4217 · Camp-Dance	1,500.00	750.00	750.00	200.0%
4218 · Golf	2,495.00	1,300.00	1,195.00	191.92%
4219 · Best of Big Sky	1,504.20	3,954.00	-2,449.80	38.04%
4221 · Camp-Archery	2,220.00	0.00	2,220.00	100.0%
4223 · Tuition-Horses	5,530.00	0.00	5,530.00	100.0%
4226 · Artsplot	1,963.00	1,963.00	0.00	100.0%
4227 · Rafting	3,834.60	3,835.00	-0.40	99.99%
4228 · Drums	1,800.00	0.00	1,800.00	100.0%
4229 · Camp- Supplies Kym's Kids	332.93	0.00	332.93	100.0%
4231 · Camp-Volleyball	679.75	448.00	231.75	151.73%
4232 · MAERA	9,150.00	5,400.00	3,750.00	169.44%
4234 · Basketball	580.00	0.00	580.00	100.0%
4237 · Gymnastics	2,979.00	0.00	2,979.00	100.0%
4241 · Ceramics Expenses	274.31	0.00	274.31	100.0%
4245 · Tuition-Fitness	500.00	0.00	500.00	100.0%
Total 4210 · External Camp Fees	70,286.30	28,600.00	41,686.30	245.76%
4203 · Other Camp Expenses				
4240 · Travel	723.43	150.00	573.43	482.29%
4230 - Dog Days of Summer		300.00	-300.00	0.0%
4219 - Best of Big Sky		500.00	-500.00	0.0%
4236 · Credit Card Fees-	776.26	0.00	776.26	100.0%
Total 4203 · Other Camp Expenses	1,499.69	950.00	549.69	157.86%
4205 · Camp Supplies				
4205.1 · Best of Big Sky	350.06	0.00	350.06	100.0%
4205 · Camp Supplies - Other	299.95	500.00	-200.05	59.99%
Total 4205 · Camp Supplies	650.01	500.00	150.01	130.0%

4233 · Liability Insurance	1,130.25	3,745.58	-2,615.33	30.18%
4005.2 · Camp Wages	61,274.20	45,723.30	15,550.90	134.01%
4205.2 · Yurt	0.25	0.00	0.25	100.0%
Total 4200 · Camp Big Sky	135,220.57	79,518.88	55,701.69	170.05%
4775 · Natural Resource Council	455.00	0.00	455.00	100.0%
4400 · Historical Crail Ranch				
4401 · HCR-Advertising	4,044.94	5,700.00	-1,655.06	70.96%
4405 · HCR-Repairs/Maintenance	1,894.43	3,800.00	-1,905.57	49.85%
4419 · HCR-Office Supplies/Expences	1,149.27	800.00	349.27	143.66%
4423 - Images of America Book		500.00	-500.00	0.0%
4425 - Cabin		4,000.00	-4,000.00	0.0%
4426 - Storage Building		8,000.00	-8,000.00	0.0%
4402 · HCR-Fund Raising	235.36	500.00	-264.64	47.07%
4417 · HCR-Miscelleanous	746.42	1,500.00	-753.58	49.76%
4430 · HCR-Special Projects				
4418 · HCR-Documents Project	3,069.62	5,600.00	-2,530.38	54.82%
Total 4430 · HCR-Special Projects	3,069.62	5,600.00	-2,530.38	54.82%
4421 · HCR-Annual Meeting	39.89	2,000.00	-1,960.11	2.0%
4422 · HCR-Programs	65.40	500.00	-434.60	13.08%
4424 · HCR-Museum	3.00	2,000.00	-1,997.00	0.15%
Total 4400 · Historical Crail Ranch	11,248.33	34,900.00	-23,651.67	32.23%
4500 · Events/Campaigns Expenses				
4538 · Annual Appeal Mailing	800.03	3,200.00	-2,399.97	25.0%
4533 · Annual Dinner/Auction	44,097.12	28,650.00	15,447.12	153.92%
4543 · Annual Auction Item Expense	13,500.00	8,000.00	5,500.00	168.75%
4544 · Annual Dinner Mailing Expenses	222.01	1,500.00	-1,277.99	14.8%
4561 · PBR Event	30,101.14	17,500.00	12,601.14	172.01%
4505 · Big Sky Community Pk Expansion	0.20	0.00	0.20	100.0%
4530 · General Event Expenses	147.00	1,000.00	-853.00	14.7%
Total 4500 · Events/Campaigns Expenses	88,867.50	59,850.00	29,017.50	148.48%
4600 · Grant/Capital Expenditures				
4681 · BSRAD - Projects				
4623 · BSRAD-Assets	5,406.25	258,000.00	-252,593.75	2.1%
4670 · BSRAD-Parks & Trail Maint	116,223.85	112,000.00	4,223.85	103.77%
4672 · BSRAD - Study	46,011.87	50,000.00	-3,988.13	92.02%
4674 · BSRAD-Trail	800.00	0.00	800.00	100.0%
Total 4681 · BSRAD - Projects	168,441.97	420,000.00	-251,558.03	40.11%
4600 · Grant/Capital Expenditures - Other	67.90	0.00	67.90	100.0%
Total 4600 · Grant/Capital Expenditures	168,509.87	420,000.00	-251,490.13	40.12%
4700 · Tennis				
4710 · External Tennis Fees	800.00	1,200.00	-400.00	66.67%
Total 4700 · Tennis	800.00	1,200.00	-400.00	66.67%
Total Expense	710,768.53	711,443.88	-675.35	99.91%
Net Ordinary Income	217,150.39	62,101.12	155,049.27	349.67%
Other Income/Expense				
Other Expense				
4800 · Other Expenses				
4805 · Bad Debt	-865.00	0.00	-865.00	100.0%

Budget vs Actual 7.1.13-6.30.14

Total 4800 · Other Expenses	-865.00	0.00	-865.00	100.0%
Total Other Expense	-865.00	0.00	-865.00	100.0%
Net Other Income	865.00	0.00	865.00	100.0%
Net Income	**218,015.39**	**62,101.12**	**155,914.27**	**351.07%**

Budget vs Actual 7.1.14-2.28.15

	Jul '14 - Feb 15	Budget	$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
3200 · Sponsors/Contributions/Donation				
3205 · BSOA Membership Donation	25,000.24	34,141.00	-9,140.76	73.23%
3206 · HOA Donations	10,420.00	10,000.00	420.00	104.2%
3209 · Community Donations	26,480.74	20,000.00	6,480.74	132.4%
3215 · BSCP Expansion-Restricted	440.00	0.00	440.00	100.0%
3002 · In-Kind Contrubutions	3,995.00	0.00	3,995.00	100.0%
Total 3200 · Sponsors/Contributions/Donation	66,335.98	64,141.00	2,194.98	103.42%
3200.1 · Events/Campaigns				
3208 · PBR	54,000.00	35,000.00	19,000.00	154.29%
3249 · Annual Fundraiser Dinner-Auctio				
3249.1 · Annual Event Sponsor	2,450.00	0.00	2,450.00	100.0%
3249 · Annual Fundraiser Dinner-Auctio - Other	117,244.50	90,000.00	27,244.50	130.27%
Total 3249 · Annual Fundraiser Dinner-Auctio	119,694.50	90,000.00	29,694.50	132.99%
3254 · Annual Appeal	26,864.20	16,000.00	10,864.20	167.9%
Total 3200.1 · Events/Campaigns	200,558.70	141,000.00	59,558.70	142.24%
3400 · Grant Revenue				
3405 · BSRAD	141,268.03	343,220.37	-201,952.34	41.16%
3462 · BSRAD-Park Assets-	-23,340.00			
3469 · Yellowstone Club Grant	0.00	10,000.00	-10,000.00	0.0%
3480 · Other Grants	30,000.00	30,000.00	0.00	100.0%
Total 3400 · Grant Revenue	147,928.03	383,220.37	-235,292.34	38.6%
3300 · Misc. Income				
3305 · Park Use Fees (BSAA/BSSL)	550.00	1,600.00	-1,050.00	34.38%
3315 · Interest Income	82.81	200.00	-117.19	41.41%
3265 · Gallatin Flora Books	0.00	50.00	-50.00	0.0%
3316 · MT Community Foundation-Interes	0.00	1,975.00	-1,975.00	0.0%
3300 · Misc. Income - Other	6.60	0.00	6.60	100.0%
Total 3300 · Misc. Income	639.41	3,825.00	-3,185.59	16.72%
3200.3 · Trails				
3219 · Trails	4,420.00	2,000.00	2,420.00	221.0%
3225 · Trails Collection Boxes	254.25	250.00	4.25	101.7%
3230 · Trails Buy-A-Plank	1,400.00	2,000.00	-600.00	70.0%
Total 3200.3 · Trails	6,074.25	4,250.00	1,824.25	142.92%
3200.4 · Parks				
3248 · Dodgeball	200.00	1,000.00	-800.00	20.0%
3261 · Kickball	0.00	1,000.00	-1,000.00	0.0%
3260 · 4th of July Event	5,154.30	5,000.00	154.30	103.09%
3221 · Skate Park Income	4,147.03	300.00	3,847.03	1,382.34%
3255 · Disc Golf				
3255.1 · Disc Golf Tourney	527.00			
3255 · Disc Golf - Other	0.00	1,650.00	-1,650.00	0.0%
Total 3255 · Disc Golf	527.00	1,650.00	-1,123.00	31.94%
3223 · Softball League	0.00	7,500.00	-7,500.00	0.0%
3600 · Big Sky Tennis Association				
3610 · Donations-Tennis	500.00	0.00	500.00	100.0%
3611 · Tennis-Maintenance	540.00	0.00	540.00	100.0%
3600 · Big Sky Tennis Association - Other	0.00	3,500.00	-3,500.00	0.0%

Total 3600 · Big Sky Tennis Association	1,040.00	3,500.00	-2,460.00	29.71%
3200.4 · Parks - Other	108.00	0.00	108.00	100.0%
Total 3200.4 · Parks	11,176.33	19,950.00	-8,773.67	56.02%
3100 · Camp Big Sky Revenue				
3106 · Camp Tuition				
3107 · Tuition-Archery	-486.25			
3108 · Tuition-Golf Camp	4,737.60			
3109 · Tuition-Ceramics	1,331.70			
3111 · Tuition-Art Splot	1,166.25			
3101 · Tuition-Junior Leadership	290.00			
3102 · Tuiton Rock Climbing	1,889.00			
3105 · Tuition-Best of Big Sky	28,266.25			
3113 · Tuition-Broadway				
3113.1 · High School Musical	1,000.00			
3113 · Tuition-Broadway - Other	500.00			
Total 3113 · Tuition-Broadway	1,500.00			
3117 · Tuition- Drum Camp	1,365.00			
3118 · Camp-Rivers to Rocks	-1,445.00			
3121 · Tuition Tennis	408.85			
3122 · Tuition-Jake's Horses	964.00			
3124 · Camp Tennis	638.75			
3126 · Tuition Rafting	20.25			
3127 · Tuition-Dance	-143.00			
3129 · Tuition-Horsebacking	320.00			
3130 · Tuition Camp Basketball	2,217.25			
3132 · Camp-Skateboard	2,450.75			
3133 · MAERA	2,828.00			
3134 · Tuition - Swimming	525.00			
3106 · Camp Tuition - Other	688.15	129,635.00	-128,946.85	0.53%
Total 3106 · Camp Tuition	49,532.55	129,635.00	-80,102.45	38.21%
3115 · Ticket to Broadway	5,626.50	0.00	5,626.50	100.0%
3110 · Donations - Camp Big Sky	7,157.75	0.00	7,157.75	100.0%
3120 · Dog Days of Summer	560.00	0.00	560.00	100.0%
3100 · Camp Big Sky Revenue - Other	960.25	0.00	960.25	100.0%
Total 3100 · Camp Big Sky Revenue	63,837.05	129,635.00	-65,797.95	49.24%
3800 · Natural Resource Council-				
3805 · Bear Smart Big Sky/Events	5,000.00	10,500.00	-5,500.00	47.62%
Total 3800 · Natural Resource Council-	5,000.00	10,500.00	-5,500.00	47.62%
3380 · Other Income	6,882.10	0.00	6,882.10	100.0%
3700 · Historic Crail Ranch Income				
3720 · Donations - HCR				
3720-1 · HCR BSOA DONATIONS	2,625.00	0.00	2,625.00	100.0%
3720-2 · HCR-Other Donations	6,510.83	0.00	6,510.83	100.0%
3720 · Donations - HCR - Other	0.00	4,900.00	-4,900.00	0.0%
Total 3720 · Donations - HCR	9,135.83	4,900.00	4,235.83	186.45%
3717 · HCR-Book	739.85	850.00	-110.15	87.04%
3725 · HCR-Grants	22,000.00	20,000.00	2,000.00	110.0%
3730 · HCR-Annual Appeal	5,085.00	8,000.00	-2,915.00	63.56%
3715 · HCR-Special Events	1,276.00	0.00	1,276.00	100.0%
Total 3700 · Historic Crail Ranch Income	38,236.68	33,750.00	4,486.68	113.29%

Budget vs Actual 7.1.14-2.28.15

Total Income	546,668.53	790,271.37	-243,602.84	69.18%
Gross Profit	546,668.53	790,271.37	-243,602.84	69.18%
Expense				
4100 · Administrative Expenses				
4140 · Advertising/Promotions	52.08	0.00	52.08	100.0%
4005 · Wages				
4005.1 · Office	74,794.64	0.00	74,794.64	100.0%
4005.5 · Outsourced Accounting	4,354.27	0.00	4,354.27	100.0%
4005 · Wages - Other	0.00	102,590.00	-102,590.00	0.0%
Total 4005 · Wages	79,148.91	102,590.00	-23,441.09	77.15%
4000 · Total Staff Expenses				
4010 · Payroll Taxes	6,523.64	12,975.00	-6,451.36	50.28%
4012 · Benefits (Bonus)	700.00	4,000.00	-3,300.00	17.5%
4015 · Employee Benefits	1,430.67	0.00	1,430.67	100.0%
Total 4000 · Total Staff Expenses	8,654.31	16,975.00	-8,320.69	50.98%
4183 · Office Expense/Supplies				
4120 · Mailing Postage	691.54	0.00	691.54	100.0%
4183 · Office Expense/Supplies - Other	2,357.54	3,750.00	-1,392.46	62.87%
Total 4183 · Office Expense/Supplies	3,049.08	3,750.00	-700.92	81.31%
4130 · Professional Services	12,711.05	11,500.00	1,211.05	110.53%
4115 · Bank Fees	594.21	0.00	594.21	100.0%
4141 · Website/Commumications/Electron	2,204.08	0.00	2,204.08	100.0%
4145 · Other Administrative Expense				
4170 · Depreciation Expense	87,199.46	0.00	87,199.46	100.0%
4177 · Entertainment	141.36	0.00	141.36	100.0%
4155 · Dues/Subscriptions	1,092.05	0.00	1,092.05	100.0%
4176 · Travel	172.82	0.00	172.82	100.0%
4184 · Meeting Expense	61.45	0.00	61.45	100.0%
4145 · Other Administrative Expense - Other	898.04	6,400.00	-5,501.96	14.03%
Total 4145 · Other Administrative Expense	89,565.18	6,400.00	83,165.18	1,399.46%
4185 · Management Fees	-7,199.50	-11,885.10	4,685.60	60.58%
Total 4100 · Administrative Expenses	188,779.40	129,329.90	59,449.50	145.97%
4300.1 · Trails Expenses				
4318 · Trails Advertising	0.00	500.00	-500.00	0.0%
4317 · Special Projects - Trails				
4314 · Trails Day Material	55.88	0.00	55.88	100.0%
4307.5 · Bridge Plaque	622.20	0.00	622.20	100.0%
4317 · Special Projects - Trails - Other	2,000.00	4,245.00	-2,245.00	47.11%
Total 4317 · Special Projects - Trails	2,678.08	4,245.00	-1,566.92	63.09%
4319 · Other Expenses - Trails	229.37	3,400.00	-3,170.63	6.75%
4321 · Trails Repairs & Maintenance	291.86	7,500.00	-7,208.14	3.89%
4334 · 6-10% Admin Fee (Trails)	256.94	255.00	1.94	100.76%
4316 · South Fork Matching Funds	0.00	6,000.00	-6,000.00	0.0%
4300.1 · Trails Expenses - Other	495.13	0.00	495.13	100.0%
Total 4300.1 · Trails Expenses	3,951.38	21,900.00	-17,948.62	18.04%
4300 · Parks/Public Services				
4306 · Parks Repairs/Maint.	140.25	3,000.00	-2,859.75	4.68%
4531 · Dodgeball	0.00	100.00	-100.00	0.0%

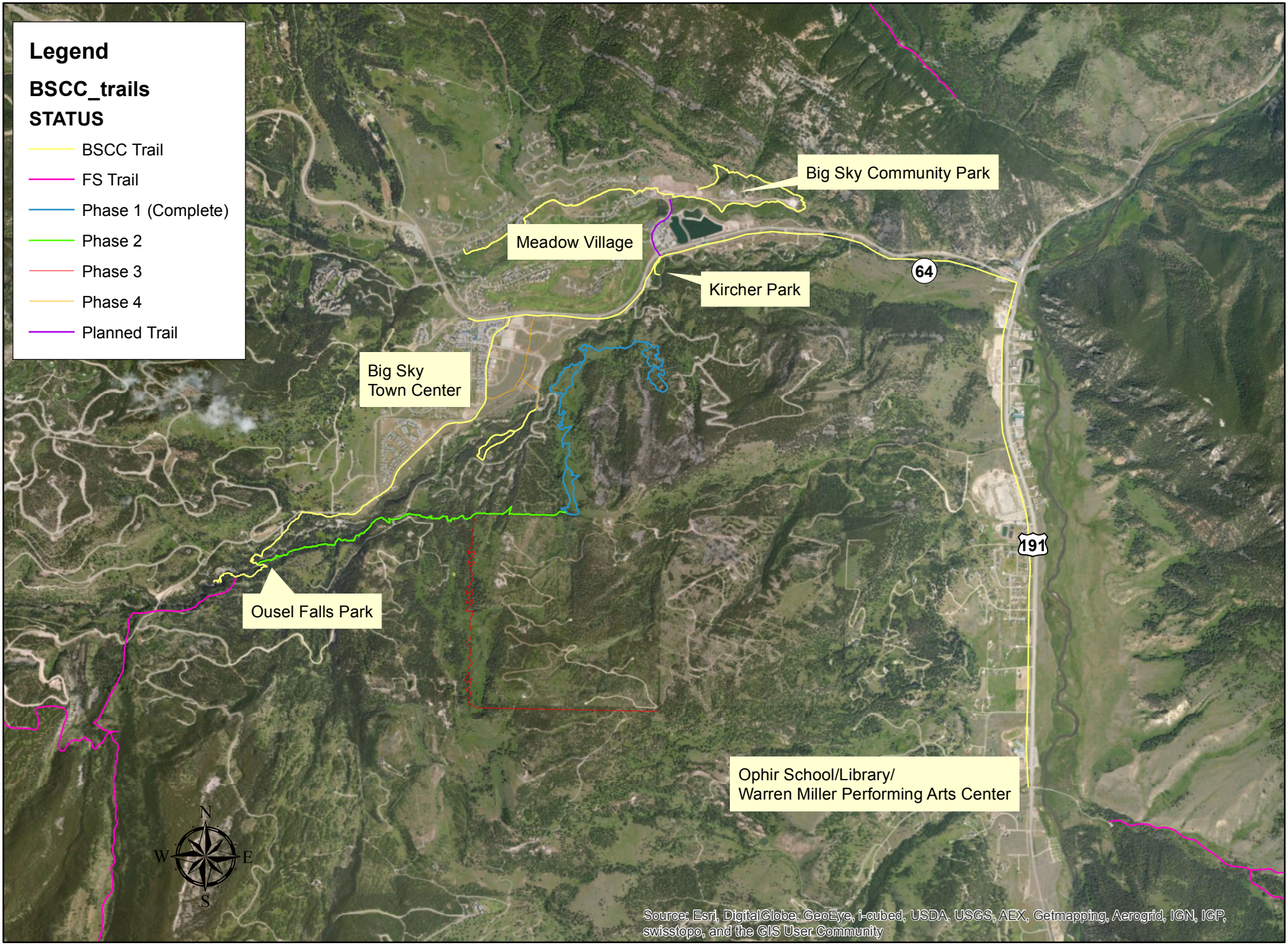
4562 · Kickball	0.00	50.00	-50.00	0.0%
4540 · 4th of July Event	560.37	1,000.00	-439.63	56.04%
4539 · Disc Golf	80.23	250.00	-169.77	32.09%
4313 · Softball	3,150.39	5,000.00	-1,849.61	63.01%
4705 · Tennis	0.00	800.00	-800.00	0.0%
4301 · 6% Admin Fee (Parks)	258.07	1,197.00	-938.93	21.56%
4300 · Parks/Public Services - Other	729.63	0.00	729.63	100.0%
Total 4300 · Parks/Public Services	4,918.94	11,397.00	-6,478.06	43.16%
4200 · Camp Big Sky				
4220 · Camp Advertising	135.00	500.00	-365.00	27.0%
4210 · External Camp Fees				
4211 · Broadway Expenses	6,890.57	0.00	6,890.57	100.0%
4222 · Camp-Rock Climbing	3,316.25			
4218 · Golf	3,500.00			
4226 · Artsplot	1,595.00			
4227 · Rafting	4,784.35			
4228 · Drums	2,550.00			
4232 · MAERA	7,010.60			
4234 · Basketball	386.25			
4237 · Gymnastics	600.00			
4241 · Ceramics Expenses	351.81			
4245 · Tuition-Fitness	2,052.00			
4210 · External Camp Fees - Other	0.00	54,981.00	-54,981.00	0.0%
Total 4210 · External Camp Fees	33,036.83	54,981.00	-21,944.17	60.09%
4203 · Other Camp Expenses				
4240 · Travel	375.73	0.00	375.73	100.0%
4236 · Credit Card Fees-	3,016.84	0.00	3,016.84	100.0%
4203 · Other Camp Expenses - Other	1.49	2,500.00	-2,498.51	0.06%
Total 4203 · Other Camp Expenses	3,394.06	2,500.00	894.06	135.76%
4205 · Camp Supplies	6,870.59	500.00	6,370.59	1,374.12%
4233 · Liability Insurance	1,130.25	3,746.00	-2,615.75	30.17%
4005.2 · Camp Wages	41,372.97	61,576.35	-20,203.38	67.19%
4280 · Payroll Expenses				
4280.1 · Payroll Taxes - Camp	4,656.08	7,389.16	-2,733.08	63.01%
4280.2 · Workers Comp	0.00	7,900.25	-7,900.25	0.0%
4280.3 · Health Insurance - Camp	0.00	3,522.00	-3,522.00	0.0%
4280 · Payroll Expenses - Other	1,485.00	0.00	1,485.00	100.0%
Total 4280 · Payroll Expenses	6,141.08	18,811.41	-12,670.33	32.65%
4200.1 · 6% Admin Fee (Camp BS)	5,581.05	7,778.10	-2,197.05	71.75%
4200.2 · In-Kind Expense-Camp Big Sky	1,200.00	0.00	1,200.00	100.0%
Total 4200 · Camp Big Sky	98,861.83	150,392.86	-51,531.03	65.74%
4775 · Natural Resource Council				
4776 · Bear Smart Big Sky	5,500.00	10,000.00	-4,500.00	55.0%
4777 · Events	0.00	500.00	-500.00	0.0%
4778 · 6% Admin Fee (NRC)	180.00	630.00	-450.00	28.57%
Total 4775 · Natural Resource Council	5,680.00	11,130.00	-5,450.00	51.03%
4400 · Historical Crail Ranch				
4401 · HCR-Advertising				
4423 · Images of America Book	604.75	0.00	604.75	100.0%
4401 · HCR-Advertising - Other	400.50	3,000.00	-2,599.50	13.35%
Total 4401 · HCR-Advertising	1,005.25	3,000.00	-1,994.75	33.51%

Budget vs Actual 7.1.14-2.28.15

4405 · HCR-Repairs/Maintenance	2,086.98	3,800.00	-1,713.02	54.92%
4419 · HCR-Office Supplies/Expences	910.60	800.00	110.60	113.83%
4402 · HCR-Fund Raising	1,225.94	0.00	1,225.94	100.0%
4417 · HCR-Miscelleanous	1,039.50	1,500.00	-460.50	69.3%
4430 · HCR-Special Projects				
4425 · HCR - Presentation Projects	1,259.00	0.00	1,259.00	100.0%
4418 · HCR-Documents Project	7,848.54	0.00	7,848.54	100.0%
4430 · HCR-Special Projects - Other	575.00	13,500.00	-12,925.00	4.26%
Total 4430 · HCR-Special Projects	9,682.54	13,500.00	-3,817.46	71.72%
4426 · HCR - Shed	5,745.00	8,000.00	-2,255.00	71.81%
4422 · HCR-Programs	50.00	0.00	50.00	100.0%
4427 · 6% Admin Fee (HCR)	923.44	2,025.00	-1,101.56	45.6%
Total 4400 · Historical Crail Ranch	22,669.25	32,625.00	-9,955.75	69.48%
4500 · Events/Campaigns Expenses				
4535 · Event Merchandise	0.00	500.00	-500.00	0.0%
4538 · Annual Appeal Mailing	1,045.00	1,500.00	-455.00	69.67%
4533 · Annual Dinner/Auction	31,100.80	43,000.00	-11,899.20	72.33%
4543 · Annual Auction Item Expense	4,500.00	8,000.00	-3,500.00	56.25%
4544 · Annual Dinner Mailing Expenses	0.00	1,000.00	-1,000.00	0.0%
4561 · PBR Event	41,813.17	17,500.00	24,313.17	238.93%
4324 · Matching/Fundraising Spent	12,326.25	0.00	12,326.25	100.0%
4500.1 · In-Kind Expense-Events	1,795.00	0.00	1,795.00	100.0%
4530 · General Event Expenses	354.51	0.00	354.51	100.0%
Total 4500 · Events/Campaigns Expenses	92,934.73	71,500.00	21,434.73	129.98%
4600 · Grant/Capital Expenditures				
4681 · BSRAD - Projects				
4681.1 · BSRAD - SF Trails Phase II	322.60	15,000.00	-14,677.40	2.15%
4681.2 · BSRAD - Tunnel Project	39,845.60	137,075.00	-97,229.40	29.07%
4681.3 · BSRAD - Signage Project	14,409.44	30,000.00	-15,590.56	48.03%
4681.4 · BSRAD - Landscaping	22,000.00	22,000.00	0.00	100.0%
4681.5 · BSRAD - NRC	2,531.25	15,000.00	-12,468.75	16.88%
4681.6 · BSRAD - O&M				
4681.61 · Utilities	4,598.12	3,046.32	1,551.80	150.94%
4681.62 · Trash	13,169.79	12,294.00	875.79	107.12%
4681.63 · Toilet	9,137.34	25,044.75	-15,907.41	36.48%
4681.64 · Communit Assest Manager	27,679.34	52,281.43	-24,602.09	52.94%
4681.65 · Administrative Support	22,482.80	31,478.87	-8,996.07	71.42%
Total 4681.6 · BSRAD - O&M	77,067.39	124,145.37	-47,077.98	62.08%
Total 4681 · BSRAD - Projects	156,176.28	343,220.37	-187,044.09	45.5%
3446 · FWP 2014 RTP Grant	25,000.00	0.00	25,000.00	100.0%
Total 4600 · Grant/Capital Expenditures	181,176.28	343,220.37	-162,044.09	52.79%
Total Expense	598,971.81	771,495.13	-172,523.32	77.64%
Net Ordinary Income	-52,303.28	18,776.24	-71,079.52	-278.56%
Net Income	**-52,303.28**	**18,776.24**	**-71,079.52**	**-278.56%**

BUDGET 2015-2016

	Budget 2014-2015	Budget 2015-2016
Income		
Sponsorships/Contributions/Donations		
3205 - BSOA Membership Donation	$ 34,141.00	$ 31,856.00
3206 - HOA Donations	$ 10,000.00	$ 11,000.00
3209 - Community Donations	$ 20,000.00	$ 40,000.00
Total	**$ 64,141.00**	**$ 82,856.00**
Events/Campaigns		
3208 - PBR	$ 35,000.00	$ 15,000.00
3249 - Annual Event	$ 90,000.00	$ 100,000.00
3254 - Annual Appeal	$ 16,000.00	$ 23,000.00
Total	**$ 141,000.00**	**$ 138,000.00**
Grants		
3405 - BSRAD	$ 343,220.37	$ 533,934.40
3405 - BSRAD Rollover	$ -	$ 14,677.40
3469 - Yellowstone Club Grant	$ 10,000.00	$ 2,000.00
3480 -RTP	$ 20,000.00	$ 20,000.00
3480 - Smith Family Grant	$ -	$ 5,000.00
Total	**$ 373,220.37**	**$ 575,611.80**
Misc. Income		
3305 - Park Use Fees	$ 1,600.00	$ 1,200.00
3315 - Interest	$ 200.00	$ 200.00
3316 - Montana Community Foundation-Interest	$ 1,975.00	$ 2,000.00
Total	**$ 3,775.00**	**$ 3,400.00**
Trails		
3219 - Trails	$ 2,000.00	$ 5,000.00
3225 - Collection Boxes	$ 250.00	$ 300.00
3230 - Buy A Plaque	$ 2,000.00	$ 1,500.00
Total	**$ 4,250.00**	**$ 6,800.00**
Parks		
3248 - Dodgeball Tournament	$ 1,000.00	$ 500.00
3261 - Kickball Tournament	$ 1,000.00	$ -
3260 - 4th of July	$ 5,000.00	$ 2,000.00
3221 - Skate Park	$ 300.00	$ 500.00
3223 - Softball	$ 7,500.00	$ 7,500.00
3255 - Disc Golf	$ 1,650.00	$ 500.00
3600 - Tennis	$ 3,500.00	$ 1,500.00
Total	**$ 19,950.00**	**$ 12,500.00**
Camp Big Sky		
3106 - Tuition	$ 129,635.00	$ 45,000.00
3115 - Broadway	$ -	$ 28,000.00
Total CAMP Big Sky	**$ 129,635.00**	**$ 73,000.00**
Natural Resource Council		
3805 - Bear Smart Big Sky/Events	$ 10,500.00	$ 5,000.00
Total NRC	**$ 10,500.00**	**$ 5,000.00**
Historic Crail Ranch		
3720 - Donations	$ 4,900.00	$ 4,400.00
3717 - Book-Images of America Big Sky	$ 850.00	$ 850.00
3725 - Grants	$ 20,000.00	$ 22,000.00
3730 - Annual Appeal	$ 8,000.00	$ 5,000.00
Historic Crail Ranch Total	**$ 33,750.00**	**$ 32,250.00**
INCOME TOTAL	**$ 780,221.37**	**$ 929,417.80**
Expenses		
4100 · Operating Expenses		
4140 - Advertising/Promotions	$ -	$ 2,000.00
4005 - Wages	$ 102,590.00	$ 146,619.20
4010 - Payroll Taxes and (WC)	$ 12,975.00	$ 24,247.08
4015 - Insurance	$ -	$ 20,070.17
4012 - Benefits (Bonus)	$ 4,000.00	$ 5,000.00
4183 - Office Supplies and Expenses	$ 3,750.00	$ 3,750.00
4130 - Professional Fees (Audit/Taxes/Consulting)	$ 11,500.00	$ 12,000.00
4145 - Other Admin. Expenses	$ 6,400.00	$ 6,400.00
4180 - Rent	$ -	$ 10,800.00
4185 - Management Fees	$ (11,885.10)	$ (8,985.55)
Operating Total	**$ 129,329.90**	**$ 221,900.91**
Operating Total from Resort Tax		**$ 106,268.23**
Operating Total for BSCC to cover		**$ 115,632.68**

Trails				
4318 - Trails Advertising	$	500.00	$	-
4316 -SF Matching Funds	$	6,000.00	$	-
4317 - Special Projects	$	4,245.00	$	2,000.00
4319 - Other	$	3,400.00	$	6,600.00
4321 - Repairs & Maintanence	$	7,500.00	$	7,500.00
4334 - 6-10% admin fee	$	255.00	$	1,610.00
Trails Total	**$**	**21,900.00**	**$**	**17,710.00**
Parks				
4306 - Park Repairs & Maintenance Expenses	$	3,000.00	$	3,000.00
4531 - Dodgeball	$	100.00	$	100.00
4562 - Kickball	$	50.00	$	50.00
4540 - 4th of July Celebration	$	1,000.00	$	1,000.00
4539 - Disc Golf	$	250.00	$	100.00
4313 - Softball	$	5,000.00	$	5,000.00
4705 - Tennis	$	800.00	$	200.00
4301 - 6% admin fee	$	1,197.00	$	567.00
Total Parks	**$**	**11,397.00**	**$**	**10,017.00**
Camp Big Sky				
4220 - Advertising	$	500.00	$	500.00
4210 - Camp External Expenses	$	54,981.00	$	-
4211 - Camp Other (Broadway)	$	2,500.00	$	26,300.00
4205 - Camp Supplies	$	500.00	$	7,000.00
4233 - Liability Insurance	$	3,746.00	$	1,130.00
4005.2 - Payroll	$	61,576.35	$	26,000.00
4280.1 - Payroll taxes	$	7,389.16	$	3,978.00
4280.2 - Workers Comp	$	7,900.25	$	2,217.80
4280.3 - Health Insurance	$	3,522.00	$	-
4200.1 - 6% Management Fee	$	7,778.10	$	4,027.55
Camp Big Sky Total	**$**	**150,392.86**	**$**	**71,153.35**
Natural Resource Council				
4776 - Bear Smart Big Sky	$	10,000.00	$	10,000.00
4774 - Healthy Forest Inititative	$	-	$	3,600.00
4777 - Events	$	500.00	$	500.00
4778 - 6% program fee	$	630.00	$	846.00
TOTAL NRC	**$**	**11,130.00**	**$**	**14,946.00**
Historic Crail Ranch				
4401 - HCR - Advertising	$	3,000.00	$	3,000.00
4405 - HCR - Repairs & Maintenance	$	3,800.00	$	3,600.00
4419 - HCR - Office Supplies & Expenses	$	800.00	$	800.00
4430 - HCR - Special Projects	$	13,500.00	$	20,215.00
4417 - HCR - Miscellaneous/Other	$	1,500.00	$	2,700.00
4427 - 6% admin fee	$	2,025.00	$	1,935.00
TOTAL Historic Crail Ranch	**$**	**24,625.00**	**$**	**32,250.00**
Events/Campaigns				
4535 - Event Merchandise	$	500.00	$	500.00
4538 - Annual Appeal Mailing Expenses	$	1,500.00	$	1,000.00
4533 - Annual Dinner/Auction	$	43,000.00	$	43,000.00
4543 - Annual Auction Item Expense	$	8,000.00	$	8,000.00
4544 - Annual Dinner Mailing expenses	$	1,000.00	$	1,000.00
4561 - PBR	$	17,500.00	$	-
Events/Campaigns Total	**$**	**71,500.00**	**$**	**53,500.00**
Capital Improvements				
4600 - Project work			$	15,000.00
4681 - BSRAD				
O&M	**$**	**124,145.37**	**$**	**205,233.43**
4681.61 - Utilities	$	3,046.32	$	4,120.77
4681.62 - Trash	$	12,294.00	$	12,242.72
4681.63 - Toilets	$	25,044.75	$	23,059.61
4681.64 - Asset Management	$	52,281.43	$	47,031.84
4681.65 - Administrative Support	$	31,478.87	$	118,778.49
BSRAD Special Projects	**$**	**60,000.00**	**$**	**343,378.37**
4681.1 - Phase 2 - SF Trails	$	15,000.00	$	99,335.00
4681.5 - NRC - Bear Smart Big Sky	$	15,000.00	$	12,000.00
4681.2 - Tunnel + Trail to Park			$	188,772.75
4681.7 - Ousel Falls Revegetation			$	28,593.22
4681.1 - Rollover Request Phase 2	$	30,000.00	$	14,677.40
4681 - BSRAD - Total	**$**	**184,145.37**	**$**	**548,611.80**
Total Expenses	**$**	**604,420.13**	**$**	**878,820.83**

Community Center Trails (Phases 1-4)